

Request for Proposal

Issued By

CITY OF PEORIA
PURCHASING DIVISION

PEORIA CITY HALL

419 FULTON ST * ROOM 108
PEORIA, ILLINOIS 61602
PHONE (309) 494-8507 * FAX (309) 494-8510



Sealed proposals will be received at the Purchasing Office,
Peoria City Hall - Peoria, Illinois until
November 7, 2022 at 4:00 PM
for the goods or services described herein.

42-22 McKinley School Demolition

THIS IS A PUBLIC WORKS PROJECT AND WILL BE SUBJECT TO THE PREVAILING WAGE ACT

Company Name Green Demolition Contractors, Inc.

LEGAL NOTICE
Request for Proposal

The City of Peoria is currently accepting proposals for the following goods or services:

MCKINLEY SCHOOL DEMOLITION

RFP # 42-22

Pre-bid meeting:

October 18, 2022 at 1:00 pm
Former McKinley School
1201 West Adrian G. Hinton Avenue
Peoria, Illinois

Bids will be received until:

November 7, 2022 at 4:00 p.m.

At the following location:

**Peoria City Hall -
Purchasing Division
419 Fulton St. Suite 108
Peoria, IL 61602**

RFP documents and information may be obtained from the City of Peoria bid website at
<https://www.bidnetdirect.com/illinois/cityofpeoria>

Date Issued: October 20, 2022
Subject: Addendum No 1 to Request for Proposal
RFP Name: Building Abatement, Demolition, and Restoration
Former McKinley School, 1201 West Adrian G. Hinton Avenue, Peoria, Illinois

Addendum No. 1

INTENT

This addendum forms a part of the Request for Proposal (RFP) and modifies the original document dated October 14, 2022. The Bidder shall acknowledge receipt of this Addendum No. 1 in the space provided on this form and submit the form. Failure to do so may subject the Bidder to disqualification.

SUPPLEMENTAL INFORMATION / CLARIFICATIONS

The following supplemental information and clarifications are provided for the referenced RFP:

1. Additional information regarding the distribution of regulated materials mixed with debris on the floor of the building and in painted surfaces is included in Attachment 1. The information contained in Attachment 1 is intended as a general guide and shall not be considered all inclusive. It is the Contractor's responsibility to confirm the presence, quantity, and location of all regulated materials and abate/remove and dispose of them in accordance with the Technical Specifications and all Federal, State, and local laws, ordinances, codes, rules, and regulations.
2. Removal of utility poles at the Jobsite was included as part of the Work in the Technical Specifications. Removal of all utility poles on site will be performed by others and is no longer included in the scope of Work.

ADDENDA

The undersigned acknowledges the receipt of the following Addenda:

- No. 1, dated October 20, 2022

And has included the cost thereof in the Bidder's proposal.



Signature

11/07/2022

Date

Michael Brough

Typed Name of Signatory

President, Green Demolition Contractors, Inc.

Title, Company

REQUEST FOR PROPOSAL
SECTION 00 41 13 - Lump Sum Pricing Schedule
Former McKinley School
City of Peoria, Illinois

Contractor Name: Green Demolition Contractors, Inc.

INSERT ALL INFORMATION IN BLUE CELLS

FIRM LUMP SUM PRICE F.O.B. destination power station for supply and services for the specified abatement, demolition, and restoration in accordance with all conditions of the Request for Proposal and City of Peoria's Purchase Order, including freight. Without limitation, this price shall include overhead, profit, all travel and living expenses, shall be firm, and is not subject to increase due to changes in the cost of labor or materials, or to any other factor, except changes.

		Insert pricing in this column	
SECTION 01	The Total Firm Lump Sum Price (Enter into the Bid Proposal Pricing and Instructions Form)	\$ 943,700.00	-
20 00-1.5	PRICE BREAKDOWN		
	Initiation	\$ 75,496.00	-
A.1	General Requirements		61,341.00
A.2	Payment and Performance Bond		14,155.00
	Mobilization and Jobsite Preparation	\$ 47,185.00	-
B.1	Mobilization and Jobsite Preparation		47,185.00
	Asbestos Abatement and Regulated Material Removal	\$ 502,800.00	-
C.1	Miscellaneous and Unknown Chemical Removal, Transport and Disposal		5,000.00
C.2	Nonhazardous Waste Collection, Transport and Disposal		24,924.00
C.3	Universal Waste Collection, Transport and Recycling		33,232.00
C.4	Hazardous Waste Collection, Transport and Disposal		39,463.00
C.5	PCB Removal, Transport and Disposal		66,464.00
C.6	ACM Abatement, Transport and Disposal		333,717.00
	Building Demolition	\$ 264,219.00	-
D.1	Building Demolition		192,219.00
D.2	Construction and Debris Waste Transport and Disposal		72,000.00
D.3	Recyclable Materials Transport		0.00
D.4	Recyclable Materials (CREDIT)		0.00
	Jobsite Restoration and Demobilization	\$ 50,000.00	-
E.1	Backfill - Imported Fill		15,000.00
E.2	Backfill - Imported Topsoil		20,000.00
E.3	Seeding		5,000.00
E.4	Demobilization		10,000.00
	Closeout Submittals	\$ 4,000.00	-
F.1	Final Submittals		4,000.00

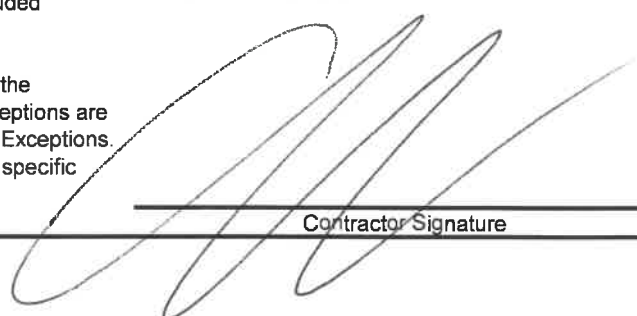
TAXES

The Bidder shall confirm that no tax has been included in the price of tangible personal property or services by writing "No Tax Included"

NO TAX INCLUDED

CONFORMITY WITH PROPOSAL DOCUMENTS

The Bidder hereby certifies that he agrees to all provisions of the Technical Specifications and Contract Documents unless exceptions are specifically and clearly listed in the proposal and identified as Exceptions. The Bidder's printed terms and conditions are not considered specific exceptions.



Contractor Signature

Section 00 41 14 - Statement of No Bid Form Business Confidential

Site: Former McKinley School, City of Peoria, Illinois

Company N/A

We are declining to bid for the following reason:

Check all that apply	Response
	Unable to meet scope requirements
	Requirements are unclear or restrictive (explain in remarks)
	Unable to meet required delivery or performance date
	Unable to meet insurance requirements
	Unable to meet bonding requirements
	Insufficient time to respond to the solicitation
	Do not offer requested commodity or service, please remove our name from the City of Peoria bidders list for this commodity or service only
	Other (explain in remarks)
Remarks	

Failure to return form for no bid may result in the removal from the City's bidder's list for the commodity or service requested above.

Section 00 43 36 - Proposed Subcontractors Form

Business Confidential

Site: Former McKinley School, Peoria, Illinois

Bidder (Prime Contractor): Green Demolition Contractors, Inc.

Sub	Name of Subcontractor	Proposed Scope of Work	Proposed Contract Value	Submitted Bidder Qualification Form (SECTION 00 45 13) Yes / No
1	Safe Environmental Corp.	ACM Removal - Lead and PCB Remediation		
2				
3		Please see attached list of proposed Disposal Facilities		
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				

GREEN DEMOLITION CONTRACTORS, INC.
4840 S. St. Louis Avenue Suite 100
Chicago, Illinois 60632
312-409-4771 office

November 7, 2022

Pg 1 of 2 pgs

City of Peoria
Purchasing Division
419 Fulton Street Room 108
Peoria, Illinois 61602

Re: 42-22 McKinley School Demolition
Proposed Disposal Facilities

Peoria Disposal / GFL
4700 N. Sterling Avenue
Peoria, Illinois
309-688-0760
Disposal of Demolition Debris

N.E. Finch Co.
1925 Darst Street
Peoria, Illinois
309-671-1466
Trucking & Disposal of Concrete – Brick and Asphalt
Provide Backfill Material

Hanson Material Service
1925 Darts Street
Peoria, Illinois
217-556-0297
Trucking & Disposal of Concrete – Brick and Asphalt
Seller of Backfill Material

Waste Management – Peoria County Landfill
11501 W. Cottonwood Road
Brimfield, Illinois
866-209-4458
Disposal of Demolition Debris

Jaimax
3545 SW Jimax Place
Peoria, Illinois
309-218-1918
Trucking & Disposal of Demolition Debris

“Recycling Today For A Greener Tomorrow”

GREEN DEMOLITION CONTRACTORS, INC.
4840S.St. Louis AvenueSuite100
Chicago, Illinois 60632
312-409-4771 office

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Peoria Brick Company
501 Cole Street
East Peoria, Illinois
309-669-1116
Top Soil – Fill Material
Trucking & Disposal Demolition Debris

Kennell Trucking
920 N. Niles Street
Metamora, Illinois
309-367-2104

“Recycling Today For A Greener Tomorrow”

GREEN DEMOLITION CONTRACTORS, INC.
4840 S. St. Louis Avenue Suite 100
Chicago, Illinois 60632
312-409-4771 office

**SUBCONTRACTOR QUALIFICATION
FORMS
MCKINLEY SCHOOL DEMOLITION
PROJECT**

“Recycling Today For A Greener Tomorrow”

SECTION 00 45 13 – BIDDER QUALIFICATION FORM

SECTION 1 COMPANY INFORMATION

1.1 Enter company contact information.

Company Name	Safe Environmental Corp
Physical Address	10030 Express Dr. Ste AB, Highland, IN 46322
Mailing Address (if different than above)	
Contact Name	Tyson Lovelace
Contact Phone Number	219-922-0844
Contact Email	tlovelace@safe-env.com
Company Website Address	www.safe-env.com

1.2 What is the legal status of the business/company?

Corporation		Date/State Organized:	2-4-2004
Partnership		Date/State Organized:	
Joint Venture		Date/State Organized:	
LLC		Date/State Organized	
Privately Held		Date/State Organized:	
Parent Company			

1.3 What is the designation of the business/company?

DESIGNATION	YES	NO
Small Business (SB)		X
Small Disadvantaged Business (SDB)		X
Woman Owned Small Business (WOSB)		X
HUB Zone Small Business (HUB)		X
Service Disabled Veteran Owned Small Business (SDVOSB)		X
Veteran Owned Small Business (VOSB)		X
Minority Owned (51%)		X
Women Owned (51%)		X
If yes, with which organization did the company receive the business qualification registration? Please provide a copy.		

1.4 Describe the nature of the business, please attach a copy of the last Annual Report and a Company Brochure.

Asbestos abatement, lead and mold remediation and selective interior demolition

1.5 How long has the company been engaged in the type of business noted in Section 1.3 above?

18 years

1.6 List the company's professional affiliations and licenses held.

Illinois Asbestos License, Indiana Asbestos License and Michigan Asbestos License
Illinois Lead License

1.7 Is the company an Equal Opportunity Employer?

YES NO

1.8 Does the company have a written Drug and Alcohol Policy?

YES NO If yes, please provide a copy of this Policy.

If yes, does the company require subcontractors to comply with the Drug and Alcohol Policy?

YES NO

SECTION 2 FINANCIAL INFORMATION

2.1 Enter the company's Annual Sales Volume for the last four years, in USD \$1,000.

	2021	2020	2019	2018
Total	\$6,489,917.03	\$6,916,307.16	\$6,830,185.80	\$6,626,457.93

2.2 What is the company's largest contract completed to date?

Rantoul AFB, IL \$3,167,592.00

2.3 What is the company's current project backlog?

\$750,000.00

2.4 Enter the company's bonding limit and bonding rate (total and per single project).

Bonding Limit, Total (\$)	\$1,000,000 aggregate backlog
Bonding Limit, Per Single Project (\$)	\$500,00
Current Work Bonded (\$)	\$0.00
Bonding Company Name	Arch Insurance Company
Bonding Company Address	3100 Broadway, Kansas, MO 64111
Bonding Company Telephone No.	800-346-1031
Bonding Company Contact	Maria Gonzalez
Bonding Rate	2%
Does Bonding Company Appear on the U.S. Treasury List?	Yes

2.5 What financial guarantees is the bidder providing for performing the scope of work?

Performance Bond	
Letter of Credit	x
Parent Company Guarantee	

2.6 Is the company now or has it ever been involved in any bankruptcy or reorganization proceedings?

YES NO

2.7 Attach a copy of each of the last two years of audited financial statements (Income Statement, Balance Sheet, and Cash Flow Statement) for the company. If the company does not produce financial statements, please attach the same for the Parent Company.

SECTION 3 INSURANCE INFORMATION

3.1 Enter the company's normal insurance limits for the following:

POLICY TYPE	VALUE
Worker's Compensation	\$1,000,000
Employer's Liability	
Each Accident	\$1,000,000
Each Employee – Disease	\$1,000,000
Policy Limit – Disease	\$1,000,000
Commercial General Liability	
General Aggregate	\$2,000,000
Products Completed Operations Aggregate	\$2,000,000
Personal and Advertising Injury	\$2,000,000
Each Occurrence	\$2,000,000
Automobile Liability	
Each Occurrence	\$1,000,000
Excess/Umbrella Liability	
Each Occurrence	\$10,000,000
Other Insurance	

SECTION 4 LEGAL INFORMATION

4.1 Has the company been involved in any legal action within the last five years resulting from a claim by a current or past client/contractor/subcontractor?

YES **NO**

If yes, please provide details and results of each claim.

4.2 Are there any judgments, claims, arbitration proceedings or lawsuits pending, outstanding or threatened which the organization or its officers are or have been a party?

YES NO

If yes, please explain.

4.3 Has the company filed any lawsuits or requested arbitration with regard to any work the company has done in the last five years?

YES NO

If yes, please explain.

4.4 Has the company denied any request or demand for indemnity within the last five years?

YES NO

4.5 Has the company been involved in any legal action within the last three years that was in connection with any alleged environmental damage?

YES NO

If yes, please provide details and results of claim.

4.6 Has the company defaulted on, or been terminated on any contract within the last five years?

YES NO

If yes, please provide description of the event.

4.7 Enter the company's Taxpayer ID No.

SECTION 5 SERVICES PROVIDED INFORMATION

5.1 List the company's top three customers for work experience references.

COMPANY NAME	CONTACT NAME	ADDRESS	CONTACT PHONE	CONTACT EMAIL
Berglund Construction	Neil Offerman	8410 S. South Chicago Ave., Chicago	773-374-1000	nofferman@berglundco.com
Hornrich	Matt Schaub	200 Matlin Rd., Carleton MI 48117	734-654-9800	matte@hornrich.com
Amereco	Zeck Heine	54 Michigan Ave., Valparaiso, IN 46383	219-531-0531	zheine@amerecoeng.org

5.2 List the company's top three suppliers for work experience references.

SUPPLIER	CONTACT NAME	CONTACT PHONE
AramSCO	Greg Shorts	224-523-5760
Homewood Disposal	Alex Clark	708-407-7156
Sunbelt	Diane Dunbar	614-541-5311

5.3 What work does the company typically self-perform versus subcontract with respect to the following activities?

ACTIVITY	SELF-PERFORM OR SUBCONTRACT
Demolition	X
Abatement	X
Industrial Cleaning	
Excavation	
Air Monitoring	
Trucking	
Site Restoration	

5.4 For the solicited project, what percentage of the company's work/scope will be performed by Subcontractors?

Disposal \$119,550.00

5.5 Typically what percentage of the company's work/scope of supply would come from Illinois-based companies?

100%

SECTION 6 PRIOR EXPERIENCE INFORMATION

6.1 List five major relevant projects the company has completed (or on-going) within the last ten years that are similar to the proposed project.

PROJECT #1	
Name of Project	Rantoul AFB, IL
Project Owner	Village of Rantoul
Project Owner Contact Information	333 S. Tanner, Rantoul, IL 61866
Contractor's Role (Prime/Subcontractor/CM)	Subcotractor
Name of Prime Contractor	Homrich
Project Location (Country/State/County/City)	Rantoul, IL
Contractor's Scope of Work	Asbestos Abatement
Value of Contractor's Scope of Work	\$3,139,374
Project Duration	9 months
Project Completion Date	April 2018
PROJECT #2	
Name of Project	Fromer Navistar
Project Owner	Bridge Industrial Acquisitions
Project Owner Contact Information	9525 Bryn Mawr Ave., Ste 700, Chicago, IL 60018
Contractor's Role (Prime/Subcontractor/CM)	Subcontractor
Name of Prime Contractor	Tetra Tech
Project Location (Country/State/County/City)	Melrose Park, IL
Contractor's Scope of Work	Asbestos Abatement
Value of Contractor's Scope of Work	\$2,166,614
Project Duration	5 months
Project Completion Date	April 2022

PROJECT #3	
Name of Project	Former Free Press Building
Project Owner	Pyramid Development
Project Owner Contact Information	535 Griswald Street, Ste 700, Detroit, MI
Contractor's Role (Prime/Subcontractor/CM)	Subcontractor
Name of Prime Contractor	Homrich
Project Location (Country/State/County/City)	Detroit, MI
Contractor's Scope of Work	Asbestos Abatement, Interior Demolition
Value of Contractor's Scope of Work	\$2,320,000
Project Duration	7 months
Project Completion Date	12-2017
PROJECT #4	
Name of Project	Valparaiso High School
Project Owner	Valparaiso Community Schools
Project Owner Contact Information	3801 North Campbell St., Valparaiso
Contractor's Role (Prime/Subcontractor/CM)	Prime
Name of Prime Contractor	
Project Location (Country/State/County/City)	Valparaiso, IN
Contractor's Scope of Work	Asbestos Abatement
Value of Contractor's Scope of Work	\$2,060,611
Project Duration	1 year
Project Completion Date	March 2021
PROJECT #5	
Name of Project	Edwards Elementary School
Project Owner	Chicago Public ASchools
Project Owner Contact Information	Chicago, IL
Contractor's Role (Prime/Subcontractor/CM)	Subcontractor
Name of Prime Contractor	Berglund Construction
Project Location (Country/State/County/City)	Chicago, IL
Contractor's Scope of Work	Asbestos Abatement
Value of Contractor's Scope of Work	\$922,677.00
Project Duration	4 months
Project Completion Date	12-2016

6.2 List up to four projects the company has completed (or on-going), if any, for the City of Peoria.

PROJECT #1	
Site Name	Par A Dise Casino Guestrooms
Project Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	Subcontractor
Name of Prime Contractor	Berglund Construction
Contractor's Scope of Work	Interior Demolition
Value of Contractor's Scope of Work	\$310,831.00
Project Duration	4 months on and off
PROJECT #2	
Site Name	Par A Dise Casino
Project Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	Subcontractor
Name of Prime Contractor	Berglund Construction
Contractor's Scope of Work	Interior Demolition
Value of Contractor's Scope of Work	\$34,0000
Project Duration	3 months on and off
PROJECT #3	
Site Name	
Project Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	
Name of Prime Contractor	
Contractor's Scope of Work	
Value of Contractor's Scope of Work	
Project Duration	

PROJECT #4	
Site Name	
Project Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	
Name of Prime Contractor	
Contractor's Scope of Work	
Value of Contractor's Scope of Work	
Project Duration	

SECTION 7 STAFFING INFORMATION

7.1 State the total number of company employees under the following categories related to the Work.

Home Office / Management Staff	4
Field Supervisory Staff	9
Craft Workers	19
Project Management Staff	3

7.2 What classification is the company's craft workers?

Union	<input checked="" type="checkbox"/>
Non-Union	<input type="checkbox"/>
Mix of Union & Non-Union	<input type="checkbox"/>

7.3 Describe the company's presence in the State of Illinois.

Number of Offices / Locations	1 office and 1 location
Number of Illinois-Based Employees	35

7.4 List additional company locations.

Business Category	Location
Sales	NA
Manufacturing	
Engineering	
Field Services	
Subsidiaries	

7.5 List any union affiliations of the company.

Local 225, 81, 41, 751, 393, and &165

7.6 List national Union Project Labor Agreements that the company currently works with (i.e., NMA, NCA, etc.).

7.7 List the Principal Officers of the company.

NAME	TITLE	YEARS w/ FIRM
Rick Lovelace	President	16 years
Tiffany C Lovelace	Secretary	14 years

SECTION 8 MAJOR EQUIPMENT INFORMATION

8.1 List the major construction equipment the company owns. Provide an attachment if necessary.

5 skid steers, 4 mobile generators, 4 box trucks, 2 vans and 4 trailers

8.2 Does the company have sufficient resources and the ability to mobilize to multiple sites concurrently within the State of Illinois?

YES NO

SECTION 9 LIMITATIONS INFORMATION

9.1 Does the company have any limitations as to state, locality, and local expertise to perform any type of work in the State of Illinois?

YES NO

If yes, please provide contact information.

SECTION 10 SAFETY PROGRAM INFORMATION

10.1 Briefly explain the company's safety program.

Provide a safe work environment. this includes a safe work place, equipment and materials. Comply with accepted work practices and all safety and health regulations, codes and rules. We must establish work rules and procedures to assure safe operations and insist that management as well as employees follow these rules. Provide adequate training for employees and teach them of duty and responsibility to themselves, their fellow workers and the public.

10.2 Does the company have a written Safety Manual?

YES NO

If yes, please attach the Table of Contents from the company's Safety Manual.

10.3 Does the company have ISNetworld certification?

YES NO

10.4 List the company's Experience Modification Rate (EMR); Incident Rate calculated by the number of Reportables x 200,000 / total man-hours; and Frequency Rate calculated by the number of lost time cases and restricted duty cases x 200,000 / total man-hours.

YEAR	MAN-HOURS	EMR	INCIDENT RATE	FREQUENCY RATE
2021	53,491	.78	0	0
2020	45,726	.77	0	0
2019	52,655	.78	0	0
2018	56,634	.78	0	0

10.5 List the three most frequent Reportable Incidents reported on construction sites for the company.

YEAR	MOST FREQUENT REPORTABLE	2 nd MOST FREQUENT REPORTABLE	3 rd MOST FREQUENT REPORTABLE
2021	0	0	0
2020	0	0	0
2019	0	0	0
2018	0	0	0

10.6 Has the company been cited for any OSHA / Illinois OSHA regulation infractions in the last three years?

YES NO

If yes, please explain:

- 10.7 Indicate the number of fatalities the company has experienced during the past three (3) years, plus the current year

YEAR	NUMBER OF FATALITIES
2022	0
2021	0
2020	0
2019	0

- 10.8 Does the company have a written Corporate Statement concerning Safety and Quality that is signed by the company's CEO/President?

YES NO

If yes, please attach a copy.

- 10.9 Has the company been inspected by OSHA and other industrial safety enforcement agencies in the past three years, plus the current year?

YES NO

If yes, please explain:

YEAR	NUMBER OF INSPECTIONS
2021	1
2020	0
2019	0
2018	0

- 10.10 Does the company have a written Hazard Communication Plan?

YES NO

If yes, please attach a copy.

- 10.11 Does the company have disciplinary actions for Safety Violations?

YES NO

- 10.12 Does the company have a written policy / program for Fitness for Duty that is signed by the company's CEO/President?

YES NO

If yes, please attach a copy.

SECTION 11 QUALITY CONTROL / QUALITY ASSURANCE INFORMATION

11.1 List quality certifications held (e.g., ISO, JIT, Value Engineering, SOW, Six Sigma, Supply Alliances, LEAN, or others).

11.2 Do the company have a written Quality Assurance / Quality Control Program?

YES NO

If yes, please attach the Table of Contents from the company's QA/QC Plan/Program.

11.3 Describe the company's methodology for bringing innovation and cost savings opportunities to customers. Please attach separate sheets if necessary.

--

SECTION 12 ENVIRONMENTAL INFORMATION

12.1 Does the company have a written Environmental Protection Plan?

YES NO

If yes, please attach.

12.2 Has the company received a Notice of Noncompliance (NON) or a Notice of Violation (NOV) from an environmental agency this year or during any of the three previous years?

YES NO

If yes, please explain:

YEAR	NOTICE OF NONCOMPLIANCE / VIOLATION
2021	
2020	
2019	
2018	

12.3 Has the company had any reportable Jobsite spills or releases this year or in any three of the previous years?

YES NO

If yes, please explain:

YEAR	TYPE OF SPILL / RELEASE & QUANTITY
2021	
2020	
2019	
2018	

12.4 Does the company maintain inventories of all chemicals at all job sites?

YES NO

12.5 Does the company have a documented plan for providing environmental training to the workers?

YES NO

If yes, please attach a copy.

All of our employees are trained through the state with a refresher course every year. They must also obtain a license through the state once training has been completed and passed.

Signed on behalf of the company:



Printed Signature:

Tyson Lovelace

Title:

Project Manager

Date:

11-7-2022

**Safe Environmental
Corporation**

**Safe Environment Corp
Safety Program**

Prepared by:
Safe Environment Corp
in association with:
U.S. Compliance Systems, Inc.

This Safety Program is current as of: **12/30/2021**

Disclaimer: This Safety Program is licensed for the exclusive use of Safe Environment Corp. Program materials were selected from standardized materials by the customer. U.S. Compliance Systems does not collect or retain information specific to the customer and does not modify standardized programs for customers. Customers are not permitted to modify standardized content. USCS accepts no responsibility for program materials selected and implemented by customers.

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To the Management of
Safe Enviromental Corporation
Highland, IN

Accountant's Compilation Report

Management is responsible for the accompanying financial statements of Safe Enviromental Corporation, which comprise the balance sheet as of December 31, 2019, and the related statements of income and retained earnings and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has elected to omit substantially all the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the Company's financial position, results of operations, and cash flows. Accordingly, the financial statements are not designed for those who are not informed about such matters.

We are not independent with respect to Safe Enviromental Corporation.

Kolodziej, Eisen & Fey
Certified Public Accountants
Frankfort, IL
September 15, 2020

Safe Enviromental Corporation
Balance Sheet
As of December 31, 2019

ASSETS

CURRENT ASSETS

Checking/Savings	86,649
Accounts Receivable	1,515,653
Deposits	10,000
A/R Rick Lovelace	342,410
Cost in Excess Billing	210,397
Inventory	23,975
Prepaid Insurance	<u>23,102</u>

Total Current Assets 2,212,186

PROPERTY AND EQUIPMENT

Equipment	475,970
Vehicles	369,444
Less: Accumulated Depreciation	<u>(602,524)</u>

Net Property and Equipment 242,890

TOTAL ASSETS \$ 2,455,076

See Accountants' Compilation Report

Safe Enviromental Corporation
Balance Sheet
As of December 31, 2019

LIABILITIES AND EQUITY

CURRENT LIABILITIES

Accounts Payable	\$ 203,466
Union Payable	137,903
Accrued Federal Taxes Payable	80,904
Accrued State Taxes Payable	2,508
Accrued U/C Taxes Payable	587
Billing in Excess of Cost	143,114
N/P - Union Settlement	<u>844,287</u>

Total Current Liabilities 1,412,769

LONG-TERM LIABILITIES

N/P - 2017 Ford F250 (R)	53,220
N/P - Isuzu Box Trucks	17,093
N/P - GE - Capital	(734)
N/P - First Midwest	368,792
N/P - Ford F250 (T)	<u>45,692</u>

Total Long-Term Liabilities 484,063

Total Liabilities 1,896,832

EQUITY

Treasury Stock	(1,434,676)
Additional Paid in Capital	402,242
Common Stock	1,000
Retained Earnings	1,135,790
Shareholder Distribution	(194,374)
Net Income	<u>\$ 626,271</u>
Total Equity	<u>536,263</u>

TOTAL LIABILITIES & EQUITY \$ 2,433,085

Safe Enviromental Corporation
Statement of Income
Year Ended December 31, 2019

Income	
Sales	\$ 6,827,936
WIP adjustment	<u>72,750</u>
Total Income	<u>6,900,686</u>
Cost of Goods Sold	
Consultants	24,225
Permits and Licenses	56,262
Auto and Truck Expenses	76,477
Warehouse Expenses	387,434
Bond Expenses	6,191
Direct Labor	1,942,072
Dumpster Rental	446,254
Equipment Rental	220,371
Fuel	81,425
Job Materials	40,506
Per Diem	36,980
Union Dues	1,398,722
Subcontractors	177,920
Payroll Tax	175,034
U/C Expense	<u>39,733</u>
Total Cost of Goods Sold	<u>5,109,606</u>
Gross Profit	<u>1,791,080</u>

See Accountants' Compilation Report

Safe Environmental Corporation
Statement of Income
Year Ended December 31, 2019

Operating Expenses	
Advertising and Promotion	13,525
Training and Education	3,751
Employee Physical	4,404
Miscellaneous	267
Repairs and Maintenance	18,356
Interest Expense	113,732
Plans and Specs	200
Computer and Software Expenses	7,261
Bank Service Charges	2,989
Depreciation Expense	80,616
Insurance Expense	297,152
Postage and Delivery	2,764
Printing and Reproduction	319
Professional Fees	78,381
Rent Expense	80,250
Telephone Expense	15,791
Travel Expense	41,477
Meals	3,790
Entertainment	5,685
Utilities	10,669
Office Expense	10,675
Office Supplies	3,636
Wages	359,808
Taxes - Other	<u>9,311</u>
Total Operating Expenses	<u>1,164,809</u>
Net Income	<u><u>626,271</u></u>

See Accountants' Compilation Report

To the Management of
Safe Enviromental Corporation
Highland, IN

Accountant's Compilation Report

Management is responsible for the accompanying financial statements of Safe Enviromental Corporation which comprise the statement of assets, liabilities, and equity-tax basis as of December 31, 2020, and December 31, 2019, the related statement of revenues and expenses-tax basis and cash flows for the year then ended in accordance with the tax basis of accounting, and for determining that the tax basis of accounting is an acceptable financial reporting framework. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. We do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

The financial statements are prepared in accordance with the tax basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America.

Management has elected to omit substantially all the disclosures ordinarily included in financial statements prepared in accordance with the tax basis of accounting. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the Company's assets, liabilities, equity, revenues and expenses. Accordingly, the financial statements are not designed for those who are not informed about such matters.

We are not independent with respect to Safe Enviromental Corporation.

Kolodziej Eisen & Fey LLC
Certified Public Accountants
Frankfort, IL
October 22, 2021

**Safe Enviromental Corporation
10030 Express Dr.
Highland, IN 46322-2612**

**Statement of Assets, Liabilities & Equity
Tax Basis
As of December 31, 2020**

ASSETS

CURRENT ASSETS

1000 - Checking/Savings	\$ 1,649,429
1200 - Accounts Receivable	1,111,011
1201 - Loan Receivable	10,000
1210 - A/R Rick Lovelace	342,410
1215 - Cost in Excess Billing	41,348
1218 - Inventory	23,975
1960 - Prepaid Insurance	<u>24,092</u>

Total Current Assets \$ 3,202,265

PROPERTY AND EQUIPMENT

OTHER ASSETS

1600 - Equipment	525,290
1900 - Vehicles	463,644
1950 - Accumulated Depreciation	<u>(696,982)</u>

Total Other Assets 291,952

TOTAL ASSETS \$ 3,494,217

See Accompanying Accountants' Report

Safe Enviromental Corporation
10030 Express Dr.
Highland, IN 46322-2612

Statement of Assets, Liabilities & Equity
Tax Basis
As of December 31, 2020

LIABILITIES AND EQUITY

CURRENT LIABILITIES

2000 - Accounts Payable	\$	112,740
2001 - Union Payable		116,314
2100 - Accrued Federal Taxes Payable		(5,187)
2110 - Accrued State Taxes Payable		1,827
2120 - Accrued U/C Taxes Payable		132

Total Current Liabilities 225,826

LONG-TERM DEBT

2302 - N/P - Union Settlement	689,949
2500 - N/P - 2017 Ford F250 (R)	36,685
2502 - N/P - Isuzu Box Trucks	3,565
2507 - N/P - First Midwest	248,792
2508 - N/P - Ford F250 (T)	31,528
2509 - N/P - Equipment	11,435
2511 - N/P - 26' Hino Box Truck	79,314

Total Long-Term Debt 1,101,268

Total Liabilities 1,327,094

EQUITY

3200 - Treasury Stock	(1,434,676)
3300 - Additional Paid in Capital	402,242
3400 - Common Stock	1,000
3450 - Retained Earnings	1,567,687
3455 - Shareholder Distribution	(149,066)
Net Income	1,779,936

Total Equity 2,167,123

TOTAL LIABILITIES & EQUITY \$ 3,494,217

See Accompanying Accountants' Report

Safe Environmental Corporation
10030 Express Dr., Suite A & B
Highland, IN 46322-2612

Statement of Revenue and Expenses
Income Tax Basis

	12 Months Ended Dec. 31, 2020	Pct	12 Months Ended Dec. 31, 2019	Pct
Sales				
Sales	6,915,365	100.38	6,827,936	98.95
WIP adjustment	(25,935)	(0.38)	72,750	1.05
Total Sales	6,889,430	100.00	6,900,686	100.00
Cost of Goods Sold				
Consultants	79,920	1.16	24,225	0.35
Permits and Licenses	46,889	0.68	56,262	0.82
Auto and Truck Expenses	76,956	1.12	76,477	1.11
Warehouse Expenses	457,889	6.65	387,434	5.61
Bond Expenses	650	0.01	6,191	0.09
Bid Deposit	400	0.01	0	0.00
Direct Labor	1,785,901	25.92	1,942,072	28.14
Dumpster Rental	229,357	3.33	446,254	6.47
Equipment Rental	275,436	4.00	220,371	3.19
Fuel	71,937	1.04	81,425	1.18
Job Materials	69,672	1.01	40,506	0.59
Compliance Materials	905	0.01	0	0.00
Per Diem	24,875	0.36	36,980	0.54
Sample Analysis	8,313	0.12	0	0.00
Union Dues	1,039,277	15.09	1,398,722	20.27
Subcontractors	4,835	0.07	177,920	2.58
Payroll Tax	165,744	2.41	175,034	2.54
U/C Expense	36,026	0.52	39,733	0.58
Plans and Specs	100	0.00	200	0.00
Total Cost of Goods Sold	4,375,082	63.50	5,109,806	74.05
Gross Profit	\$ 2,514,348	36.50	\$ 1,790,880	25.95
Expenses				
Advertising and Promotion	8,367	0.12	13,525	0.20
Training and Education	11,209	0.16	3,751	0.05
Employee Physical	3,566	0.05	4,404	0.06
Miscellaneous	0	0.00	267	0.00
Repairs and Maintenance	13,056	0.19	18,356	0.27
Interest Expense	128,647	1.87	113,732	1.65
Entertainment	0	0.00	5,685	0.08
Computer Expenses	4,968	0.07	7,261	0.11
Printing and Reproduction	441	0.01	319	0.00
Bad Debt Expense	12,813	0.19	0	0.00
Bank Service Charges	892	0.01	2,989	0.04
Charitable Contributions	2,150	0.03	0	0.00
Depreciation Expense	94,458	1.37	80,616	1.17
Insurance Expense	282,968	4.11	297,152	4.31
Postage and Delivery	3,016	0.04	2,764	0.04
Professional Fees	51,922	0.75	78,381	1.14
Rent Expense	80,352	1.17	80,250	1.16
Telephone Expense	16,994	0.25	15,791	0.23
Travel Expense	27,585	0.40	41,477	0.60
Meals	3,833	0.06	3,790	0.05
Utilities	12,515	0.18	10,669	0.15
Office Expenses	21,775	0.32	10,675	0.15
Office Supplies	3,137	0.05	3,636	0.05
Wages	393,017	5.70	359,808	5.21

See Accompanying Accountants' Report

Safe Enviromental Corporation
10030 Express Dr., Suite A & B
Highland, IN 46322-2612

Statement of Revenue and Expenses
Income Tax Basis

	12 Months Ended		12 Months Ended	
	Dec. 31, 2020	Pct	Dec. 31, 2019	Pct
Covid Credits	(5,262)	(0.08)	0	0.00
Taxes - Other	<u>7,730</u>	<u>0.11</u>	<u>9,311</u>	<u>0.13</u>
Total Expenses	<u>1,180,149</u>	<u>17.13</u>	<u>1,164,609</u>	<u>16.88</u>
Operating Income (Loss)	<u>1,334,199</u>	<u>19.37</u>	<u>626,271</u>	<u>9.08</u>
Other Income (Expenses)				
PPP Loan Forgiven	<u>445,737</u>	<u>6.47</u>	<u>0</u>	<u>0.00</u>
Total Other Income (Expenses)	<u>445,737</u>	<u>6.47</u>	<u>0</u>	<u>0.00</u>
Net Income (Loss)	<u>1,779,936</u>	<u>25.84</u>	<u>626,271</u>	<u>9.08</u>

See Accompanying Accountants' Report

Safe Enviromental Corporation
10030 Express Dr., Suite A & B
Highland, IN 46322-2612
Statement of Cash Flows
As of December 31, 2020

	2020
CASH FLOWS FROM OPERATING ACTIVITIES	
Net Income (Loss)	\$ 1,779,936
Depreciation and Amortization	\$ 94,458
Decrease (Increase) in Operating Assets:	
Accounts Receivable	\$ 404,642
Costs in Excess of Billing	\$ 169,049
Other	\$ (990)
Increase (Decrease) in Operating Liabilities:	
Billing in Excess of Costs	\$ (143,114)
Accounts Payable	\$ (90,726)
Accrued Liabilities	\$ (108,816)
Total Adjustments	\$ 230,045
Net Cash Provided By (Used In) Operating Activities	\$ 2,104,439
CASH FLOWS FROM INVESTING ACTIVITIES	
Capital Expenditures	\$ (143,520)
Net Cash Provided By (used In) Investing Activities	\$ (143,520)
CASH FLOWS FROM FINANCING ACTIVITIES	
Proceeds from loans	\$ 25,265
Repayment - Line of Credit	\$ (120,000)
Repayment - Union Settlement	\$ (154,336)
Treasury Stock	\$ -
Distributions	\$ (149,066)
Net Cash Provided By (Used In) Financing Activities	\$ (398,139)
Net Increase (Decrease) in Cash and Equivalents	1,562,780
Cash and Cash Equivalents at Beginning of Period	\$ 86,649
Cash and Cash Equivalents at End of Period	\$ 1,649,429
Supplement Cash Flow Information:	
Interest Paid	\$ 128,647
Income Taxes Paid/ (Refunded)	\$ 3,904

See Accompanying Accountants' Report

SECTION 00 45 13 – BIDDER QUALIFICATION FORM

SECTION 1 COMPANY INFORMATION

1.1 Enter company contact information.

Company Name	Green Demolition Contractors, Inc.
Physical Address	4840 S. St. Louis Chicago, IL 60632
Mailing Address (if different than above)	
Contact Name	Stacy Gilhart
Contact Phone Number	312-409-4771
Contact Email	Estimating@greendemolitioninc.com
Company Website Address	www.greendemolitioninc.com

1.2 What is the legal status of the business/company?

Corporation	<input type="checkbox"/>	Date/State Organized:	Illinois July 30, 2007
Partnership	<input type="checkbox"/>	Date/State Organized:	
Joint Venture	<input type="checkbox"/>	Date/State Organized:	
LLC	<input type="checkbox"/>	Date/State Organized:	
Privately Held	<input type="checkbox"/>	Date/State Organized:	
Parent Company			

1.3 What is the designation of the business/company?

DESIGNATION	YES	NO
Small Business (SB)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Small Disadvantaged Business (SDB)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Woman Owned Small Business (WOSB)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
HUB Zone Small Business (HUB)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Service Disabled Veteran Owned Small Business (SDVOSB)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Veteran Owned Small Business (VOSB)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Minority Owned (51%)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Women Owned (51%)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
If yes, with which organization did the company receive the business qualification registration? Please provide a copy.		

1.4 Describe the nature of the business, please attach a copy of the last Annual Report and a Company Brochure.

Union Demolition Contractor Complete Wrecking - Site Restoration - Selective Removals

1.5 How long has the company been engaged in the type of business noted in Section 1.3 above?

15 Years

1.6 List the company's professional affiliations and licenses held.

Various Demolition Licenses throughout the Midwest IL, IN, WI, IA
Signatory to International Laborers and Operating Engineers Unions

1.7 Is the company an Equal Opportunity Employer?

YES NO

1.8 Does the company have a written Drug and Alcohol Policy?

YES NO If yes, please provide a copy of this Policy.

If yes, does the company require subcontractors to comply with the Drug and Alcohol Policy?

YES NO

SECTION 2 FINANCIAL INFORMATION

2.1 Enter the company's Annual Sales Volume for the last four years, in USD \$1,000.

	2021	2020	2019	2018
Total	5,012,162	7,131,595	5,084,826	4,965,518

2.2 What is the company's largest contract completed to date?

2,145,745

2.3 What is the company's current project backlog?

388,000

GREEN DEMOLITION CONTRACTORS, INC.
4840 S. St. Louis Avenue
Chicago, Illinois 60632
312-409-4771 main

EEO STATEMENT

It is the policy of Green Demolition Contractors Incorporated to provide equal employment opportunity (EEO) to all persons regardless of age, color, national origin, citizenship status, physical or mental disability, race, religion, creed, gender, sex, sexual orientation, gender identity and/or expression, genetic information, marital status, status with regard to public assistance, veteran status or any other characteristic that is protected by Federal, State or Local Law. In addition, Green Demolition Contractors Incorporated will provide reasonable accommodations for qualified individuals with disabilities.

Green Demolition Contractors Incorporated goal is to increase representation of women, people of color, veterans and individuals with disabilities. Our programs and training are designed to apply to all applicable federal, state and local laws, ordinances and regulations and cover all human resource actions including employment, compensation, benefits, training, education, tuition aid, transfers, promotions and social/recreational programs.

Green Demolition Contractors Incorporated CEO and senior leadership along with Local Branches of International Operating Engineers Union and International Brotherhood of Laborer's Union regularly receive and review affirmative action reports and monitor progress, reinforce policies and hold the organization accountable to meet objectives.

Michael Brough, President and Norman Bennett, Business Manager are responsible for leading Green Demolition Contractors Incorporated affirmative action efforts and ensuring that the principle of equal employment opportunity is understood and followed. The Human Resource head, is responsible for local efforts. All members and management must be familiar with this policy, must fully support it and are responsible for applying these principals in good faith. All employees are responsible for conduct consistent to demonstrate respect for all co-workers.

All statements are posted in the Corporate Office and in the HR Office and may be reviewed by applicants and employees on weekdays during normal working hours.

Michael J. Brough
President and Chief Executive Officer

"Recycling Today For A Greener Tomorrow"

GREEN DEMOLITION CONTRACTORS, INC.
4840 S. St. Louis Avenue
Chicago, Illinois 60632
312-409-4771 main

EMPLOYEE DRUG POLICY

The past success and future growth of the Company are a direct result of our most important asset: Our people. Consequently, the Company is concerned about the use of alcohol, illegal drugs or controlled substances as it affects the workplace. Use of these substances, whether on or off the job, can adversely affect an employee's work performance, efficiency, safety and health, and may therefore seriously impair his or her value to the Company.

In addition, the use or possession of these substances on the job constitutes a potential danger to the welfare and safety of other employees and exposes the Company to risks of property loss or damage, or injury to other persons. The Company has a vital interest in maintaining safe and efficient working conditions for its employees and ensuring that all the Company vehicles are properly maintained and operated in a safe manner.

Furthermore, the use of prescription drugs and/or over-the-counter drugs may affect an employee's job performance and seriously impair the employee's value to the Company. Any employee who is using prescription and/or over-the-counter drugs that may impair the employee's ability to safely perform the job, or affect the safety or well-being of others, should not report for work during the time the employee is using the medication. You may be required to provide a doctor's note validating your need for time off due to the use of medication which interferes with your ability to safely perform your duties. The employee should use any accrued vacation or sick leave during this time period. If the employee does not have accrued leave, the employee should discuss their need for time off with their supervisor or Human Resources to determine if an accommodation may be made.

Proper use of prescription drugs directly prescribed to the employee is exempt from these restrictions so long as the employee is complying with physician orders and does not create a safety hazard for the employee or his/her co-workers. Contact Green Demolition Contractors Human Resources when an employee has been prescribed drugs from a complying physician.

The following rules and standards of conduct apply to all employees either on the Company property (owned or leased or off premises job site) or during the workday (including meals and rest periods). The following are strictly prohibited by the Company; however this section does not apply to the legal use of prescription drugs.

1. Possession or use of alcohol, or being under the influence of alcohol while on the job.
2. Driving a company vehicle while under the influence of alcohol or a controlled substance.
3. Distribution, sale or purchase of an illegal or controlled substance.
4. Possession or use of an illegal or controlled substance or being under the influence of an illegal or controlled substance while on the job.

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Violation of the above rules and standards of conduct will not be tolerated. The Company may also bring the matter to the attention of appropriate law enforcement authorities.

1. **Drug Testing**

Each employee, as a condition of employment, may be required to participate in pre-employment, reasonable suspicion, and follow-up testing upon selection or request of management. Any employee who refuses to submit to drug or alcohol testing requested by management will be subject to disciplinary action, up to and including immediate termination. Altered samples, substituted samples and negative dilutes constitute employee failure to cooperate with a management investigation in violation of The Company business conduct policy. Any employee submitting such a sample will be subject to disciplinary action, up to and including immediate termination.

Drug or alcohol testing required or requested by the Company will be conducted at the Company expense. Testing for the presence of alcohol will be conducted by analysis of breath. Testing for the presence of the metabolites of drugs will be conducted by the analysis of urine.

To ensure the accuracy and fairness of our testing program, all testing will be conducted according to DHHS/SAMHSA guidelines where applicable and will include a screening test; a confirmation test; the opportunity for a split sample; review by a Medical Review Officer, including the opportunity for employees who test positive to provide a legitimate medical explanation, such as a physician's prescription, for the positive result; and a documented chain of custody.

2. **Testing Based on Reasonable Suspicion**

Employees may be referred by a supervisor to a company-approved physician or medical group for evaluation when a supervisor has reason to believe that the employee is intoxicated or using controlled substances or other illegal drugs during work hours or at a time which may affect job performance or safety. Evidence of such behavior may include, but is not limited to: slurred speech, uneven gait, mood swings, violent temper, or excessive absenteeism and/or tardiness.

3. **Employee Consent to Release Chemical Analysis**

When the Company requires an employee to submit body fluids for chemical analysis, the employee must sign an Employee Consent Form authorizing the results to be forwarded to Green Demolition Contractors HR Representative . An employee who refuses to submit body fluid samples upon request of the Company or who refuses to execute the Employee Consent Form has failed to cooperate with a management investigation in violation of the Company business conduct policy. Such conduct will subject the employee to disciplinary action, up to and including immediate termination of employment.

4. **Confidentiality of Test Results**

Test results of the chemical analysis of body fluids for substance abuse will be kept confidential in the same manner that all other confidential personnel records and

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confidential medical records are kept. Upon written request, the employee will be furnished with a copy of his or her substance abuse test results.

5. **Analysis of Test Results**

Being under the influence of drugs or alcohol on the job or during work hours will be presumed by the Company to pose a serious safety and health risk. Additionally, any use of alcohol or drugs during non-work time which results in a positive test of the employee during work hours may result in a similar presumption that the use of the drugs or alcohol poses serious safety and health risks.

6. **Positive Test**

The Company reserves the right to impose discipline, up to and including immediate termination of employment, upon any employee who tests positive. The Company reserves the right to require, as a condition of reinstatement and continued employment, completion of an approved rehabilitation program, at employee expense, which shall include but not be limited to:

- A period of inpatient care
- A return to work test, prior to reinstatement
- Follow-up testing

Any employee testing positive during or subsequent to a rehabilitation program will be subject to immediate termination.

Employee Signature

Supervisor / Witness Signature

Date

Date

2.4 Enter the company's bonding limit and bonding rate (total and per single project).

Bonding Limit, Total (\$)	See Attached Bond Letter
Bonding Limit, Per Single Project (\$)	
Current Work Bonded (\$)	388,000
Bonding Company Name	Cincinatti Indemnity
Bonding Company Address	6200 S. Gilmore Fairfield, OH
Bonding Company Telephone No.	312-621-5182
Bonding Company Contact	David S. Parrilli
Bonding Rate	1.5
Does Bonding Company Appear on the U.S. Treasury List?	Yes

2.5 What financial guarantees is the bidder providing for performing the scope of work?

Performance Bond	X
Letter of Credit	
Parent Company Guarantee	

2.6 Is the company now or has it ever been involved in any bankruptcy or reorganization proceedings?

YES **NO**

2.7 Attach a copy of each of the last two years of audited financial statements (Income Statement, Balance Sheet, and Cash Flow Statement) for the company. If the company does not produce financial statements, please attach the same for the Parent Company.

SEE ATTACHED



The Cincinnati Insurance Company ■ The Cincinnati Indemnity Company
The Cincinnati Casualty Company ■ The Cincinnati Specialty Underwriters Insurance Company
The Cincinnati Life Insurance Company

March 11, 2022

RE: Green Demolition Contractors Inc. – Bonding Capacity

To Whom It May Concern:

The Cincinnati Insurance Company (AM Best Rating of A+XV) provides surety bonding credit to Green Demolition Contractors Inc. They are one of our finest accounts and we highly recommend them.

We currently have \$5,000,000 single job/\$10,000,000 aggregate bond program available for this firm. Should a situation merit, we would consider requests beyond these parameters as well.

Any specific request for bonds will be underwritten on its own merits and any arrangement for bonds required by any contract is a matter between Green Demolition Contractors Inc. and the surety and we assume no liability to you or your third parties, if for any reason we do not execute these bonds.

Feel free to contact us with any questions you may have.

Sincerely,

Natalie Koster

Natalie Koster
Attorney-in-Fact
Field Director Surety
Natalie_Koster@cinfin.com

Selden Fox

Accounting for your future

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INDEPENDENT ACCOUNTANT'S REVIEW REPORT

Mr. Michael Brough
Green Demolition Contractors, Inc.
Chicago, Illinois

We have reviewed the accompanying consolidated financial statements of **Green Demolition Contractors, Inc.**, which comprise the balance sheet as of December, 31, 2020, and the related statements of income, stockholder's equity and cash flows for the year then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of company management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance as a basis of reporting whether we are aware of any material modifications that should be made to the consolidated financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

Accountant's Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

Selden Fox, Ltd.

August 12, 2021

Green Demolition Contractors, Inc.
Review Report
For the Year Ended December 31, 2020

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Green Demolition Contractors, Inc.
Balance Sheet
December 31, 2020

Assets	
Current assets:	
Cash	\$ 269,022
Contracts receivable, net of allowance for doubtful accounts of \$140,000	2,417,665
Due from related party	713,506
Contract assets	346,006
Other assets	47,240
Total current assets	3,793,439
Property and equipment	2,114,402
Less: accumulated depreciation	(406,519)
Net property and equipment	1,707,883
Total assets	\$ 5,501,322
Liabilities and Stockholder's Equity	
Current liabilities:	
Accounts payable	\$ 490,480
Bank overdraft	-
Accrued payroll and other expenses	38,401
Due to related party	335,601
Contract liabilities	98,630
Officer loan	216,452
Notes payable - current portion	101,302
Total current liabilities	1,280,866
Noncurrent liabilities - notes payable	559,172
Total liabilities	1,840,038
Stockholder's equity:	
Common stock with \$1 par value (authorized 10,000 shares; 1,000 shares issued and outstanding at December 31, 2020)	1,000
Retained earnings	3,660,283
Total stockholder's equity	3,661,283
Noncontrolling interest	-
Total stockholder's equity	3,661,283
Total liabilities and stockholder's equity	\$ 5,501,321

See accompanying notes and independent accountant's review report.

Green Demolition Contractors, Inc.
Statement of Income
For the Year Ended December 31, 2020

Contract revenue	\$ 7,520,786
Cost of contract revenue	5,370,423
Gross profit	2,150,363
Operating expenses	907,755
Income from operations	1,242,608
Other income (expense)	
Paycheck protection loan forgiveness	544,273
Interest expense	(43,687)
Total other income, net	500,586
Net income	1,743,194
Net loss attributable to the noncontrolling interest	-
Net income attributable to Green Demolition Contractors, Inc.	\$ 1,743,194

See accompanying notes and independent accountant's review report.

Green Demolition Contractors, Inc.
Statement of Stockholder's Equity
For the Year Ended December 31, 2020

Green Demolition Contractors, Inc. stockholder's equity:

Common stock - balance, beginning and end of year	<u>\$ 1,000</u>
Retained earnings, beginning of year	2,017,036
Net income	1,743,194
Stockholder distributions	<u>(99,947)</u>
Retained earnings, end of year	<u>3,660,283</u>

Noncontrolling interest:

Beginning of year	(419,648)
Deconsolidation of noncontrolling interest	<u>419,648</u>
End of year	<u>-</u>
Total equity	<u>\$ 3,661,283</u>

See accompanying notes and independent accountant's review report.

Green Demolition Contractors, Inc.
Statement of Cash Flows
For the Year Ended December 31, 2020

<hr/>	
Cash flow from operating activities:	
Net income	\$ 1,743,194
Adjustments to reconcile net income to net cash flows	
operating activities:	
Depreciation	149,070
Changes in certain assets and liabilities:	
Contracts receivable	(1,121,762)
Contract assets	(279,501)
Other assets	5,972
Accounts payable	470,092
Cash overdraft	(39,139)
Accrued expenses	(110,003)
Contract liabilities	87,813
Cash flows from operating activities	<u>905,736</u>
Cash flows from investing activities:	
Purchase of fixed assets	(778,882)
Advances from related parties	126,507
Repayment from related parties	945,726
Repayments on officer loan	277,140
Business disposition	(4,089)
Cash flows from investing activities	<u>566,402</u>
Cash flows from financing activities:	
Net repayments under line of credit agreement	(1,216,326)
Repayment of notes payable	(107,384)
Proceeds from officer loan	216,452
Stockholder distributions	(99,947)
Net cash from financing activities	<u>(1,207,205)</u>
Net change in cash	264,933
Cash, beginning of the year	<u>4,089</u>
Cash, end of the year	<u>\$ 269,022</u>
Supplemental disclosure of cash flow information:	
Cash paid for interest	<u>\$ 43,687</u>

See accompanying notes and independent accountant's review report.

Green Demolition Contractors, Inc.
Statement of Cash Flows (Continued)
For the Year Ended December 31, 2020

Noncash investing and financing activity	
Equipment financed with notes payable	532,700
Distributions for Reorganization	
Cash	(4,089)
Due from related party	(612,278)
Due from officer	(325,887)
Property and equipment, net	(102,304)
Accounts payable	100
Accrued payroll and other expenses	52,262
Due to related party	1,314,510
Long-term debt	97,334
Distributions for Reorganization	<u>419,648</u>

See accompanying notes and independent accountant's review report.

Green Demolition Contractors, Inc.
Notes to the Financial Statements

1. Nature of Operations

Green Demolition Contractors, Inc. (Company) is a demolition contractor engaged in the deconstruction of industrial, commercial, municipal and privately-owned buildings primarily in the greater Chicagoland area. The work is generally performed under fixed price contracts. The length of contracts varies and generally does not extend beyond one year. The Company commenced operations on July 30, 2007.

Principles of Consolidation – The accompanying consolidated financial statements include the accounts of Green Demolition Contractors, Inc. and Bee and Bee Leasing, Inc. (Affiliate). The Affiliate is related through common ownership, was formed on February 26, 2008, and is considered a variable interest entity (VIE) for which the Company is the primary beneficiary. The Affiliate was formed for the purpose of leasing demolition equipment to the Company. All material intercompany accounts and transactions have been eliminated in consolidation.

As of December 31, 2020, the Affiliate had assets of approximately \$453,307, liabilities of \$921,463, revenue of \$278,000, and expenses of \$301,708 prior to consolidation. The creditors of the Affiliate have no recourse to the general credit of the Company (see Note 9 for further details about the VIE).

The Company determined that it is the primary beneficiary of the Affiliate because the rental agreement and common ownership provide it with (1) the power to direct the activities of the Affiliate that most significantly impact its economic performance, and (2) the obligation to absorb losses that could potentially be significant to the Affiliate. As a result, the Affiliate has been included in the consolidated financial statements as a consolidated variable interest entity. The equity attributable to the variable interest entity is reported as a non-controlling interest in the accompanying consolidated financial statements.

2. Summary of Significant Accounting Policies

Use of Estimates – Management uses estimates and assumptions in preparing these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could vary from the estimates that were used.

Significant estimates used in the preparation of these financial statements include the following:

- The Company has estimated an allowance for doubtful accounts of \$140,000 at December 31, 2020. This conclusion is based on the status and age of contracts receivable.

Green Demolition Contractors, Inc.
Notes to the Financial Statements (cont'd)

2. Summary of Significant Accounting Policies (cont'd)

Use of Estimates (cont'd)

- The Company has many contracts in various stages of completion. The Company must make estimates of the extent and progress towards completion, contract revenue and contracting costs, and it uses the cost to cost method of accounting for all of its long-term contracts.

For the above mentioned estimates, it is reasonably possible that the recorded amounts could significantly change in the near future, as new information is available.

Revenue Recognition – Demolition work is a single performance obligation that is satisfied over time. The Company recognizes contract revenue for financial reporting purposes over time. Progress toward completion of the Company's contracts is measured by the percentage of cost incurred to date to estimated total costs for each contract. The Company tracks demolition work by customer industry. School district customers represent approximately 54% of the total demolition revenue, commercial customers represent approximately 28% of the total demolition revenue, and government customers represent 18% of the total demolition revenue.

As part of the Company's demolition work, the Company also salvages certain material to sell for an additional revenue stream. This revenue is recognized at a certain point in time upon sale. Total scrap revenue represents approximately 3% of total revenue.

This method is used because management considers total cost to be the best available measure of progress on contracts. Because of inherent uncertainties in estimating costs, it is at least reasonably possible that the estimates used will change significantly within the near term. Contracts are fixed price. The payment terms and conditions in customer contracts vary.

Payment typically is due over time in installments, based on project phases as specified in the contracts. Final payment is due when all performance obligations identified in the contract are completed.

Cost Recognition – Contract costs include all direct material, subcontractor and labor costs and those material indirect costs related to contract performance. Provisions for estimated losses, if any, on uncompleted contracts are made in the period in which such losses are determined. Changes in job performance, job conditions, and estimated profitability, including those arising from contract penalty provisions, and final contract settlements may result in revisions to costs and income and are recognized in the period in which the revisions are determined. Mobilization costs incurred that include the initial costs to move equipment, personnel and supplies to a job site are insignificant.

The contract asset, represents revenues recognized in excess of amounts paid or payable (contract receivables). The contract liability, the Company's obligation to perform on completed contracts with customers for which the Company has received payment or for which contract receivables are outstanding.

Green Demolition Contractors, Inc.
Notes to the Financial Statements (cont'd)

2. Summary of Significant Accounting Policies (cont'd)

Contract Receivables – Contract receivables from performing construction projects are carried at their estimated collectible amounts. When payment of the retainage is contingent upon the Company fulfilling its obligations under the contract it does not meet the criteria to be included in contracts receivable and remains in the contract's respective contract asset or contract liability, determined on a contract-by-contract basis. Retainage for which the Company has an unconditional right to payment that is only subject to the passage of time are included in contracts receivable. The Company provides an allowance for doubtful collections which is based upon a review of outstanding receivables, historical collection information, and existing economic conditions. Payments on invoices are due 30 days after the issuance of the invoice. Contract retentions are due 30 days after completion of the project and acceptance by the owner. Delinquent receivables are written off based on individual credit evaluations and specific circumstances of the customer. At December 31, 2020, the Company considered \$140,000 of contract receivables to be uncollectible and is recognized as an allowance for doubtful accounts.

Property and Equipment – Property and equipment are recorded at cost less accumulated depreciation. Assets are depreciated over their estimated useful lives that range between five and seven years. Costs of maintenance and repairs are charged to expense when incurred.

Paycheck Protection Program Revenue – In April 2020, the Company received \$544,273 of proceeds in the form of a potentially forgivable loan under the Paycheck Protection Program (PPP) under the Coronavirus Aid, Relief, and Economic Security Act (CARES Act). Under the terms of the PPP, as subsequently modified by the Paycheck Program Flexibility Act (PPPFA) principal and interest payments are deferred until a forgiveness determination made and any amounts not forgiven can be repaid over two years at an annual interest rate of 1%

The Company has elected to account for the loan proceeds as a grant under ASC Subtopic 958-605, which allows for revenue to be recognized when conditions surrounding the cancellation of a liability, such as a forgivable loan have been substantially met or have been explicitly waived by the resource provider. Conditions of forgiveness include incurring qualified expenditures within an 8-week or maximum 24-week timeframe beginning with the date the loan proceeds are received, maintaining payroll levels on an employee-by-employee basis, and maintaining headcount, within PPP parameters.

Based on its May 2021 forgiveness application, the Company believes they incurred \$544,273 of qualified expenditures over a 24-week period and that the conditions relating to maintaining payroll levels were substantially met. As such, the Company has recognized the related forgiveness as Paycheck Protection Program revenue in the accompanying financial statements. Subsequent to year end, in August 12, 2021, the Company received formal notification that their application for forgiveness had been approved.

Green Demolition Contractors, Inc.
Notes to the Financial Statements (cont'd)

2. Summary of Significant Accounting Policies (cont'd)

Adoption of New Accounting Pronouncement

The FASB issued ASU 2018-17, *Consolidation (Topic 810). Targeted Improvements to Related Party Guidance for Variable Interest Entities*, which provides private companies with an accounting alternative for certain commonly controlled entities. Effective January 1, 2020, the Company is electing an accounting policy not to evaluate qualifying entities, who are under common control, under the variable interest entity (VIE) guidance in FASB ASC.

Income Taxes – The Company with consent of its stockholder elected to be taxed under the Internal Revenue Service as an S Corporation. In lieu of corporate income taxes, the stockholders of an S corporation are taxed on their proportionate share of the Company's taxable income or loss. Therefore, no provision or liability for current federal income taxes has been included in the financial statements. The Company will be subject to Illinois replacement tax at a rate of 1.5% of net taxable income.

The Company application of GAAP regarding uncertain tax positions had no effect on the consolidated financial statements, as management believes the Company have no material unrecognized income tax obligations. The Company would account for any potential interest or penalties related to possible future liabilities for unrecognized income tax obligations as income tax expense. The Company are no longer subject to examination by tax authorities for federal, state, or local income taxes for periods before 2016.

The Company computes its income for financial statement purposes on the cost-to-cost method of accounting. Corporate income taxes are prepared on the cash method.

3. Contract Receivables

Contract receivables consist of the following at December 31, 2020:

Currently due on contracts:	
Completed contracts	\$ 450,482
Contracts in progress	<u>1,870,377</u>
Total due on contracts	2,320,859
Retainages	236,806
Less allowance for doubtful collections	<u>(140,000)</u>
Total	<u>\$ 2,417,665</u>

As of December 31, 2020, there were no claims or disputes related to the contract receivables. Contracts receivable were \$1,295,903 at December 31, 2019.

Green Demolition Contractors, Inc.
Notes to the Financial Statements (cont'd)

4. Revenue Recognized and Costs Incurred on Uncompleted Contracts

The following is a summary of contracts in progress:

Costs incurred on uncompleted contracts	\$ 3,539,072
Estimated gross profit	<u>930,703</u>
Contract revenue earned on uncompleted contracts	<u>4,469,775</u>
Billings to date (including conditional retainage)	4,222,399
Less conditional retainage	<u>422,240</u>
Billings to date (excluding conditional retainage)	<u>\$ (174,864)</u>

Included in the accompanying consolidated balance sheet under the following captions at December 31, 2020, are the following:

Contract assets	\$ 346,006
Contract liabilities	<u>(98,630)</u>
	<u>\$ 247,376</u>

Contract assets and liabilities were \$66,505 and \$10,817, respectively, at December 31, 2019.

5. Property and Equipment

Net property and equipment at December 31, 2020, is summarized as follows:

Machinery and equipment	\$ 1,894,824
Transportation equipment	<u>219,578</u>
	2,114,402
Less – accumulated depreciation	<u>406,519</u>
Total	<u>\$ 1,707,883</u>

Depreciation expense for the year ended December 31, 2020, was \$149,070.

Green Demolition Contractors, Inc.
Notes to the Financial Statements (cont'd)

6. Line of Credit

On June 12, 2017, the Company entered into a line of credit agreement that allows for borrowings of \$1,350,000 available from a commercial lending institution that has no stated expiration date and is payable on demand. Outstanding borrowings bear interest at the prime rate as published in the Wall Street Journal plus ½%, with a minimum rate of 4.0%, and are secured by certain properties owned by the sole shareholder of the Company. The Company did not have an outstanding balance under the line at December 31, 2020. At December 31, 2019, the interest rate was 5.25% and the outstanding balance under this line was \$1,216,326.

7. Notes Payable

Notes payable consisted of the following at December 31, 2020:

The Company has a term note payable to Grand Ridge National Bank. The note is payable in 84 monthly principal and interest installments of \$6,941 with final payment in November 2027. The interest rate on this note is fixed at 4.88%. The loan is secured by essentially all assets of the Company and the Affiliate.	487,058
The Company has a term note payable to BMO Harris Bank N.A. The note is payable in 60 monthly principal and interest installments of \$832 with final payment in May 2025. The interest rate on this note is fixed at 7.99%. The loan is secured by the asset financed with a net book value of \$36,736 at December 31, 2020.	34,913
The Company has a term note payable to Citizens One. The note is payable in 72 monthly principal and interest installments of \$984 with final payment in August 2025. The interest rate on this note is fixed at 5.68%. The loan is secured by the asset financed with a net book value of \$50,544 at December 31, 2020.	45,339
The Company has a term note payable to Citizens One. The note is payable in 72 monthly principal and interest installments of \$984 with final payment in August 2025. The interest rate on this note is fixed at 5.68%. The loan is secured by the asset financed with a net book value of \$50,544 at December 31, 2020.	45,353
The Company has a term note payable to GM Financial. The note is payable in 60 monthly principal installments of \$1,215 with the final payment in June 2024. This is an interest free note. The loan is secured by the asset financed with a net book value of \$61,626 at December 31, 2020.	\$ 47,811

Green Demolition Contractors, Inc.
Notes to the Financial Statements (cont'd)

7. Notes Payable (cont'd)

Notes payable consisted of the following at December 31, 2020 (cont'd):

	660,474
Less: current portion	<u>101,302</u>
Total notes payable	<u>\$ 559,172</u>

The following schedule of maturities is based upon the amount and terms of the financed loans. Maturities of long-term debt for the years ending December 31, are as follows:

2021	\$	101,302
2022		106,041
2023		110,949
2024		105,832
2025		84,598
2026		<u>151,752</u>
	\$	<u>660,474</u>

Total interest expense related to these notes was \$43,687 for the year ended December 31, 2020.

8. Retirement Plan

The Company has a contributory benefit plan pursuant to the provisions of Section 401(k) of the Internal Revenue Code covering all eligible employees. This plan is referred to as a "safe harbor" 401(k) plan. Employees must be over 21 years old and eligibility for plan participation starts immediately after being hired. Employees can contribute between 1 percent and 96 percent of their compensation, as defined in the plan document. The Company makes a safe harbor non-elective contribution of 3 percent of each employee's compensation, regardless of whether or not an employee makes elective deferrals to the plan. The Company's contributions to the plan totaled \$27,684 in 2020.

9. Related Party Transactions

The Company had the following amounts due from (due to) entities related through common ownership at December 31, 2020:

Bee & Bee Leasing, Inc.	\$	713,506
3501 West 48 th Place, LLC		(335,601)

The advances are noninterest-bearing and due on demand and are presented in the accompanying balance sheet as due from related parties at December 31, 2020.

Green Demolition Contractors, Inc.
Notes to the Financial Statements (cont'd)

9. Related Party Transactions (cont'd)

Loan Officer – The Company received an advance from the sole shareholder of the Company. This advance is non-interest bearing and has no repayment schedule. It is presented in the accompanying balance sheet as "officer loan" and had a balance of \$216,452 at December 31, 2020.

Leases and Liability Exposure

The Company leases office space and warehouse facilities from 3501 West 48th Place, LLC (3501), an entity owned by the Company's sole shareholder. The rental commitment on the property is for \$15,000 per month commencing November 2017 and expired October 2020. At expiration the lease was renewed for thirty-six months. Rent expense related to this lease amounted to \$180,000 for the year ended December 31, 2020. Minimum rental payments total \$180,000 for 2021 and 2022 and \$165,000 for 2023. The Company is listed as co-borrow with 3501 on debt with a financial institution totaling \$3,500,000. In addition, 3501 has approximately \$16,000 in unsecured liabilities. Together these liabilities represent the Company's maximum exposure.

The Company rents equipment from Bee and Bee Leasing, Inc. (Bee and Bee), which represents the entities sole source of income. Equipment rental expense paid amounted to \$278,000 for the year ended December 31, 2020. Bee and Bee owes the Company \$713,506 at December 31, 2020, for support in funding operating expenses of Bee and Bee. During 2020, the due from Bee and Bee decreased \$566,494. There is no commitment for further support of operations to Bee and Bee, however, the Company has provided advances from time to time. In addition, Bee and Bee has a note payable totaling \$77,731 as well as unsecured liabilities of approximately \$127,000, which represent the Company's maximum exposure.

10. Concentrations of Credit Risk

The Company performs substantially all of its work within the Chicagoland area.

During the year ended December 31, 2020, the Company had four major customers from which approximately 59% of contract revenue was earned. Contract and retainage receivables at December 31, 2020, includes approximately \$2,149,445 due from these major customers.

Green Demolition Contractors, Inc.
Notes to the Financial Statements (cont'd)

11. Backlog

The following schedule shows a reconciliation of backlog representing the amount of revenue the Company expects to realize from work to be performed on uncompleted contracts in progress at December 31, 2020, and from contractual agreements on which work has not yet begun.

Contract revenues on uncompleted contracts at December 31, 2019	\$ 121,215
Contract adjustments	703,195
Contract revenues for new contracts, 2020	<u>8,534,170</u>
	9,727,172
Less – contract revenue recognized, 2020	<u>7,131,595</u>
Backlog at December 31, 2020	<u>\$ 2,595,577</u>

12. Multiemployer Defined Benefit Plans

The Company is a participating employer in a number of trustee-managed multiemployer, defined benefit pension plans for employees who participate in collective bargaining agreements. The risks of participating in these multiemployer plans are different from single-employer plans for several reasons. First, assets contributed to the multiemployer plan by one employer may be used to provide benefits to employees of other participating employers. Second, if a participating employer stops contributing to the plan, the unfunded obligations of the plan may be required to be assumed by the remaining participating employers. Lastly, if the Company chooses to stop participating in a multiemployer plan, the Company may be required to pay the plan a withdrawal amount based on the underfunded status of the plan.

Under ERISA § 4203(b), the construction industry is afforded a partial exemption from the employer withdrawal liabilities. Generally, a construction industry employer will be permitted to withdraw from a plan without incurring any liability, unless it continues to perform work in the covered area of the sort performed by the covered employees within five years after withdrawal from the plan. The Company has not expressed any intent to withdraw or actually withdrawn from any multiemployer plans during 2020.

Green Demolition Contractors, Inc.
Notes to the Financial Statements (cont'd)

12. Multiemployer Defined Benefit Plans (cont'd)

The following outlines the Company's participation in multiemployer plans, all of which are considered individually significant:

	<u>Certified Zone Status</u>	<u>FIP*/RP**</u>	<u>Employer Contributions 2019</u>	<u>Expiration Date of Collective Bargaining Agreement</u>
Laborers National Pension Fund				
EIN: 75-1280827	Critical	Yes	\$ 886,866	May 31, 2023
Central Pension Fund of the International Union of Operating Engineers				
EIN: 36-6052390	Not critical or endangered	Not applicable	<u>209,943</u>	May 31, 2023
			<u>\$ 1,096,809</u>	

* FIP – Funding improvement plan

** RP – Rehabilitation plan

The certified zone statuses noted above for the multiemployer plans are for year ended in 2020, which are the most recent available. The zone status is based on information received from the plan and is certified by the plan's actuary. As defined in the Pension Protection Act of 2006, among other factors, plans reported as critical are generally less than 65% funded and plans reported as endangered are generally either less than 80% funded or meet certain accumulated funding deficiency criteria.

The number of employees covered by these plans was 63 for the period ended December 31, 2020. There were no surcharges or required minimum contributions for the plan for the year ended December 31, 2020. For the period ended December 31, 2020, the Company had approximately 90% of their workforce covered by these plans.

None of the Company's contributions represent more than 5% of the total contributions of any of the multiemployer defined benefit pension plans for which it is a participating employer.

Green Demolition Contractors, Inc.
Notes to the Financial Statements (cont'd)

13. Contingencies

Dependent on the duration of the COVID-19 pandemic, economic uncertainties remain which could have a negative financial impact on the Company's operations, though the full potential impact is unknown at this time. Management is monitoring the situation and will adjust operating levels as needed to mitigate any negative impacts of the pandemic.

14. Discontinued Operations

On January 1, 2020, the Company is electing an accounting policy not to evaluate qualifying entities, who are under common control, under the variable interest entity (VIE) guidance in FASB ASC. This adoption qualified as a discontinued operation of Bee and Bee Leasing, Inc.. As of the adoption date, the Company no longer consolidates Bee and Bee's financial results for periods after the adoption date. The Company has reported the results of Bee and Bee Leasing, Inc. as discontinued operations in the Statement of Operations. The adoption did not result in a gain or loss of operations as of December 31, 2020.

Schedule of assets and liabilities related to discontinued operations of IGS as of January 1, 2020 are as follows:

Assets:	
Cash and cash equivalents	\$ 4,089
Due from related parties	612,278
Due from officer	325,887
Property and equipment, net	<u>102,304</u>
Total assets	<u>\$ 1,044,558</u>
Liabilities & equity:	
Accounts payable	100
Accrued payroll and other expenses	52,262
Due to related parties	1,314,510
Long-term debt	97,334
Stockholder's equity	<u>(419,648)</u>
	<u>\$ 1,044,558</u>

The Company continues to lease equipment from Bee and Bee, which represents Bee and Bee's sole source of revenues and has advanced short term financing see Note 9.

Green Demolition Contractors, Inc.
Notes to the Financial Statements (cont'd)

15. Future Accounting Standards

In February 2016, the Financial Account Standards Board released Accounting Standards Update No. 2016-02 *Leases (Topic 842)*. The revised standard is intended to increase transparency by recognizing lease assets and liabilities on the balance sheet and enhancing the related disclosures. This standard will be applicable to the Company for the year ending December 31, 2022. The Company is in the process of evaluating the potential impacts of its adoption but has yet to determine its effect.

16. Subsequent Events

The Company and Affiliate have evaluated subsequent events through August 12, 2021, the date the consolidated financial statements were available to be issued.

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INDEPENDENT ACCOUNTANT'S STATEMENT OF RESPONSIBILITY FOR SUPPLEMENTARY FINANCIAL INFORMATION

Mr. Michael Brough
Green Demolition Contractors, Inc.
Chicago, Illinois

Our report on our review of the basic financial statements of **Green Demolition Contractors, Inc.** for the year ended December 31, 2020, appears on page 1. The objective of that review was to perform procedures to obtain limited assurance as a basis for reporting whether we were aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. The accompanying supplementary information of the **Schedule of Cost of Contract Revenues Earned** and **Schedule of Operating Expenses** is presented for purposes of additional analysis and is not a required part of the basic financial statements. The supplementary information is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the financial statements. The supplementary information has been subjected to the review procedures applied in our review of the basic financial statements and we are not aware of any material modifications that should be made to the supplementary information. We have not audited the supplementary information and do not express an opinion on such information.

Selden Fox, Ltd.

August 12, 2021

Green Demolition Contractors, Inc.
Schedule of Cost of Contract Revenues Earned
For the Year Ended December 31, 2020

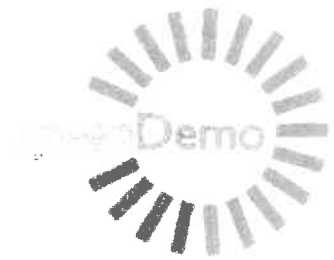
Labor	\$ 1,648,308
Union benefits	1,095,910
Payroll taxes	46,718
Insurance	459,808
Materials	465,817
Hauling and dump	567,610
Subcontractors	317,835
Truck expense	47,630
Equipment rental	182,218
Fuel	59,701
Bond expense	58,892
License and permits	7,909
Repair and maintenance	59,455
Small tools	20,619
Other job related expenses	182,923
Depreciation expense	149,070
	<hr/>
	\$ 5,370,423

See accompanying notes and independent accountant's review report.

Green Demolition Contractors, Inc.
Schedule of Operating Expenses
For the Year Ended December 31, 2020

Office salary	\$ 497,316
Rent	180,000
Utilities	13,526
Communications	24,732
Professional fees	109,348
Advertising	8,492
Taxes	9,387
Bank service charges	2,953
Office supplies and expenses	26,623
Contributions	604
Insurance	10,383
Meals and entertainment	109
Travel	2,468
Selling expenses	868
Profit sharing expense	20,946
	<hr/>
	\$ 907,755

See accompanying notes and independent accountant's review report.



REVIEW REPORT
FOR THE YEAR ENDED DECEMBER 31, 2019

Green Demolition Contractors, Inc. and Affiliate
Review Report
For the Year Ended December 31, 2019

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INDEPENDENT ACCOUNTANT'S REVIEW REPORT

Mr. Michael Brough
Green Demolition Contractors, Inc.
Chicago, Illinois

We have reviewed the accompanying consolidated financial statements of **Green Demolition Contractors, Inc. and Subsidiaries**, which comprise the consolidated balance sheet as of December, 31, 2019, and the related consolidated statements of income, stockholder's equity and cash flows for the year then ended, and the related notes to the consolidated financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of company management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance as a basis of reporting whether we are aware of any material modifications that should be made to the consolidated financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

Accountant's Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying consolidated financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

Selden Fox, Ltd.

May 4, 2020

Green Demolition Contractors, Inc. and Affiliate
Consolidated Balance Sheet
December 31, 2019

Assets

Current assets:	
Cash	\$ 4,089
Contracts receivable, net of allowance for doubtful accounts of \$140,000 at December 31, 2019	1,295,903
Due from related parties (held by variable interest entity \$612,278)	763,611
Costs and estimated earnings in excess of billings on uncompleted contracts	66,505
Officer loan (held by variable interest entity \$325,886)	603,027
Other assets	53,212
Total current assets	2,786,347
Property and equipment (held by variable interest entity \$1,024,091)	1,826,911
Less: accumulated depreciation (held by variable interest entity \$921,787)	(1,179,236)
Net property and equipment	647,675
Total assets	\$ 3,434,022

Liabilities and Stockholder's Equity

Current liabilities:	
Accounts payable (held by variable interest entity \$100)	\$ 20,488
Bank overdraft	39,139
Accrued payroll and other expenses	200,666
Line of credit	1,216,326
Billings in excess of costs and estimated earnings on uncompleted contracts	10,817
Notes payable - current portion (held by variable interest entity \$43,437)	126,003
Total current liabilities	1,613,439
Noncurrent liabilities - notes payable (held by variable interest entity (\$69,601))	222,195
Total liabilities	1,835,634
Stockholder's equity:	
Common stock with \$1 par value (authorized 10,000 shares; 1,000 shares issued and outstanding at December 31, 2019)	1,000
Retained earnings	2,017,036
Total Green Demolition Contractors, Inc. stockholder's equity	2,018,036
Noncontrolling interest	(419,648)
Total equity	1,598,388
Total liabilities and stockholder's equity	\$ 3,434,022

See accompanying notes and independent accountant's review report.

Green Demolition Contractors, Inc. and Affiliate
Consolidated Statement of Income
For the Year Ended December 31, 2019

Contract revenues earned	\$ 5,238,045
Cost of revenues earned	<u>4,033,132</u>
Gross profit	1,204,913
Operating expenses	<u>868,875</u>
Income from operations	336,038
Interest expense	<u>(94,201)</u>
Net income	241,837
Net income attributable to the noncontrolling interest	<u>10,892</u>
Net income attributable to Green Demolition Contractors, Inc.	<u>\$ 230,945</u>

See accompanying notes and independent accountant's review report.

**Green Demolition Contractors, Inc. and Affiliate
Consolidated Statement of Stockholder's Equity
For the Year Ended December 31, 2019**

Green Demolition Contractors, Inc. stockholder's equity:

Common stock - balance, beginning and end of year	<u>\$ 1,000</u>
Retained earnings, beginning of year	2,321,555
Net income	230,945
Stockholder distributions	<u>(535,464)</u>
Retained earnings, end of year	<u>2,017,036</u>

Noncontrolling interest:

Beginning of year	(430,540)
Net income	10,892
Stockholder distributions	<u>-</u>
End of year	<u>(419,648)</u>
Total equity	<u>\$ 1,598,388</u>

See accompanying notes and independent accountant's review report.

Green Demolition Contractors, Inc. and Affiliate
Consolidated Statement of Cash Flows
For the Year Ended December 31, 2019

Cash flow from operating activities:	
Net income	\$ 241,837
Adjustments to reconcile net income to net cash flows	
operating activities:	
Depreciation	103,818
Changes in certain assets and liabilities:	
Contracts receivable	370,578
Costs and estimated earnings in excess of billings on uncompleted contracts	(9,134)
Other assets	(4,420)
Accounts payable	(13,712)
Cash overdraft	29,344
Accrued expenses	19,242
Billings in excess of costs and estimated earnings on uncompleted contracts	8,278
Cash flows from operating activities	745,831
Cash flows from investing activities:	
Purchase of fixed assets	(301,964)
Advances to related parties	(76,271)
Repayment from related parties	133,319
Advance to officer loan	(85,529)
Repayments on officer loan	52,478
Cash flows from investing activities	(277,967)
Cash flows from financing activities:	
Repayment of notes payable	67,312
Stockholder distributions	(535,464)
Net cash from financing activities	(468,152)
Net change in cash	(288)
Cash, beginning of the year	4,377
Cash, end of the year	\$ 4,089
Supplemental disclosure of cash flow information:	
Cash paid for interest	\$ 94,201

See accompanying notes and independent accountant's review report.

Green Demolition Contractors, Inc. and Affiliate Notes to the Consolidated Financial Statements

1. Nature of Operations

Green Demolition Contractors, Inc. (Company) is a demolition contractor engaged in the deconstruction of industrial, commercial, municipal and privately-owned buildings primarily in the greater Chicagoland area. The work is generally performed under fixed price contracts. The length of contracts varies and generally does not extend beyond one year. The Company commenced operations on July 30, 2007.

Principles of Consolidation – The accompanying consolidated financial statements include the accounts of Green Demolition Contractors, Inc. and Bee and Bee Leasing, Inc. (Affiliate). The Affiliate is related through common ownership, was formed on February 26, 2008, and is considered a variable interest entity (VIE) for which the Company is the primary beneficiary. The Affiliate was formed for the purpose of leasing demolition equipment to the Company. All material intercompany accounts and transactions have been eliminated in consolidation.

As of December 31, 2019, the Affiliate had assets of approximately \$1,045,000, liabilities of \$1,464,000, revenue of \$310,000, and expenses of \$299,000 prior to consolidation. The creditors of the Affiliate have no recourse to the general credit of the Company (see Note 9 for further details about the VIE).

The Company determined that it is the primary beneficiary of the Affiliate because the rental agreement and common ownership provide it with (1) the power to direct the activities of the Affiliate that most significantly impact its economic performance, and (2) the obligation to absorb losses that could potentially be significant to the Affiliate. As a result, the Affiliate has been included in the consolidated financial statements as a consolidated variable interest entity. The equity attributable to the variable interest entity is reported as a non-controlling interest in the accompanying consolidated financial statements.

2. Summary of Significant Accounting Policies

Use of Estimates – Management uses estimates and assumptions in preparing these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could vary from the estimates that were used.

Significant estimates used in the preparation of these financial statements include the following:

- The Company has estimated an allowance for uncollectible accounts of \$140,000 at December 31, 2019. This conclusion is based on the status and age of accounts receivable.

Green Demolition Contractors, Inc. and Affiliate
Notes to the Consolidated Financial Statements (cont'd)

2. Summary of Significant Accounting Policies (cont'd)

Use of Estimates (cont'd)

- The Company has many contracts in various stages of completion. The Company must make estimates of the extent and progress towards completion, contract revenue and contracting costs, and it uses the cost to cost method of accounting for all of its long-term contracts.

For the above mentioned estimates, it is reasonably possible that the recorded amounts could significantly change in the near future, as new information is available.

Revenue Recognition – Demolition work is a single performance obligation that is satisfied over time. The Company recognizes contract revenue for financial reporting purposes over time. Progress toward completion of the Company's contracts is measured by the percentage of cost incurred to date to estimated total costs for each contract. The Company tracks demolition work by customer industry. School district customers represent approximately 58% of the total demolition revenue, commercial customers represent approximately 28% of the total demolition revenue, and government customers represent 14% of the total demolition revenue.

As part of the Company's demolition work, the Company also salvages certain material to sell for an additional revenue stream. This revenue is recognized at a certain point in time upon sale. Total scrap revenue represents approximately 3% of total revenue.

This method is used because management considers total cost to be the best available measure of progress on contracts. Because of inherent uncertainties in estimating costs, it is at least reasonably possible that the estimates used will change significantly within the near term. Contracts are fixed price. The payment terms and conditions in customer contracts vary.

Payment typically is due over time in installments, based on project phases as specified in the contracts. Final payment is due when all performance obligations identified in the contract are completed.

Cost Recognition – Contract costs include all direct material, subcontractor and labor costs and those material indirect costs related to contract performance. Provisions for estimated losses, if any, on uncompleted contracts are made in the period in which such losses are determined. Changes in job performance, job conditions, and estimated profitability, including those arising from contract penalty provisions, and final contract settlements may result in revisions to costs and income and are recognized in the period in which the revisions are determined. Mobilization costs incurred that include the initial costs to move equipment, personnel and supplies to a job site are insignificant.

The contract asset, "costs and estimated earnings in excess of billings on uncompleted contracts," represents revenues recognized in excess of amounts billed. The contract liability, "billings in excess of costs and estimated earnings on uncompleted contracts," represents billings in excess of revenues recognized.

Green Demolition Contractors, Inc. and Affiliate
Notes to the Consolidated Financial Statements (cont'd)

2. Summary of Significant Accounting Policies (cont'd)

Contract Receivables – Contract receivables from performing construction projects are carried at their estimated collectible amounts. The Company provides an allowance for doubtful collections which is based upon a review of outstanding receivables, historical collection information, and existing economic conditions. Payments on invoices are due 30 days after the issuance of the invoice. Contract retentions are due 30 days after completion of the project and acceptance by the owner. Delinquent receivables are written off based on individual credit evaluations and specific circumstances of the customer. At December 31, 2019, the Company considered \$140,000 of contract receivables to be uncollectible and is recognized as an allowance for doubtful accounts.

Property and Equipment – Property and equipment are recorded at cost. Assets are depreciated over their estimated useful lives that range between five and seven years. Costs of maintenance and repairs are charged to expense when incurred. Depreciation expense was \$103,818 in 2019.

Income Taxes – The Company and Affiliate with consent of its stockholder elected to be taxed under the Internal Revenue Service as an S Corporation. In lieu of corporate income taxes, the stockholders of an S corporation are taxed on their proportionate share of the Company and Affiliate's taxable income or loss. Therefore, no provision or liability for current federal income taxes has been included in the financial statements. The Company and Affiliate will be subject to Illinois replacement tax at a rate of 1.5% of net taxable income.

The Company and Affiliate's application of GAAP regarding uncertain tax positions had no effect on the consolidated financial statements, as management believes the Company and Affiliate have no material unrecognized income tax obligations. The Company and Affiliate would account for any potential interest or penalties related to possible future liabilities for unrecognized income tax obligations as income tax expense. The Company and Affiliate are no longer subject to examination by tax authorities for federal, state, or local income taxes for periods before 2015.

The Company computes its income for financial statement purposes on the cost-to-cost method of accounting. Corporate income taxes are prepared on the cash method.

Green Demolition Contractors, Inc. and Affiliate
Notes to the Consolidated Financial Statements (cont'd)

2. Summary of Significant Accounting Policies (cont'd)

Adoption of New Accounting Pronouncement – In May 2014, the Financial Accounting Standards Board issued ASU 2014-09, *Revenue from Contracts with Customers* (ASC 606). The new standard requires the Company to reassess its revenue recognition policy to accurately depict the transfer of promised goods or services to customers. This guidance outlines a single, comprehensive model for accounting for revenue from contracts with customers. The standard's core principle is that a company will recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods or services. This standard also includes expanded disclosure requirements that result in a company providing users of financial statements with comprehensive information about the nature, amount, timing and uncertainty of revenue and cash flows arising from the company's contracts with customers. The Company adopted the standard on January 1, 2019, using the full-retrospective method.

The timing and amount of revenue recognized previously is consistent with how revenue is recognized under the new standard. Consequently, the adoption of ASC 606 did not have a significant impact on the Company's financial position, results of operations or cash flows, and no changes were required to previously reported revenues as a result of the adoption.

3. Contract Receivables

Contract receivables consist of the following at December 31, 2019:

Currently due on contracts:	
Completed contracts	\$ 1,337,569
Contracts in progress	<u>14,838</u>
Total due on contracts	1,352,407
Retainages	83,496
Less allowance for doubtful collections	<u>(140,000)</u>
Total	<u>\$ 1,295,903</u>

As of December 31, 2019, there were no claims or disputes related to the contract receivables. Contracts receivable were \$1,666,481 at January 1, 2019.

Green Demolition Contractors, Inc. and Affiliate
Notes to the Consolidated Financial Statements (cont'd)

4. Costs and Estimated Earnings on Uncompleted Contracts

The amounts by which costs and estimated earnings recognized to date exceed billings or by which billings exceed costs and estimated earnings under uncompleted contracts, consists of the following at December 31, 2019:

Costs incurred on uncompleted contracts	\$	1,111,977
Estimated earnings		<u>240,475</u>
		1,352,452
Less – billings to date		<u>1,296,764</u>
Total	\$	<u>55,688</u>

Included in the accompanying consolidated balance sheet under the following captions at December 31, 2019, are the following:

Cost estimated earnings in excess of billings on uncompleted contracts	\$	66,505
Billings in excess of costs and estimated earnings on uncompleted contracts		<u>(10,817)</u>
	\$	<u>55,688</u>

Billings in excess of costs and estimated earnings on uncompleted contracts was \$2,539 at January 1, 2019.

5. Property and Equipment

Net property and equipment at December 31, 2019, is summarized as follows:

Machinery and equipment	\$	1,359,793
Transportation equipment		<u>467,118</u>
		1,826,911
Less – accumulated depreciation		<u>1,179,236</u>
Total	\$	<u>647,675</u>

Depreciation expense for the year ended December 31, 2019, was \$103,818.

Green Demolition Contractors, Inc. and Affiliate
Notes to the Consolidated Financial Statements (cont'd)

6. Line of Credit

On June 12, 2017, the Company entered into a line of credit agreement that allows for borrowings of \$1,350,000 available from a commercial lending institution that has no stated expiration date and is payable on demand. Outstanding borrowings bear interest at the prime rate as published in the Wall Street Journal plus ½%, with a minimum rate of 4.0%, and are secured by certain properties owned by the sole shareholder of the Company. At December 31, 2019, the interest rate was 5.25% and the outstanding balance under this line was \$1,216,326.

7. Notes Payable

Notes payable consisted of the following at December 31, 2019:

The Affiliate has a term note payable to Wells Fargo Equipment Finance. The note is payable in 60 monthly principal and interest installments of \$2,987 with final payment in January 2023. The interest rate on this note is fixed at 6.59%. The loan is secured by the asset financed with a net book value of \$102,305 at December 31, 2019.	\$ 97,334
The Company has a term note payable to BMO Harris Bank. The note is payable in 60 monthly principal and interest installments of \$1,662 with final payment in August 2020. The interest rate on this note is fixed at 7.08%. The loan is secured by the asset financed with a net book value of \$34,996 at December 31, 2019.	12,950
The Company has a term note payable to Caterpillar Financial. The note is payable in 60 monthly principal and interest installments of \$3,214 with final payment in January 2021. The interest rate on this note is fixed at 7.08%. The loan is secured by the asset financed with a net book value of \$105,438 at December 31, 2019.	40,662
The Company has a term note payable to U.S. Bank. The note is payable in 60 monthly principal and interest installments of \$662 with final payment in November 2022. The interest rate on this note is fixed at 7.37%. The loan is secured by the asset financed with a net book value of \$21,188 at December 31, 2019.	15,704
The Company has a term note payable to Citizens One. The note is payable in 72 monthly principal and interest installments of \$984 with final payment in August 2025. The interest rate on this note is fixed at 5.68%. The loan is secured by the asset financed with a net book value of \$59,086 at December 31, 2019.	57,856
The Company has a term note payable to Citizens One. The note is payable in 72 monthly principal and interest installments of \$984 with final payment in August 2025. The interest rate on this note is fixed at 5.68%. The loan is secured by the asset financed with a net book value of \$59,086 at December 31, 2019.	56,871

(cont'd)

Green Demolition Contractors, Inc. and Affiliate
Notes to the Consolidated Financial Statements (cont'd)

7. Notes Payable (cont'd)

Notes payable consisted of the following at December 31, 2019 (cont'd):

The Company has a term note payable to GM Financial. The note is payable in 60 monthly principal installments of \$1,215 with the final payment in June 2024. This is an interest free note. The loan is secured by the asset financed with a net book value of \$72,041 at December 31, 2019.

	\$ 66,821
	348,198
Less: current portion	126,003
Total notes payable	\$ 222,195

The following schedule of maturities is based upon the amount and terms of the financed loans. Maturities of long-term debt for the years ending December 31, are as follows:

2020	\$ 126,003
2021	68,619
2022	68,683
2023	38,294
2024	30,562
2025	16,037
	\$ 348,198

Total interest expense related to these notes was \$94,201 for the year ended December 31, 2019.

8. Retirement Plan

The Company has a contributory benefit plan pursuant to the provisions of Section 401(k) of the Internal Revenue Code covering all eligible employees. This plan is referred to as a "safe harbor" 401(k) plan. Employees must be over 21 years old and eligibility for plan participation starts immediately after being hired. Employees can contribute between 1 percent and 96 percent of their compensation, as defined in the plan document. The Company makes a safe harbor non-elective contribution of 3 percent of each employee's compensation, regardless of whether or not an employee makes elective deferrals to the plan. The Company's contributions to the plan totaled \$11,479 in 2019.

Green Demolition Contractors, Inc. and Affiliate
Notes to the Consolidated Financial Statements (cont'd)

9. Related Party Transactions

The Company and Affiliate had the following amounts due from entities related through common ownership at December 31, 2019:

3501 West 48 th Place, LLC	\$ 330,220
4339 Division, LLC	54,988
315 Brighton, LLC	369,863
3018 Spaulding, LLC	<u>8,540</u>
	<u>\$ 763,611</u>

The advances are noninterest-bearing and due on demand and are presented in the accompanying balance sheet as due from related parties at December 31, 2019.

Loan Officer – The Company and Affiliate advanced the sole shareholder of the Company. This advance is non-interest bearing and has no repayment schedule. It is presented in the accompanying balance sheet as “officer loan” and had a balance of \$603,027 at December 31, 2019.

Lease – The Company leases office space and warehouse facilities from 3501 West 48th Place, LLC, an entity owned by the Company's sole shareholder. The rental commitment on the property is for \$15,000 per month commencing November 2017, for a period for thirty-six months. Rent expense related to this lease amounted to \$180,000 for the year ended December 31, 2019. Minimum rental payments due in 2020 are \$165,000.

Variable Interest Entity – The Company rents equipment from the Affiliate, which is consolidated in this report. Equipment rental expense paid to the Affiliate amounted to \$310,485 for the year ended December 31, 2019. The Affiliate owes the Company \$1,280,000 at December 31, 2019, for support in funding operating expenses of the Affiliate. During 2019, the due from Affiliate had increased \$80,613. These amounts were eliminated in consolidation. There is no commitment for further support of operations to the Affiliate, however, the Company has provided advances from time to time.

10. Concentrations of Credit Risk

The Company performs substantially all of its work within the Chicagoland area.

During the year ended December 31, 2019, the Company had five major customers from which approximately 53% of contract revenue was earned. Contract and retainage receivables at December 31, 2019, includes approximately \$1,015,336 due from these major customers.

Green Demolition Contractors, Inc. and Affiliate
Notes to the Consolidated Financial Statements (cont'd)

11. Backlog

The following schedule shows a reconciliation of backlog representing the amount of revenue the Company expects to realize from work to be performed on uncompleted contracts in progress at December 31, 2019, and from contractual agreements on which work has not yet begun.

Contract revenues on uncompleted contracts at December 31, 2018	\$ 455,402
Contract adjustments	197,502
Contract revenues for new contracts, 2019	<u>4,672,401</u>
	5,325,305
Less – contract revenue earned, 2019	<u>5,084,826</u>
Backlog at December 31, 2019	<u>\$ 240,479</u>

12. Multiemployer Defined Benefit Plans

The Company is a participating employer in a number of trustee-managed multiemployer, defined benefit pension plans for employees who participate in collective bargaining agreements. The risks of participating in these multiemployer plans are different from single-employer plans for several reasons. First, assets contributed to the multiemployer plan by one employer may be used to provide benefits to employees of other participating employers. Second, if a participating employer stops contributing to the plan, the unfunded obligations of the plan may be required to be assumed by the remaining participating employers. Lastly, if the Company chooses to stop participating in a multiemployer plan, the Company may be required to pay the plan a withdrawal amount based on the underfunded status of the plan.

Under ERISA § 4203(b), the construction industry is afforded a partial exemption from the employer withdrawal liabilities. Generally, a construction industry employer will be permitted to withdraw from a plan without incurring any liability, unless it continues to perform work in the covered area of the sort performed by the covered employees within five years after withdrawal from the plan. The Company has not expressed any intent to withdraw or actually withdrawn from any multiemployer plans during 2019.

Green Demolition Contractors, Inc. and Affiliate
Notes to the Consolidated Financial Statements (cont'd)

12. Multiemployer Defined Benefit Plans (cont'd)

The following outlines the Company's participation in multiemployer plans, all of which are considered individually significant:

	<u>Certified Zone Status</u>	<u>FIP*/RP**</u>	<u>Employer Contributions 2019</u>	<u>Expiration Date of Collective Bargaining Agreement</u>
Laborers National Pension Fund				
EIN: 75-1280827	Not critical or endangered	Not applicable	\$ 753,964	May 31, 2023
Central Pension Fund of the International Union of Operating Engineers				
EIN: 36-6052390	Not critical or endangered	Not applicable	<u>280,954</u>	May 31, 2023
			<u>\$ 1,034,918</u>	

* FIP – Funding improvement plan

** RP – Rehabilitation plan

The certified zone statuses noted above for the multiemployer plans are for year ended in 2019, which are the most recent available. The zone status is based on information received from the plan and is certified by the plan's actuary. As defined in the Pension Protection Act of 2006, among other factors, plans reported as critical are generally less than 65% funded and plans reported as endangered are generally either less than 80% funded or meet certain accumulated funding deficiency criteria.

The number of employees covered by these plans was 41 for the period ended December 31, 2019. There were no surcharges or required minimum contributions for the plan for the year ended December 31, 2019. For the period ended December 31, 2019, the Company had approximately 82% of their workforce covered by these plans.

None of the Company's contributions represent more than 5% of the total contributions of any of the multiemployer defined benefit pension plans for which it is a participating employer.

Green Demolition Contractors, Inc. and Affiliate
Notes to the Consolidated Financial Statements (cont'd)

13. Litigation and Claims

The Company and Affiliate are subject to legal proceedings, claims, and litigation arising in the ordinary course of business. While the outcome of these matters is currently not determinable, management does not expect the ultimate costs to resolve these matters to have a material adverse effect on the Company's and Affiliate's financial positions, results of operations, or cash flows.

14 Subsequent Events

The Company and Affiliate have evaluated subsequent events through May 4, 2020, the date the consolidated financial statements were available to be issued.

Selden Fox

Accounting for your future

619 Enterprise Drive | Oak Brook, Illinois 60523 | www.seldenfox.com

p 630.954.1400 | f 630.954.1327 | email@seldenfox.com

INDEPENDENT ACCOUNTANT'S STATEMENT OF RESPONSIBILITY FOR SUPPLEMENTARY FINANCIAL INFORMATION

Mr. Michael Brough
Green Demolition Contractors, Inc.
Chicago, Illinois

Our report on our review of the basic financial statements of **Green Demolition Contractors, Inc. and Subsidiaries** for the year ended December 31, 2019, appears on page 1. The objective of that review was to perform procedures to obtain limited assurance as a basis for reporting whether we were aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. The accompanying supplementary information **Consolidated Schedule of Cost of Revenues Earned and Consolidated Schedule of Operating Expenses** is presented for purposes of additional analysis and is not a required part of the basic financial statements. The supplementary information is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the financial statements. The supplementary information has been subjected to the review procedures applied in our review of the basic financial statements and we are not aware of any material modifications that should be made to the supplementary information. We have not audited the supplementary information and do not express an opinion on such information.

Selden Fox, Ltd.

May 4, 2020

Green Demolition Contractors, Inc. and Affiliate
Consolidated Schedule of Cost of Revenues Earned
For the Year Ended December 31, 2019

Labor	\$ 1,241,128
Union benefits	1,034,918
Payroll taxes	122,953
Insurance	408,198
Materials	140,605
Hauling and dump	279,008
Subcontractors	271,408
Truck expense	98,347
Equipment rental	110,730
Fuel	46,709
Bond expense	40,631
License and permits	9,275
Repair and maintenance	43,676
Outside services	18,516
Freight and delivery	20,681
Small tools	13,784
Other job related expenses	28,747
Depreciation expense	103,818
	<hr/>
	\$ 4,033,132

See accompanying notes and independent accountant's review report.

**Green Demolition Contractors, Inc. and Affiliate
Consolidated Schedule of Operating Expenses
For the Year Ended December 31, 2019**

Officer salary	\$ 222,285
Office salary	160,986
Rent	180,000
Payroll taxes	37,969
Communications	27,438
Professional fees	150,960
Advertising	1,332
Bank service charges	2,759
Office supplies and expenses	32,462
Contributions	2,215
Meals and entertainment	2,346
Travel	4,537
Bad debt expense	19,483
Selling expenses	10,309
Profit sharing expense	13,794
	<hr/>
	\$ 868,875

See accompanying notes and independent accountant's review report.

SECTION 3 INSURANCE INFORMATION

3.1 Enter the company's normal insurance limits for the following:

SEE ATTACHED SAMPLE CERT

POLICY TYPE	VALUE
Worker's Compensation	See attached
Employer's Liability	
Each Accident	
Each Employee – Disease	
Policy Limit – Disease	
Commercial General Liability	
General Aggregate	
Products Completed Operations Aggregate	
Personal and Advertising Injury	
Each Occurrence	
Automobile Liability	
Each Occurrence	
Excess/Umbrella Liability	
Each Occurrence	
Other Insurance	

SECTION 4 LEGAL INFORMATION

4.1 Has the company been involved in any legal action within the last five years resulting from a claim by a current or past client/contractor/subcontractor?

YES NO

If yes, please provide details and results of each claim.

--



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
10/10/2022

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Parrilli, David The Rockwood Company 20 N Wacker Drive, Suite 600 Chicago IL 60606	CONTACT NAME: David S. Parrilli PHONE (A/C No. Ext): (312) 621-5182 E-MAIL ADDRESS: dparrilli@rockwoodco.com	FAX (A/C No.): (312) 621-2288
	INSURER(S) AFFORDING COVERAGE	
INSURED Green Demolition Contractors, Inc 4840 S St Louis Ave Ste 100 Chicago IL 60632	INSURER A: Navigators Specialty Ins Co.	NAIC # 36056
	INSURER B: Starstone National Insurance Co.	25496
	INSURER C: Hallmark Specialty Insurance Co.	26808
	INSURER D:	
	INSURER E:	
	INSURER F:	

COVERAGES CERTIFICATE NUMBER: REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSR	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO- <input type="checkbox"/> LOC OTHER:	X	X	CE22CGL132696IC	10/01/2022	10/01/2023	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 50,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000
A	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO OWNED AUTOS ONLY <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS NON-OWNED AUTOS ONLY	X	X	CE22CGL132696IC	10/01/2022	10/01/2023	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$
B	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED <input checked="" type="checkbox"/> RETENTION \$ 10,000			59095B22AALI	10/01/2022	10/01/2023	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below						PER STATUTE OTH-ER E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$
C	Excess Umbrella Liability			79EX-000708922-00	10/01/2022	10/01/2023	Each Occurrence 5,000,000 Aggregate 5,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

RE: 7042 Lanphier High School - Additions and Renovations - 1300 N 11th St, Springfield, IL 62702

Additional insureds with respect to General Liability and Hired & Non Owned Auto Liability (Umbrella follows form) on a Primary & Non Contributory basis when required by written contract per ISO Forms CG 2010 10/01 and CG 2037 10/01 (attached) for work performed by Green Demolition Contractors, Inc. A Waiver of Subrogation in favor of Additional Insureds with respect to General Liability and Hired & Non Owned Auto Liability (Umbrella follows form) when required by written contract is included per ISO form CG 2404 (05/09):

Harold O'Shea Builders, Inc (GC), Springfield Public School District 186 (Owner); and BLDD (Architect)

CERTIFICATE HOLDER


CANCELLATION

SAMPLE

Harold O'Shea Builders, Inc
 General Contractor
 3401 Constitution Drive
 Springfield IL 62711

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE



© 1988-2015 ACORD CORPORATION. All rights reserved.

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

ADDITIONAL INSURED - OWNERS, LESSEES OR CONTRACTORS - SCHEDULED PERSON OR ORGANIZATION

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART

SCHEDULE

Name of Person or Organization:

Any person or organization for whom you are performing operations during the policy period have agreed in writing in a contract or agreement be added as an additional insured on your policy

(If no entry appears above, information required to complete this endorsement will be shown in the Declarations as applicable to this endorsement.)

- A. Section II - Who Is An Insured** is amended to include as an insured the person or organization shown in the Schedule, but only with respect to liability arising out of your ongoing operations performed for that insured.
- B.** With respect to the insurance afforded to these additional insureds, the following exclusion is added:
- 2. Exclusions**
This insurance does not apply to "bodily injury" or "property damage" occurring after:
- (1) All work, including materials, parts or equipment furnished in connection with such work, on the project (other than service, maintenance or repairs) to be performed by or on behalf of the additional insured(s) at the site of the covered operations has been completed; or
 - (2) That portion of "your work" out of which the injury or damage arises has been put to its intended use by any person or organization other than another contractor or subcontractor engaged in performing operations for a principal as a part of the same project.

SAMPLE

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

**ADDITIONAL INSURED - OWNERS, LESSEES OR
CONTRACTORS - COMPLETED OPERATIONS**

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART

SCHEDULE

<p>Name of Person or Organization: Any person or organization for whom you are performing operations during the policy period have agreed in writing in a contract or agreement be added as an additional insured on your policy</p>
<p>Location And Description of Completed Operations: .</p>
<p>Additional Premium: .</p>

(If no entry appears above, information required to complete this endorsement will be shown in the Declarations as applicable to this endorsement.)

Section II - Who Is An Insured is amended to include as an insured the person or organization shown in the Schedule, but only with respect to liability arising out of "your work" at the location designated and described in the schedule of this endorsement performed for that insured and included in the "products-completed operations hazard".

SAMPLE

WAIVER OF TRANSFER OF RIGHTS OF RECOVERY AGAINST OTHERS TO US

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART
PRODUCTS/COMPLETED OPERATIONS LIABILITY COVERAGE PART

SCHEDULE

Name Of Person Or Organization:

Any person or organization for whom you are performing operations during the policy period have agreed in writing in a contract or agreement that such person or organization be added as an additional insured on your policy.

Information required to complete this Schedule, if not shown above, will be shown in the Declarations.

The following is added to Paragraph 8. **Transfer Of Rights Of Recovery Against Others To Us** of Section IV - Conditions:

We waive any right of recovery we may have against the person or organization shown in the Schedule above because of payments we make for injury or damage arising out of your ongoing operations or "your work" done under a contract with that person or organization and included in the "products-completed operations hazard". This waiver applies only to the person or organization shown in the Schedule above.

SAMPLE



CERTIFICATE OF LIABILITY INSURANCE

Acct#: 2494065

DATE (MM/DD/YYYY)
09/27/2022

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER LOCKTON COMPANIES, LLC 2100 ROSS AVE., SUITE 1400 DALLAS, TX 75201	CONTACT NAME: _____ PHONE (A/C, No, Ext): 214-771-4411	FAX (A/C, No): _____
	E-MAIL ADDRESS: WC@RESOURCINGEDGE.COM	
INSURED GREEN DEMOLITION CONTRACTORS INC. 4840 S ST LOUIS AVE SUITE 100 CHICAGO, IL 60632	INSURER(S) AFFORDING COVERAGE	
	INSURER A: Indemnity Insurance Co. of North America	
	INSURER B:	
	INSURER C:	
	INSURER D:	
	INSURER E:	
INSURER F:		
		NAIC # 43575


COVERAGES CERTIFICATE NUMBER: REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL SUBR INSD / WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
	COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS- <input type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER: _____					EACH OCCURRENCE \$ DAMAGE TO RENTED PREMISES (Ea occurrence) \$ MED EXP (Any one person) \$ PERSONAL & ADV INJURY \$ GENERAL AGGREGATE \$ PRODUCTS - COM/OP AGG \$
	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY <input type="checkbox"/> AUTOS ONLY					COMBINED SINGLE LIMIT (Ea accident) \$ BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$
	<input type="checkbox"/> UMBRELLA LIAB <input type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED: _____ RETENTION: _____					EACH OCCURRENCE \$ AGGREGATE \$
A	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	<input type="checkbox"/> Y/N N/A	C51378325	10/01/2022	10/01/2023	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTHER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
WAIVER OF SUBROGATION IN FAVOR OF CERTIFICATE HOLDER WHEN REQUIRED BY WRITTEN CONTRACT.
 RE: 7842 LANPHER HIGH SCHOOL- ADDITIONS & RENOVATIONS- 1300 N. 11TH ST., SPRINGFIELD, IL 62702
 RE: 7842 LANPHER HIGH SCHOOL- ADDITIONS & RENOVATIONS- 1300 N. 11TH ST., SPRINGFIELD, IL 62702
 Green Demolition Contractors Inc. (2498) is included as a named insured through endorsement.
 Workers Compensation coverage is provided to employees leased to Green Demolition Contractors Inc through Resourcing Edge 1, LLC

SAMPLE

CERTIFICATE HOLDER 2494065 HAROLD O'SHEA BUILDERS, INC. GENERAL CONTRACTOR 3401 CONSTITUTION DR. SPRINGFIELD, IL 62711	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE 
--	---

Workers' Compensation and Employers' Liability Policy

Named Insured GREEN DEMOLITION CONTRACTORS INC. 4840 S ST LOUIS AVE SUITE 100 CHICAGO, IL 60632	Endorsement Number
	Policy Number Symbol: WLR Number: C51378325
Policy Period 10/01/2022 TO 10/01/2023	Effective Date of Endorsement 10-01-2022
Issued By (Name of Insurance Company) Indemnity Insurance Co. of North America	
Insert the policy number. The remainder of the information is to be completed only when this endorsement is issued subsequent to the preparation of the policy.	

WAIVER OF OUR RIGHT TO RECOVER FROM OTHERS ENDORSEMENT

We have the right to recover our payments from anyone liable for an injury covered by this policy. We will not enforce our right against the person or organization named in the Schedule. This agreement applies only to the extent that you perform work under a written contract that requires you to obtain this agreement from us.

This agreement shall not operate directly or indirectly to benefit any one not named in the Schedule.

Schedule

ANY PERSON OR ORGANIZATION AGAINST WHOM YOU HAVE AGREED TO WAIVE YOUR RIGHT OF RECOVERY IN A WRITTEN CONTRACT, PROVIDED SUCH CONTRACT WAS EXECUTED PRIOR TO THE DATE OF LOSS.

For the states of CA, UT, TX, refer to state specific endorsements.

This endorsement is not applicable in KY, NH, and NJ.

The endorsement does not apply to policies in Missouri where the employer is in the construction group of code classifications. According to Section 287.150(6) of the Missouri statutes, a contractual provision purporting to waive subrogation rights against public policy and void where one party to the contract is an employer in the construction group of code classifications.

For Kansas, use of this endorsement is limited by the Kansas Fairness in Private Construction Contract Act(K.S.A. 16-1801 through 16-1807 and any amendments thereto) and the Kansas Fairness in Public Construction Contract Act(K.S.A 16-1901 through 16-1908 and any amendments thereto). According to the Acts a provision in a contract for private or public construction purporting to waive subrogation rights for losses or claims covered or paid by liability or workers compensation insurance shall be against public policy and shall be void and unenforceable except that, subject to the Acts, a contract may require waiver of subrogation for losses or claims paid by a consolidated or wrap-up insurance program.



Authorized Representative

SAMPLE



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
10/05/2022

PRODUCER
Mark Mackey Ins Agcy
3338 W Foster
Chicago, IL 60625

THIS CERTIFICATE IS ISSUED AS MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW.



INSURED
GREEN DEMOLITION CONTRACTORS INC
4840 South St. Louis Avenue
Suite 100
Chicago, Il 60632

INSURERS AFFORDING COVERAGE

NAIC #

INSURER A: State Farm Mutual Auto Insurance Company 25178
INSURER B:
INSURER C:
INSURER D:
INSURER E:

COVERAGES

THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. AGGREGATE LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	ADD'L INSRD	TYPE OF INSURANCE	POLICY NUMBER	POLICY EFFECTIVE DATE (MM/DD/YY)	POLICY EXPIRATION DATE (MM/DD/YY)	LIMITS
		GENERAL LIABILITY				EACH OCCURRENCE \$
		COMMERCIAL GENERAL LIABILITY				DAMAGE TO RENTED PREMISES (Ea occurrence) \$
		CLAIMS MADE <input type="checkbox"/> OCCUR <input type="checkbox"/>				MED EXP (Any one person) \$
						PERSONAL & ADV INJURY \$
		GENL AGGREGATE LIMIT APPLIES PER				GENERAL AGGREGATE \$
		POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC <input type="checkbox"/>				PRODUCTS - COM/CP AGG \$
A	X	AUTOMOBILE LIABILITY	E615564-B28-13	AUG-31-22	AUG-31-23	COMBINED SINGLE LIMIT (Ea accident) \$ 5,000,000
		X ANY AUTO				BODILY INJURY (Per person) \$
		X ALL OWNED AUTOS				BODILY INJURY (Per accident) \$
		X SCHEDULED AUTOS				PROPERTY DAMAGE (Per accident) \$
		X HIRED AUTOS				AUTO ONLY - EA ACCIDENT \$
		X NON-OWNED AUTOS				OTHER THAN EA ACC \$
						AUTO ONLY: AGG \$
		GARAGE LIABILITY				EACH OCCURRENCE \$
		ANY AUTO				AGGREGATE \$
						\$
						\$
						\$
		EXCESS/UMBRELLA LIABILITY				WC STATU-TORY LIMITS
		OCCUR <input type="checkbox"/> CLAIMS MADE <input type="checkbox"/>				OTH-ER
		DEDUCTIBLE				E.L. EACH ACCIDENT \$
		RETENTION \$				E.L. DISEASE - EA EMPLOYEE \$
						E.L. DISEASE - POLICY LIMIT \$
		WORKERS COMPENSATION AND EMPLOYERS' LIABILITY				
		ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED?				
		If yes, describe under SPECIAL PROVISIONS below				
		OTHER				

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS

RE:7042 Lanphier High School-Additions and Renovations-1300 N 11th St, Springfield, IL 62702
Additional Insured with respect to General Liability and Hired & Non Owned Auto Liability (Umbrella follows form) on a Primary & Non-Contributory basis when required by written contract per ISO Forms CG 2010 10/01 and CG 2037 10/01 for work performed by Green Demolition Contractors, Inc. A Waiver of Subrogation in favor of Additional Insureds with respect to General Liability and Hired & Non Owned Auto Liability (Umbrella follows form) when required by written contract is included per ISO form CG 2404 (05/09) Harold O'Shea Builders, Inc (GC). Springfield Public School District 186 (Owner); and BLDD (Architect)

CERTIFICATE HOLDER

HAROLD O'SHEA BUILDER'S INC
GENERAL CONTRACTOR
3401 CONSTITUTION DR
SPRINGFIELD IL 62711

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO DO SO SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.

	AUTHORIZED REPRESENTATIVE MARK MACKEY
--	--

SAMPLE

IMPORTANT

If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

DISCLAIMER

The Certificate of Insurance on the reverse side of this form does not constitute a contract between the issuing insurer(s), authorized representative or producer, and the certificate holder, nor does it affirmatively or negatively amend, extend or alter the coverage afforded by the policies listed thereon.

SAMPLE



September 1, 2022

RE: Workers' Compensation Experience Modifier

To Whom It May Concern:

Green Demolition Contractors Inc. has leased their employees from Resourcing Edge as of 12/29/2014, which has a bearing on the Experience Modification Rate.

The National Council on Compensation Insurance (NCCI) promulgates the experience modifiers based on data filed by the insurance companies. In an employee leasing arrangement, the client companies are insured under the employee provider firm's master policy and individual client company experience is not filed with NCCI. Therefore, experience modifiers will not be promulgated for client companies while the employee leasing arrangement exists.

Below are the Experience Modifier Rates for the referenced above for the time their employees have been insured under the PEO, Resourcing Edge.

- 10/1/2020 to 10/1/2021 - .98
- 10/1/2021 to 10/1/2022 - .98
- 10/1/2022 to 10/1/2023 – 0.98

Sincerely,

Worker's Compensation Department
Resourcing Edge, Inc.
1309 Ridge Road, Suite 200
Rockwall, TX 75087

4.2 Are there any judgments, claims, arbitration proceedings or lawsuits pending, outstanding or threatened which the organization or its officers are or have been a party?

YES **NO**

If yes, please explain.

4.3 Has the company filed any lawsuits or requested arbitration with regard to any work the company has done in the last five years?

YES **NO**

If yes, please explain.

4.4 Has the company denied any request or demand for indemnity within the last five years?

YES **NO**

4.5 Has the company been involved in any legal action within the last three years that was in connection with any alleged environmental damage?

YES **NO**

If yes, please provide details and results of claim.

4.6 Has the company defaulted on, or been terminated on any contract within the last five years?

YES **NO**

If yes, please provide description of the event.

4.7 Enter the company's Taxpayer ID No.

SECTION 5 SERVICES PROVIDED INFORMATION

5.1 List the company's top three customers for work experience references.

COMPANY NAME	CONTACT NAME	ADDRESS	CONTACT PHONE	CONTACT EMAIL
Brown & Momen	D. Clark	823 S. Drexel 60615	312-788-0770	sclark@brownmomen.com
CR Realty Advisors	J. Nadolna	325 Huron 60654	847-721-7906	joshn@cr-ra.com
Amereco Engineering	Z. Heine	54 Michigan 46383	219-531-0531	zheine@amerecoeng.com

5.2 List the company's top three suppliers for work experience references.

SUPPLIER	CONTACT NAME	CONTACT PHONE
San Corporation	Sandra Smith	219-299-6830
South East Berrien Landfill	Carol Neary	269-409-8505
Low Voltage Works	Irek Goldz	773-988-8383

5.3 What work does the company typically self-perform versus subcontract with respect to the following activities?

ACTIVITY	SELF-PERFORM OR SUBCONTRACT
Demolition	Self Perform 100%
Abatement	Subcontract
Industrial Cleaning	Subcontract
Excavation	Self Perform 100%
Air Monitoring	Self Perform 100%
Trucking	Subcontract
Site Restoration	Self Perform 100%

5.4 For the solicited project, what percentage of the company's work/scope will be performed by Subcontractors?

53%

5.5 Typically what percentage of the company's work/scope of supply would come from Illinois-based companies?

95%

SECTION 6 PRIOR EXPERIENCE INFORMATION

6.1 List five major relevant projects the company has completed (or on-going) within the last ten years that are similar to the proposed project.

PROJECT #1	
Name of Project	See attached
Project Owner	
Project Owner Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	
Name of Prime Contractor	
Project Location (Country/State/County/City)	
Contractor's Scope of Work	
Value of Contractor's Scope of Work	
Project Duration	
Project Completion Date	
PROJECT #2	
Name of Project	
Project Owner	
Project Owner Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	
Name of Prime Contractor	
Project Location (Country/State/County/City)	
Contractor's Scope of Work	
Value of Contractor's Scope of Work	
Project Duration	
Project Completion Date	

PROJECT #3	
Name of Project	See attached
Project Owner	
Project Owner Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	
Name of Prime Contractor	
Project Location (Country/State/County/City)	
Contractor's Scope of Work	
Value of Contractor's Scope of Work	
Project Duration	
Project Completion Date	
PROJECT #4	
Name of Project	See attached
Project Owner	
Project Owner Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	
Name of Prime Contractor	
Project Location (Country/State/County/City)	
Contractor's Scope of Work	
Value of Contractor's Scope of Work	
Project Duration	
Project Completion Date	
PROJECT #5	
Name of Project	See attached
Project Owner	
Project Owner Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	
Name of Prime Contractor	
Project Location (Country/State/County/City)	
Contractor's Scope of Work	
Value of Contractor's Scope of Work	
Project Duration	
Project Completion Date	

6.2 List up to four projects the company has completed (or on-going), if any, for the City of Peoria.

PROJECT #1	
Site Name	None
Project Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	
Name of Prime Contractor	
Contractor's Scope of Work	
Value of Contractor's Scope of Work	
Project Duration	
PROJECT #2	
Site Name	
Project Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	
Name of Prime Contractor	
Contractor's Scope of Work	
Value of Contractor's Scope of Work	
Project Duration	
PROJECT #3	
Site Name	
Project Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	
Name of Prime Contractor	
Contractor's Scope of Work	
Value of Contractor's Scope of Work	
Project Duration	

PROJECT #4	
Site Name	
Project Contact Information	
Contractor's Role (Prime/Subcontractor/CM)	
Name of Prime Contractor	
Contractor's Scope of Work	
Value of Contractor's Scope of Work	
Project Duration	

SECTION 7 STAFFING INFORMATION

7.1 State the total number of company employees under the following categories related to the Work.

Home Office / Management Staff	5
Field Supervisory Staff	8
Craft Workers	35
Project Management Staff	3

7.2 What classification is the company's craft workers?

Union	Union
Non-Union	
Mix of Union & Non-Union	

7.3 Describe the company's presence in the State of Illinois.

Number of Offices / Locations	1
Number of Illinois-Based Employees	1

7.4 List additional company locations.

Business Category	Location
Sales	
Manufacturing	
Engineering	
Field Services	
Subsidiaries	

GREEN DEMOLITION CONTRACTORS, INC.
4840 S. St. Louis Avenue
Chicago, Illinois 60632

Incorporated in the State of Illinois in the Year 2007

Additional References with Contract Amounts

Northern Indiana Commuter Transportation District (NICTD)
333 East US Highway 12
Chesterton, Indiana
Drew Thompson
219-926-5744

Double Track Northwest Indiana Project Contract 1 **\$1,709,712.00**
Double Track Northwest Indiana Project Contract 2 **\$ 898,165.00**

Wreck and Remove Various Residential and Commercial Properties Backfill and Restore Site.

Vision Construction & Consulting
1733 N. 33rd
Stone Park, Illinois 60165
Mr. Mark Weiner
708-488-1926

J. Morton Sterling SD 201 High School Knowledge Center **\$3,570,755.00**

Interior Selective and Exterior Wreck Removals of an Existing High School Building

Perform interior demolition throughout the entire High School. Work was performed during off hours weekends, holidays and summer vacation and at times during normal school day while students were present. GDC performed extensive Structural Demolition and Shoring on an as needed basis as this school was 130 years old with unforeseens.

City of South Bend Indiana
1316 County-City Bldg. Rm. 1316
South Bend, Indiana 46601
Mr. Toy Villa
574-235-5920

Demolition of 103 Abandoned Properties **\$1,609,090.00**

Scope of Work:

Wreck and Remove Complete with Grading and Seeding of 103 Properties

"Recycling Today For A Greener Tomorrow"

GREEN DEMOLITION CONTRACTORS, INC.
4840 S. St. Louis Avenue
Chicago, Illinois 60632

Wight Co.
2500 Frontage Road
Darien, Illinois 60156
630-969-7000

Downers Grove SD 99 Downers Grove South HI Architectural Renovations

Architectural/Structural Removals of Auditorium ***\$1,209,991.00***

Perform heavy Structural Demolition for the removal of an Existing Auditorium that was built into the school bldg on three elevations. Extensive dismantling and shoring took place to ensure the school and children were not affected throughout the course of the school day. Performed selective and Structural Demolition throughout the school.

Brown & Momen, Inc.
823 E. Drexel Square
Chicago, IL 60615
Mr. David Clark
312-788-0770

Marshall Field Garden Apartments Building 5 ***\$1,744,000.00***

Scope of Work:

Interior selective removals of all finishes multi story level HUD Building

Osman Construction
70 West Seegers Road
Arlington Heights, Illinois 60005
847-593-2705

\$ 863,425.00

Mr. Tim Silveti
Rodeway Inn Hotel Skokie Illinois

Complete Wreck and Removal of 4 Story Hotel, Pool, Restaurant, Parking Deck, Including Site Restoration

Doherty Construction
163 N. Valley Hill Road
Woodstock, Illinois 60098
Mr. Vern Anderson
815-334-8500

\$ 719,375.00

West Leyden High School

Wreck Removal Portion of School Building Selective Interior Demolition

"Recycling Today For A Greener Tomorrow"

GREEN DEMOLITION CONTRACTORS, INC.
4840 S. St. Louis Avenue
Chicago, Illinois 60632

Cook County Land Bank Authority **\$ 925,000.00**
69 W. Washington Suite 2938
Chicago, IL 60602
Mr. Mustafaa Saleh
312-603-8015

Scope of Work:

Open Ended Contract ongoing through the depletion of Grants/Funds Demolition of Abandoned / Vacant Homes throughout Chicago and Cook County.

City of Chicago/Wight Co.
2500 North Frontage Road
Darien, IL 60561
Dennis Podzimek
630-918-9428
City Hall Space Consolidation/Mayor's Floor **\$1,498,800.00**

Scope of Work:

Multiple Interior Floor Selective Removals of 100,000 s.f Finishes and Furnishings.
Working in strict adherence with Municipal Building - Security Procedures

Rockford Construction
Grand Rapids, MI 49508
Brock Burgess
616-437-4226
LaPorte, In
Meijer Store **\$ 787,000.00**

Scope of Work:

Complete 100% gut re-habilitation project with Bobcat machines of an existing Big Box facility consisting of ceilings, drywall partition walls, storefronts, facades, floorings, concrete removals, M.E.P. and portion of structure removals.

GREEN DEMOLITION CONTRACTORS, INC.
4840 S. St. Louis Avenue
Chicago, Illinois 60632

Tonn & Blank Construction LLC
1623 Greenwood Ave.
Michigan City, IN 46360
Joel Gonzales
219 877-8174
Uptown Artist Lofts
Michigan City, IN

\$611,086.00

Scope of Work:

Interior Selective Finish/ Abatement and Structural Removals of Multi Level Facility

Barton Malow Company
150 N Upper Wacker Dr #1650
Chicago, IL 60606
Brian Courtney
312-281-0821

Argonne National Laboratory
Argonne National Lab - Materials Engineering Building 370
Building 360 Expansion

\$ 212,000.00

Scope of Work:

Green Demolition performed wreck removals within Building 370 adjacent to an ongoing Phosphorous Experiment working in direct conjunction with electric, communications systems, sprinkler systems, natural gas and steam while performing lead and asbestos abatement. Green Demolition performed a Building Wreck within 10 feet of a Linear Accelerator without service interruptions to the electric, water, sewer, natural gas, steam and communications systems.

Michael J. Brough, Owner

Project Manager/General Field Superintendent

Mike@greendemolitioninc.com

Office: 312-409-4771 Cell: 773-617-4996

- 25 years of overall Demolition and Design Build experience.
- Schedule management as well as development and project scheduling updates. Quality Control management including submittal management and coordinating with the Quality Control Manager confirming proper installation of required materials.
- Review and Approve Job Hazard Analysis from Subcontractors, and other required contract documents, which includes an understanding of proper insurance.
- Oversee financial and contractual aspects of the projects assigned to ensure all commitments are made to the client, and financial expectations of the project are achieved.
- Work with the project team to produce solutions to resolve any problem, and execute the solution.
- Lead regularly scheduled project meetings with the client and project team to report progress of the project.
- Schedule subcontractors, consultants, and vendors in critical path to ensure timely completion.
- Perform quality control duties and responsibilities regarding the work being performed.
- Communicate with project team regarding RFI's, and Material Submittals.
- Ensure that subcontractor is fully executing and complying with his contracted scope of work.
- Coordinate required inspections with local jurisdictions.
- Identify subcontractor non-compliance with safety, health, and environmental quality standards.
- Identify conflicts in construction progress and communicate them to project team for resolution.
- Maintain daily log (written) of activities on the jobsite.
- Perform Superintendent Duties at multiple job sites, simultaneously.
- Ensure subcontractor has corrected all deficiencies identified by project team.
- Walk all units on project daily to monitor activities and assist in future planning.
- Preside over weekly subcontractor meetings designed to coordinate the work.
- Issue notices of non-compliance to subcontractors in regards to quality of work or scheduling.
- Ensure that the job site is always kept in a clean and organized manner.
- Perform job progress and completion punch list identification and completion.

Stacy Gilhart

Project Manager / Lead Estimator

PROJECT RESUME

312-286-7467

25 years + Industrial Demolition & Decommissioning Estimator/Project Manager lead and direct all aspects and functions of turnkey demolition, dismantlement, clean up, asset recovery, and subcontract management of Demolition projects. Manage all day-to-day operations for industrial demolition projects, including direct oversight of the crew and equipment to ensure project work is completed on time, on budget, and safely.

- Connect company goals strategically with all day to day efforts from the initial development and initial stages through to the closure of assigned decommissioning and demolition projects, including both operational and financial objectives
- Interpret client requirements and Request for Proposal (RFP) documents to develop project schedules, cost estimates, workable execution plan, job-specific Work Breakdown Structure
- Provide leadership and closely manage the implementation and successful maintenance of the corporate behavioral based safety program onsite, understand and eliminate task-specific hazards and risks related to demolition work performed daily onsite
- Direct all aspects of execution of demolition work for projects in accordance with the scope of the contract including pre-bid and proposal preparations, project start-up, contract management, resource allocation, value engineering, cost controls, material buy-out, assets and scrap buy out, subcontractor management, cash flow management, document controls and change order negotiations
- Manage the use of project control tools to report progress status, compile information for project status reports to communicate progress internally and externally. Develop and maintain project schedule, Risk Matrix and Key Performance Indicators (KPI) graphs to track and manage project progress and mitigate commercial and financial risk to the project and company
- Analyze physical progress and financial data for projects to generate timely and accurate forecasts that support performance status reporting, including completion dates and financial results
- Establish and maintain effective relationships with client to achieve active cooperation, prompt payments, and additional work opportunities
- Lead and coach project teams on a proactive basis; maintain both project specific and corporate requirements for safety, quality, and productivity throughout the duration of the project
- Minimum 25+ years of experience in construction project management in industrial decommissioning and demolition, abatement, dismantling, asset recovery and/or site remediation

- Bachelors degree in Construction Management, Construction-Electrical, Engineering & Technology Management or related discipline, or the equivalent related industrial demolition experience
- Proficient in Microsoft Office Word, Excel, Outlook and Project required to create complex reports with a high level of accuracy, experience using Primavera (P6) software.

PROJECT REFERENCES:

- 1) Project: Demolition of INDOT US52 Roadway Bridge over Wabash River
Lafayette, Indiana. June 2016
- Customer: Superior Construction
1455 Louis Sullivan Dr.
Portage Indiana
Patrick Tuuk (219) 746-1875
- Contract Price \$1,000,000.00
- Scope: Demolition and removal of a 1000' long 7-Span Bridge over Wabash River by means of implosion.
- Project: Demolition of CDOT Western Ave Viaduct over Belmont Ave Chicago
IL. January 2016
- Customer: FH Paschen Construction
5515 N East River Rd.
Chicago IL
Jeff Pennino (773) 444-3474
- Contract Price \$1,500,000.00
- Scope: Demolition and removal of a 2000' long elevated concrete roadway viaduct over Belmont Ave and the North Branch Chicago River, Chicago IL
- 2) Project: Demolition of Rush Oak Park Hospital 520 Maple St., Oak Park IL. June
2017
- Customer: Walsh Construction
929 W Adams St
Chicago IL
Deeanna Goodman (312) 563-5400
- Contract Price \$700,000.00
- Scope: Demolition and removal of a 6-story wing portion of the adjacent occupied hospital facility Oak Park, IL

JASON S. BENNETT, PMP

New Buffalo, MI 49117

E-Mail: jason@greendemolitioninc.com ~ Cellular: 773-858-5276

Project Management

- Specializing in Commercial/ Industrial/ Medical and Design/ Build Construction -

PROFILE

Results oriented, construction and development professional with 30 years of experience in all facets of the construction and medical industry. Verifiable record for the successful completion of minimal to multi-million-dollar projects through coordinating trades, developing partnerships, and building positive rapport with architects, engineers, local officials, subcontractors, and clients while maintaining budget and schedule. Well-versed in schedule development, estimating, document preparations, building codes and regulations, material purchasing, and project management through final completion and certificate of occupancy.

Areas of Expertise lie in:

- Organization & Time Management
 - Overseeing Multiple Projects Simultaneously
 - Budget Analysis & Estimating
 - Value Engineering & Contract Negotiations
 - Designing & CAD Drawings
 - Medical Equipment Planning/ Implementation
 - Leadership & Team Building
 - Construction Planning & Scheduling
 - Design-Build
 - Construction Management
 - Invoicing & Contract Writing
 - Bidding/ Estimating
-

EMPLOYMENT HISTORY

Irish Construction Co. Inc. Howell, MI.

13 Years

Laborer	1992 – 1996
Field Superintendent	1996 – 1998
Project Manager / Estimator	1998 – 2005

General Electric Company (GE Healthcare)

16 Years

Project Manager	2005 – 2021
Project Manager/ MR Ambassador	2018 – 2021

Green Demolition Contractors, Inc.

2021 - Present

VP, Project Manager/ Estimator	2021 – Present
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SELECTED ACCOMPLISHMENTS

Project Management:

- Completed several design/build projects from start to finish including the building design, architectural drawings, permit procurement and construction through occupancy.
- Hired by various architects and engineers to provide cost budgets on potential projects.
- Project completion on time while meeting strict guidelines and budgets.
- Hired, scheduled, and supervised subcontractors through enforcement of company policies and procedures.
- Managed new medical equipment installs utilizing lean, Six Sigma and PMP methodologies.

Client and Vendor Relations:

- Scheduled client meetings, conducted needs assessment, explained design concerns and cost-effective options, planned, estimated, and managed projects from start to finish.
- Maintain contact with clients at project sites through phone contact and progress meetings.
- Keep open lines of communication with all key stakeholders. **Philosophy** - No problem is too big or too small with continuous and concise communication.
- Secured work through exceptional customer relations, hard work and word-of-mouth.
- Established solid, positive, and productive work environment on projects by understanding the role and the needs of all key stakeholders.

EDUCATION & PROFESSIONAL DEVELOPMENT

- Applied Science Architecture – Associates Degree (2001), Lansing Community College, graduating with cum laude honors
- Saddle Island Institute – Professional Development “Analyzing Construction Schedules”
- Lorman Education Services – “Public Contract Code and Competitive Public Bidding”
- Lansing Community College – Certified Nurse Assistant
- Microsoft Excel Training Seminar
- PMP Certified since 2010
- ASHE Certified since 2020

Computer Skills:

- Microsoft Word
- AutoCAD
- Microsoft PowerPoint
- Microsoft Excel
- Microsoft Project Scheduling

Laura Hayes

Corporate Controller

Laura@greendemolitioninc.com

Office: 312-409-4771 Cell: 773-288-9599

- 39 Years Experience in Financial Operations
- Supervising day-to-day operations of the administrative department and staff members.
- Coordinates month-end close accounting work performed at the end of each month to close out the current period.
- Supervises the work of the company's accounts receivable and accounts payable sections.
- Maintain state registrations, business and tax licenses, etc.
- Complete billing with the project management team.
- Finalizes and completes sealed bids for each project.
- Procurement of Bonding
- Accounts Receivable
- Accounts Payable
- Work In Progress Monthly – Quarterly – Year End
- Union and Non Union Payroll
- Payroll Taxes
- Human Resources
- Business and Medical Insurance
- Process Construction Draws/Payouts
- Schedule of Values
- Certified Payrolls AIA Documents
- Waivers of Lien
- Job Costing
- Review and Execution of Contract Documents
- Union and Certified Audits
- Year End Tax Planning
- Oversee Office Staff
- Complete Management of all Accounting Functions
- Fiscal Budgeting / Forecasting / Financial Planning –
- Reporting directly to owners and working with accounting firm quarterly and annually.

3.4.3

EDWARD G. WHITE
Safety Manager
River Grove, Illinois

Active Member Laborers International Union North America Local 76 Since 1980

A construction supervisory and management professional, who has been steadily employed in the construction industry for over 35 yrs. Experience includes virtually every aspect of the industry from runways and major expressways, to multi-million dollar high rise building projects. Capable of providing project supervision and management expertise for multiple sites simultaneously, if required. A strong leader, task focused and highly versatile. Flexible and possesses the personality and problem-solving skills that were developed over a successful and rewarding career. Capable of handling the high pressure, deadline intensive environment of the construction industry. Projects with which I have been involved have been very successful and profitable. Deadlines have been reached and completion dates have been met or the project was completed early. Many of the projects were brought in under budget and ahead of schedule.

PROFFESIONAL SUMMARY

Green Demolition Contractors inc.	Safety Manager	2015 - Present
W.G.C (self employed)	Job cost Estimator	2013 - 2014
Sterling Renaissance LLC.	Project Manager	2003 - 2013
Plote Construction	Superintendent	1998 - 2003

Responsibilities at Green Demolition Contractors inc

- Improve contractor safety competency of project teams through the development project safety management systems, tools, support materials and training. Assesses effectiveness of progress and provide coaching to project teams during project visits
- Working knowledge of Workers Compensation regulations
- Develop and propose construction worker safety recognition program and/or events for management review
- Request and review contractor pre-task plans. Provide feedback and mentoring as necessary
- Frequently communicate with key project shareholders and participate in weekly job safety meetings with construction site personnel and project management team
- Develop and maintain a communication and engagement program; including an introduction to the Project
- Perform regular audits on all construction sites, construction trailers and provide constructive corrective input for action
- Evaluate construction safety, health and environmental risks and ensure on-site safety and health compliance
- Responsible for conducting construction safety inspections, implementing safety training programs, conducting accident investigation, investigate and manage claims and evaluate and inspect subcontractors to ensure compliance with government and local regulations
- Support Demolition team in identifying and providing solutions for construction and environmental hazards
- Ensure projects are completed with proper workmanship and that they comply with regulatory codes, plans and specifications and are completed within budget and schedule
- Act as principal liaison with clients and contractors to facilitate construction safety.
- Develop construction health, safety and inspection procedures and programs and monitor safety compliance to reduce risks
- Compile, analyze, and interpret statistical data related to the construction safety program.

HANDS ON FIELD WORK AND TRAINING Experience

- Demolition, Exterior, Wrecking
- Court Ordered Emergency Public Safety Demolition, City of Chicago via Receivership.
- Certified by the BMRA for building deconstruction and demolition.
- Asphalt placement
- Asphalt milling
- Concrete curb and gutter, flat work, footings and foundations and demolition of same.
- Base preparation and stone placement.
- Multiple categories of epoxy resin and high performance concrete placement.
- Sewer work and underground.
- Site layout, engineering.
- Overall building structure and construction/demolition and methods.
- Leader of the aircraft recovery teams for O'Hare and Midway airports.
- Leader of all airport snow removal teams at O'Hare and Midway airports.
- Superintendent of field operations for selective and general demolition projects.
- Proficient in shoring Concepts and Erection.
- Jobsite safety.

PROJECT MANAGER AND SUPERINTENDENT Experience

- Experienced with contract change orders, subcontractor change orders, payment draw verifications and all other contract documents to manage any construction project.
- Blue print interpretation, estimating and value engineering.
- Site safety and risk management (OSHA 30 hr trained).
- Traffic safety management (OSHA Trained).
- Construction projects on major Highways, Airports, Railroads and Utilities.
- Site supervision, scheduling, asset allocation, material ordering.
- Commercial building construction.

PROJECT HISTORY

- St. Luke' Church Assisted Living Center Belmont Ave Chicago, IL.
- Aberdeen Condominium Complex Aberdeen St. Chicago, IL.
- Edison Park Metra Train Station Chicago, IL.
- Village Green Shopping Center Shermer rd. North Brook, IL.
- Timber Court Condominium Complex Old Arlington Heights rd, Arlington Heights IL.
- St. Luke's Church Senior Living Center 1500 W. Belmont, Chicago, IL.
- O'Hare and Midway, Runway / Ramp Repair Operations
- Palwaukee Airport Runway Rehabilitation Project
- O'Hare B&C Ramp Epoxy Expansion Joint Repair
- Peoples Gas Sidewalk Replacement Program.
- Peoples Gas street repaving program.
- CCLBA Blighted Housing Demolition Program.
- Rodeway Hotel Demolition in Skokie, IL.

3.4.3.6

Relevant Projects

**O'Hare International Airport
City of Chicago**

Emergency Runway/Ramp Repair

Demolish and replace failed structural concrete / asphalt at runway / taxiway pavement including structural repairs at cross-over vehicle tunnels and aircraft bridge areas on the Air operation Area (A.O.A.)

Night Supt., Safety coordinator. Closure logistics with direct contact to Airline operations.

Fall 2003

Greg Rolf Senior P.M. Plote Construction

Osman Construction

Complete demolition of multi-level Hotel including 6 story tower over pool area.

Field Supt. / Safety Coordinator

Summer 2017

Osman Supt. Tony Silveti

Melissa Venzor

Project and Accounting Assistant

Melissa@greendemolitioninc.com

Office: 312-409-4771 Cell: 312-813-3090

- Search for / Review ITBs download and analyze project scope.
- Maintain and Update Bid Log Daily.
- Attend Pre-Bid Meetings/Walk-thru's.
- Administrative support
- Preparation of public/sealed bids through final close out process. Procurement of bid bonds, insurance requirements, etc.
- Preparation of project paperwork for awarded projects. Responsible for Certificates of Insurance, submittals, certified payroll, change order tracking and miscellaneous project documentation.
- Safety Coordination / Update Company Safety Manual
- Procurement of Permits and Licensing
- Sound integrity and professional ethics.
- Outstanding communication and interpersonal skills.
- Very strong verbal and written communication skills. Detail Driven.
- Pleasant enthusiastic attitude.
- Willing to ask questions.
- Ability to multitask, prioritize and complete projects on time.
- Attention detail, ensure compliance to standards, timelines, and quality.
- Provides support in preparing the financial reports in the accounting and finance system as per the instructions received from seniors.
- Assist in the preparation of receipts and vouchers and their relevant formats, so that the financial details can be entered correctly in the accounting system.
- Possess excellent administrative and clerical skills.
- Superior proficiency in Word, Excel, and power point.
- Takes on all of the time-consuming tasks in the finance or management team and helps the team be more productive.
- In charge of other administrative tasks, such as setting up appointments and directing calls that are not necessarily related to finance.
- Demolition Contractors Inc. since July 2013.

Samuel J. Hernandez

HEAVY EQUIPMENT SUPERVISOR

Member of Laborer's North America Union Local 4 since 2010

Professional Summary

I have the capability to Coordinate and direct subordinate Heavy Equipment Mechanics, semi-skilled workers, and Trades Helpers responsible for the operation, coordination, and quality control of a repair facility. I diagnose difficult repair problems and provide training in skills such as hydraulics, diesel engines, welding, and fabrication of parts and tools. There is one classification in this job. First-line supervisor with responsibility for directing employees in a work area in a large departmental garage of heavy equipment.

Green Demolition Contractors Job Duties

- Select and assign staff, ensuring equal employment opportunity in hiring and promotion.
- Coordinate activities by scheduling work assignments, setting priorities, and directing the work of subordinate employees.
- Evaluate and verify employee performance through the review of completed work assignments and work techniques.
- Identify staff development and training needs and ensure that training is obtained.
- Responsible for the operation, coordination, and quality control of a repair facility.
- Purchase and/or requisition motor vehicles and equipment as well as tools, parts, materials, and supplies used in heavy equipment repair and maintenance.
- Oversee the receipt and checking of new vehicles and equipment for compliance to specifications.
- Ensure proper right-to-know and other OSHA regulations as followed for the safety of all employees.
- Oversee the repair of trucks, tractors, pumps, cranes, and other standard or specialized gasoline, diesel, and manually operated machinery and equipment.
- Supervise such office work as stores, payroll, personnel, and accounts.
- Diagnose difficult problems and recommend repairs.
- Inspect, tests, and adjusts equipment.
- Contacts dealers on heavy equipment warranties
- Supervise and participate in the fabrication and construction of specialized tools and equipment. Prepares cost and material estimates.
- Occasionally perform any task assigned to subordinate staff, consistent with any licensing or certification requirements. Performs related work as assigned.

7.5 List any union affiliations of the company.

Laborers and Operating Engineers

7.6 List national Union Project Labor Agreements that the company currently works with (i.e., NMA, NCA, etc.).

LIUNA & M.O.E.

7.7 List the Principal Officers of the company.

NAME	TITLE	YEARS w/ FIRM
Michael Brough	President	15

SECTION 8 MAJOR EQUIPMENT INFORMATION

8.1 List the major construction equipment the company owns. Provide an attachment if necessary.

See attached

8.2 Does the company have sufficient resources and the ability to mobilize to multiple sites concurrently within the State of Illinois?

YES NO

SECTION 9 LIMITATIONS INFORMATION

9.1 Does the company have any limitations as to state, locality, and local expertise to perform any type of work in the State of Illinois?

YES NO

If yes, please provide contact information.

SECTION 10 SAFETY PROGRAM INFORMATION

10.1 Briefly explain the company's safety program.

Our Safety Program was compiled with an outside credentialed entity based upon years of Demolition - Excavation - Site Restoration experience, etc.

GREEN DEMOLITION CONTRACTORS, INC.
4840 S. St. Louis Avenue
Chicago, Illinois 60632
312-409-4771 main

<i>Qty</i>	<i>Description</i>	<i>EQUIPMENT LIST</i>
2	Link Belt 145 Excavators	
2	Link Belt 350 Excavators	
1	Cat 963 Track Loader	
2	Cat 950 End Loaders	
1	Cat D-5 Dozer	
2	330 Excavators Caterpillar	
2	320 Excavators Caterpillar	
2	Mini Excavators	
28	Skidsteer Bobcats	
8	Excavator Hammers	
8	Excavator Grapples	
8	Overseas Containers Converted for Roll Off Trucks	
4	65 Yard Roll Off Boxes	
4	40 Yard Roll Off Boxes	
8	30 Yard Roll Off Boxes	
6	20 Yard Roll Off Boxes	
1	Flat Deck for Roll Off w/ Built In Wench	
1	20 Ton Flat Deck Trailer	
1	10 Ton Flat Deck Trailer	
1	Bobcat Tag Trailer	
1	Tilt Deck Trailer	
1	Flat Deck Single Axel	
1	Ingersoll Rand Mason Lull	
2	Lull Conversion Brackets	
1	350 Excavator Wrecking Pole	
8	Wrecking Poles	
2	2018 Kenilworth Tractor Trailers	
2	2020 Ford One Ton Dually Dump Trucks	
2	2005 Mack Tractors	
2	2006 Mack Six Wheeler Roll Off Trucks	
	Bobcat Hammers, buckets and various attachments for Excavators and Bobcats	
1	Low Boy Trailer	
2	2011 Galbreath Semi Roll Off Trailers	
2	Terminators	
3	Atlas Capco 185 Air Compressors	
2	Ingersoll Rand 250 Air Compressors	
10	Cargo Trailers	
2	Water Trailers	
	Misc Hand Tools, Boxes, Equip i.e. Saw, Air Hammers, etc	

Equipment and tools listed above are free of encumbrances, none of the above listed items are leased, all equipment is owned by Michael Brough, President Green Demolition Contractors, Inc.

Michael Brough, President

“Recycling Today For A Greener Tomorrow”

10.2 Does the company have a written Safety Manual?

YES **NO**

If yes, please attach the Table of Contents from the company's Safety Manual.

10.3 Does the company have ISNetworld certification?

YES **NO**

10.4 List the company's Experience Modification Rate (EMR); Incident Rate calculated by the number of Reportables x 200,000 / total man-hours; and Frequency Rate calculated by the number of lost time cases and restricted duty cases x 200,000 / total man-hours.

YEAR	MAN-HOURS	EMR	INCIDENT RATE	FREQUENCY RATE
2021	39,495	0.98	10.13	10.13
2020	46,802	0.98	19.91	19.91
2019	34,470	0.98	11.60	11.60
2018	41,380	0.98	14.50	11.60

10.5 List the three most frequent Reportable Incidents reported on construction sites for the company.

YEAR	MOST FREQUENT REPORTABLE	2 nd MOST FREQUENT REPORTABLE	3 rd MOST FREQUENT REPORTABLE
2021	Strains		
2020	Strains	Contusions	
2019	Strains		
2018	Strains		

10.6 Has the company been cited for any OSHA / Illinois OSHA regulation infractions in the last three years?

YES **NO**

If yes, please explain:

1926.50(b)(1) This was an over sight by the employee as he was not working at the time, but
went to the edge to see what was going on below. Incident occured 04/21/2022

10.7 Indicate the number of fatalities the company has experienced during the past three (3) years, plus the current year.

YEAR	NUMBER OF FATALITIES
2022	0
2021	0
2020	0
2019	0

10.8 Does the company have a written Corporate Statement concerning Safety and Quality that is signed by the company's CEO/President?

YES NO

If yes, please attach a copy.

10.9 Has the company been inspected by OSHA and other industrial safety enforcement agencies in the past three years, plus the current year?

YES NO

If yes, please explain:

YEAR	NUMBER OF INSPECTIONS
2021	
2020	
2019	
2018	

10.10 Does the company have a written Hazard Communication Plan?

YES NO

If yes, please attach a copy.

10.11 Does the company have disciplinary actions for Safety Violations?

YES NO

10.12 Does the company have a written policy / program for Fitness for Duty that is signed by the company's CEO/President?

YES NO

If yes, please attach a copy.

Green Demolition Contractors, Inc.

Safety Program

Green Demolition Safety Program Outline

Chapter 1 Safety Program

- Chapter 2 Engineering Survey
- Chapter 3 Training
- Chapter 4 Confined Space Entry Program
- Chapter 5 Hazard Communication Program
- Chapter 6 Lock out Tag Out Program
- Chapter 7 Respiratory Protection Program
- Chapter 8 Lead Program
- Chapter 9 Fall Protection

Chapter 1

Safety Program

Green Demolition Contractors, Inc.

I. Responsibilities:

A. Owners:

1. Ensure policies, procedures and rules are established
2. Establish safety program in writing
3. Support supervision in implementing and enforcing safety procedures
4. Enforce safety policies
5. Ensure employees are properly trained
6. Audit safety program

B. Supervision:

1. Responsible for safety performance on projects
2. Enforce safety policies, procedures and rules
3. Correct unsafe behaviors on the job
4. Perform safety inspections on the job
5. Seek employee involvement of the job
6. Provide daily safety instructions on the job
7. Ensure employees are properly trained for the required work

II. Safety Responsibilities for Each Project

A. Pre-job Planning:

1. An engineering survey must be completed prior to starting demolition projects
2. A copy of the engineering survey must be kept at each project
3. Supervision must review the engineering survey with the crew
4. Emergency numbers must be posted at the site

B. Site Safety Provisions:

1. A copy of the program must be maintained at each site
2. Safety orientations must be provided for all new hires
3. Engineering surveys must be reviewed
4. Air monitoring results must be maintained on file
5. Annual and refresher required by OSHA must be performed
6. Training records must be maintained on file
7. Safety rules of host employers must be followed
8. Regular safety inspections must be performed
9. Accidents must be investigated
10. OSHA injury log must be maintained
11. Medical surveillance must be performed based on exposures

III. Regulatory Compliance

All applicable OSHA rules and regulations, state and local safety regulations are followed. A copy of the OSHA standards are provided and included as a part of the safety program. Standard operating procedures include only those programs required to be written. The written program describes our methods and strategies of complying with the standard.

A. Standard Operating Procedures are established on the following topics:

1. Lead Program
2. Hazard Communication Program
3. Fall Protection Program
4. Respiratory Protection Program
5. Confined Space Entry Program
6. Energy Control Program

IV. Safety Orientations

Employees will go through a safety orientation prior to performing work. The Following orientation topics will be reviewed:

A. Employee Responsibilities:

1. Follow safety rules and responsibilities
2. Report unsafe conditions immediately
3. Participate program in safety program

B. Hazard Communication Program:

1. OSHA training hazard communication rule
2. Hazardous chemicals used
3. List of hazardous chemicals
4. Reading material safety data sheets

C. Work Clothes:

1. Cotton cloths / no synthetics
2. Safety shoes
3. Hard hats
4. Safety glasses
5. Gloves

D. Fall Protection:

1. Review OSHA rule
2. Guard rails
3. Use of body harness and lanyard
4. Proper anchorage for tie-off points
5. Open sided floors

6. Pits
7. Excavations
8. Review OSHA rule for ladder safety
9. Review scaffold safety rule

E. Respirators:

1. Selection
2. Proper fit
3. Maintenance and cleaning
4. Storage
5. Changing filters
6. Fit testing
7. Medical Requirements

F. Torch Safety:

1. On the job instructions from supervisor
2. Inspect torch, hose and burning equipment
3. Lighting procedure
4. Flash back arrestor
5. Storage of hoses
6. Clothing
7. Personal protective equipment
8. Hot work hazards

G. Lead Exposures:

1. Review OSHA rules for lead
2. Company lead program
3. Demolition Exposures
4. Lead paint
5. Air monitoring
6. Proper hygiene practices
7. Respiratory protection
8. Routes of entry for lead into the body
9. Biological monitoring

H. Electrical Hazards:

1. Power tools
2. Ground fault circuit interrupters
3. Underground and overhead power lines
4. Use of cranes and equipment under power lines
5. Electrical equipment used in wet locations
6. Explosive atmospheres and confined vaults

I. Excavations:

1. Must have competent person on site
2. Soil test must be performed and soil must be classified
3. Utility location must be checked prior to excavating
4. Appropriate cave-in protection must be used if employees enter excavation
5. Protective systems
6. Excavation may become a confined space
7. Explosive atmospheres may be present in the excavation
8. Rescue methods
9. Safe access / ladders

J. Rigging:

1. Inspect all rigging prior to use
2. Do not use defective rigging equipment
3. Do not exceed the rated lifting capacity of rigging equipment
4. Supervision must review rigging methods and proper application

K. Silica:

1. Health effects of silica
2. Silica exposures
3. Proper personal protective equipment
4. Air monitoring

L. Confined Space:

1. Review OSHA rule
2. Definition of a confined space
3. Required safety precautions
4. Oxygen deficiency or enrichment
5. Toxic atmospheres
6. Asphyxia
7. Explosive atmospheres
8. Air monitoring
9. Emergency rescue plan
10. Proper personal protective equipment
11. Safety watch / attendant
12. Permits

M. Lockout / Tagout

1. Zero mechanical state
2. Review OSHA lockout requirements
3. Check all power sources(electrical, mechanical, air, hydraulic, stored energy)
4. All power must be locked or tagged

N. Noise:

1. Review OSHA noise requirements
2. Work with high noise levels
3. Proper fit and selection of ear plugs

O. Equipment:

1. Equipment inspections
2. Report all equipment damage
3. Back-up alarms
4. Keep a safe distance from all equipment
5. Make sure operator knows where you are
6. Only one person gives signals at a time
7. Review safe operations of manlifts and manbaskets
8. Safe distance from demolition process
9. Safe practices for working around suspended loads

P. Demolition:

1. Identify areas to be demolished or preserved
2. Do not cut utility lines unless authorized
3. Site safety instructions are given daily by supervision
4. Safe lifting procedures
5. Material handling
6. Engineering survey
7. Debris chutes
8. Barricades
9. Postings on the job
10. Lighting
11. Pedestrian control
12. Secure gas bottles
13. Swinging hammers
14. Gloves
15. First aid and medical attention
16. Fire hazards and protection

Q. Standard Operating Procedures Reviewed:

1. Lead Program
2. Hazard Communication Program
3. Fall Protection Program
4. Respiratory Protection Program
5. Confined Space Program
6. Energy Control Program

V. Safety Rules

A. Supervision:

1. A copy of the engineering survey must be kept on site

2. A safety line up must be conducted prior to beginning the project
3. Adequate provisions for fire protection will be provided
4. Site specific rules must be reviewed
5. The OSHA notice must be posted on the job
6. Provisions for safely handling utilities will be made
7. Site specific hazards will be reviewed daily with the crew (safety meeting)

B. All Employees:

1. Injuries, accidents and damage must be reported immediately
2. Employees must cooperate with accident investigations
3. Employees must wear hard hats
4. Employees must wear safety glasses
5. Employees must wear safety shoes
6. In high noise areas hearing protection must be worn
7. Respirators must be worn when required
8. Employees are required to be properly tied off when working at elevations
9. Holes and pits created during demolition will be protected
10. Combustibles will be removed prior to demolition
11. Employees will be tied off to the basket when working in a manlift
12. Manbaskets will only be used when there is no safe alternative
13. Rigging must be inspected prior to use
14. Defective rigging equipment will not be used
15. Flash back arrestors must be used on torches
16. Torch and hoses must be inspected daily
17. Employees using a torch must wear cotton clothes
18. Employees using a torch must wear proper face shield and gloves
19. Operators must inspect equipment daily, defects must be reported
20. Cranes and equipment must not be used beyond rated capacity
21. Suspended loads can not be lifted over employees
22. Employees can not work under suspended loads
23. Employees must stay at a safe distance from equipment used in demolition
24. Proper signals must be used when directing crane movement
25. Equipment operators must wear seat belts
26. Backup alarms must be maintained in operating condition
27. Only trained and authorized employees can operate industrial trucks
28. Scaffolds can only be erected, dismantled and used under a competent person
29. Excavation work must be done under the supervision of a competent person
30. Confined space entry work must be supervised by a competent person
31. Lockout must be done by a competent person

32. Ground fault circuit interrupters must be used with all hand power tools

Chapter 2

Engineering Survey

GREEN DEMOLITION ENGINEERING SURVEY

- 1) Project Name:**
- 2) Project Location:**
- 3) Customer Name:**
- 4) Customer Contact:**
- 5) Customer Phone:**
- 6) Emergency Numbers: 773-617-4996**
- 7) Nearest Medical Clinic / Hospital:**
- 8) Permits, Notifications and Licenses:**

a) NESHAP Start Date:

b) Asbestos Removal Start Date:

c) Building Permit:

d) Street Closure or Use Permit:

e) Permit to Use Fire Hydrant:

9) Site Specific Owner Pre-Job Requirements:

10) Site Specific Owner Safety Regulations:

11) Utility Notifications: (Company, ID Number, Person Contacted, Request Date, Shut off date)

a) Natural Gas:

b) Electricity:

c) Water Service:

d) Sewer:

e) Telephone:

12) Condition of Structure: (fire damage, weakened structure, required shoring supporting and bracing)

a) Name of Structure:

b) Original Use Of Building:

c) Structural Framing:

d) Condition of Foundations:

e) Condition of Structure: (physical damage, structural failure, fire damage, unusual structural conditions, alterations, pre-stressed concrete, post-tentioned concrete, equipment limitation on floors)

f) Condition of Walls:

g) Condition of Chimneys and Stacks:

h) Areas to be Shored, Supported and/or Braced: (specify methods and materials)

13) Hazardous Conditions:

a) Combustibles: (location and control measures)

b) Explosion Hazards: (location and control measures)

c) Basements, Trenches and Pits: (location and control measures)

d) Fall Hazards Present: (i.e. floor opening, shafts, wall openings, pits)
(location and control measures)

e) Fall Hazards Created by Demolition Process and Removal of structures:
(location and control measures)

f) Process Piping and Tanks: (location and control method)

g) Energized Electrical Equipment: (location and control method)

h) Toxic Substances: (location, control method and MSD sheet)

i) Trench/Excavation and Cave-In Exposure: (location and control method)

j) Confined Spaces: (location and control measure)

k) Airborne Lead: (location and control method)

l) Airborne Silica: (location and control methods)

14) Structures to be Preserved:

a) Utilities to be Protected and Preserved: (type of utility and location)

b) Adjacent Structures: (locations)

c) Overhead Power Lines: (location and voltage)

15) Structures to be Removed:

a) Structural Frame:

b) Roof:

c) Foundations:

d) Utilities:

e) Chimneys and Stacks:

f) Tanks, Vessels and Elevated Water Towers:

g) Sequence and Demolition Methods:

16) Environmental: (HAZWOPER training required, develop site safety plan)

a) Asbestos Previously Abated: (documentation)

b) Asbestos to be Abated by Others: (Identify)

c) PCBs: (transformers, capacitors ballast, other)

d) Mercury: (electrical switches, thermostats, bulbs or other)

e) Hazardous Materials: (identify, location methods of management and disposal)

f) Contaminated Soil: (contaminants, containment, transportation and disposal)

g) Drums and Containers: (location, who will manage materials, identify materials if possible)

h) Residual Process Waste: (responsibility to manage waste, refractory, contents of vessels, catalyst or other materials produced by the process)

i) Water to be Pumped and discharged: (permits, locations)

j) Storm-water Run-off Provisions: (permit required, written plan)

k) UST Removal: (who has responsibility)

l) Other Licenses, Permits or Waste Profiles:

17) Required Training and Certification:

a) Site Specific MSDSs: (for materials present at site)

b) Process Safety Training: (industrial sites)

c) 40 hour Hazardous Waste Operations:

d) HAZWOPER Supervisor Training:

e) Asbestos Training: (Awareness, Inspector, Designer, Supervisor, Worker)

f) Confined Space Training:

g) Fall Protection Training:

h) Lead Training: (exposure or abatement)

i) Competent Person Excavation:

j) Competent Person Scaffolding: (erection, dismantling and use)

k) OSHA 10 Hour Training Card:

l) OSHA 30 Hour Training Card:

18) Engineering Survey Complete by: Ed White

19) Superintendent for Project:

20) Foreman on Project:

21) Date Crew Reviewed Engineering Survey

(date) _____

22) Names of Employees Present for Review of Engineering Survey

1) _____

2) _____

3) _____

4) _____

5) _____

6) _____

7) _____

8) _____

9) _____

10) _____

11) _____

12) _____

13) _____

14) _____

15) _____

16) _____

17) _____

18) _____



Commitment to Safety

Green Demolition recognizes that our people drive the business. As our most critical resource, employees will be safeguarded through training, provision of appropriate work surroundings, and procedures that foster protection of health and safety. All work conducted by Green Demolition's employees will utilize this policy. No duty, no matter what its perceived result, will be deemed more important than employee health and safety.

Green Demolition is firmly committed to the safety of our employees. We will do everything possible to prevent workplace accidents and we are committed to providing a safe working environment for all employees.

We value our employees not only as employees but also as human beings critical to the success of their family, the local community, and Green Demolition.

Employees are encouraged to report any unsafe work practices or safety hazards encountered on the job. All accidents/incidents (no matter how slight) are to be immediately reported to the supervisor on duty.

A key factor in implementing this policy will be the strict compliance to all applicable federal, state, local, and Company policies and procedures. Failure to comply with these policies may result in disciplinary actions.

Respecting this, Green Demolition will make every reasonable effort to provide a safe and healthful workplace that is free from any recognized or known potential hazards. Additionally, subscribes to these principles:

1. All accidents are preventable through implementation of effective Safety and Health Control policies and programs.
2. Safety and Health controls are a major part of our work every day.
3. Accident prevention is good business. It minimizes human suffering, promotes better working conditions for everyone, holds in higher regard with customers and increases productivity. Therefore, we will comply with all safety and health regulations that apply to the course and scope of operations.
4. Management is responsible for providing the safest possible workplace for Employees. Consequently, management of is committed to allocating and providing all the resources needed to promote and effectively implement this safety policy.
5. Employees are responsible for following safe work practices and company rules, and for preventing accidents and injuries. Management will establish lines of communication to solicit and receive comments, information, suggestions, and assistance from employees where safety and health are concerned.
6. Management and supervisors of will set an exemplary example with good attitudes and strong commitment to safety and health in the workplace. Toward this end, management must monitor company safety, health, performance, work environment, and conditions to ensure that program objectives are achieved.
7. Our safety program applies to all employees and persons affected or associated in any way by the scope of this business. Everyone's goal must be to constantly improve safety awareness and to prevent accidents and injuries.

Everyone at must be involved and committed to safety. This must be a team effort. Together, we can prevent accidents and injuries. Together, we can keep each other safe and healthy in the workplace.

A handwritten signature in black ink, appearing to be "C. M. M.", is written over a horizontal line. Below the line, the word "President" is printed in a small, black, sans-serif font.

A horizontal line representing a signature, with no visible text or handwriting, is positioned above the printed text "Risk Manager".

SECTION 11 QUALITY CONTROL / QUALITY ASSURANCE INFORMATION

11.1 List quality certifications held (e.g., ISO, JIT, Value Engineering, SOW, Six Sigma, Supply Alliances, LEAN, or others).

LEED

11.2 Do the company have a written Quality Assurance / Quality Control Program?

YES **NO**

If yes, please attach the Table of Contents from the company’s QA/QC Plan/Program.

11.3 Describe the company’s methodology for bringing innovation and cost savings opportunities to customers. Please attach separate sheets if necessary.

Our mission is to provide every client with safe, innovative, cost effective and environmentally sound solutions while promoting a standard of excellence with our highly trained Union Field personnel.
--

SECTION 12 ENVIRONMENTAL INFORMATION

12.1 Does the company have a written Environmental Protection Plan?

YES **NO** Demolition will be performed utilizing water to control dust, erosion control and ambient air monitoring.

If yes, please attach.

12.2 Has the company received a Notice of Noncompliance (NON) or a Notice of Violation (NOV) from an environmental agency this year or during any of the three previous years?

YES **NO**

If yes, please explain:

YEAR	NOTICE OF NONCOMPLIANCE / VIOLATION
2021	
2020	
2019	
2018	

12.3 Has the company had any reportable Jobsite spills or releases this year or in any three of the previous years?

YES **NO**

If yes, please explain:

YEAR	TYPE OF SPILL / RELEASE & QUANTITY
2021	
2020	
2019	
2018	

12.4 Does the company maintain inventories of all chemicals at all job sites?

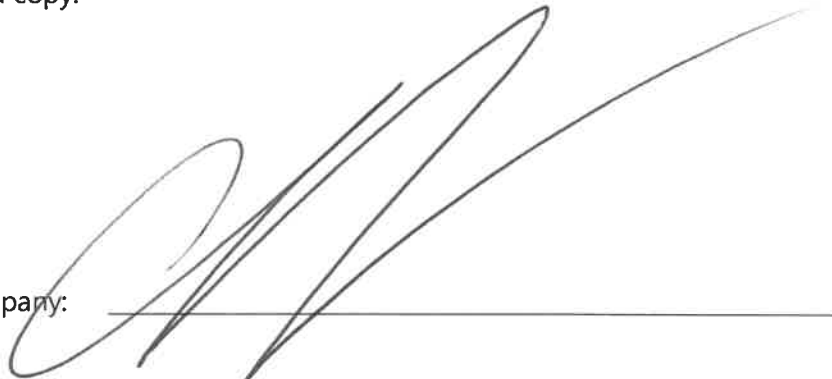
YES NO

12.5 Does the company have a documented plan for providing environmental training to the workers?

YES NO

If yes, please attach a copy.

Signed on behalf of the company:



Printed Signature:

Michael Brough

Title:

President

Date:

November 7, 2022

Demolition Work Plan

**McKinley School
1201 West Adrian G. Hinton Avenue
Peoria, Illinois**



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1.0 INTRODUCTION

1.1 OVERVIEW

This document provides a systemic approach to the abatement and demolition of McKinley School 1201 Adrian G. Hinton Avenue Peoria, Illinois. The work is being performed by Green Demolition Contractors, Inc. under Contract with The City of Peoria. This demolition plan applies to all physical abatement, demolition, and waste generating activities performed as a part of the remediation and demolition activities of the project.

1.2 BACKGROUND

Former School

1.3 STRUCTURE DESCRIPTION

The main building is located at 1201 West Adrian G. Hinton Avenue Peoria, Illinois and is a vacant School Facility. The gross building(s) consist of 61,474 s.f.

1.4 SITE DESCRIPTION

Brick – Masonry Building 50+ years in age

Normal operating hours will be: 7:00 am to 5:00 pm

WORK ACTIVITY OVERVIEW

The work covered under this Work plan will be conducted in a sequential manner, with some activities being conducted concurrently with others. Demolition work will be performed in accordance with the job specification along with the requirements of the local, state, and federal government guidelines Green Demolition Contractors, Inc will coordinate all demolition activities with The City of Peoria.

Depending upon site and other unknown conditions, Contractor's general sequence of demolition activities may require alteration at any given time. A summary of the general sequence for the work activities is outlined as follows:

- Pre-demolition survey of each building
- Pre-construction activities and site mobilization
- Verification of utility disconnects
- Removal of waste stream materials
- Removal of asbestos containing materials (ACM)
- Demolition of existing buildings/structures
- Removal of demolition debris and material to appropriate offsite disposal/recycling facilities

3.0 SITE MOBILIZATION

Shall conduct a pre-demolition inspection and retain photographic documentation of the existing site conditions prior to commencement of any on-site work. Site mobilization will begin only after all pre-mobilization planning and submittals have been reviewed and approved by The City of Peoria.

3.1 EQUIPMENT

Anticipates mobilizing the following major equipment for the demolition project:

- Cat 320 Excavator
- Linkbelt 350 Excavator
- Lowboy Flatbed Trailer
- Bobcat S300 Track
- S300 Wheeled Bobcat
- Roll-off boxes
- Semis with dump trailer
- 6 wheel tractor trailers
- Water Trailer

3.2 PERSONNEL

Green Demolition Contractors, Inc will mobilize the following trained and qualified personnel to the demolition project site.

Personnel include Per School:

- 1 – Demolition Supervisor: Mike Brough
- 1 – Operating Engineer: Carlos Vengas
- 1 – Laborer: Sergio Giron

The sequencing of pre-demolition activities and subsequent structural demolition of 1201 Adrian G. Hinton Avenue will be in accordance with the agreed-upon project schedule. All members will possess required local, state, and federal work-related credentials.

4.0 PRE-DEMOLITIONACTIVITIES

4.1 TRACK MONITORING: Not Applicable

4.2 MAINTENANCE OF TRAFFIC: See Sample Plan

4.3 UTILITIES

Gas, water, and electric will be properly retired prior to demolition. Utility retirement will be handled by Green Demolition Contractors, Inc. Prior to the start of demolition all permits and utility retirements will be confirmed and documented by personnel. Green Demolition Contractors will utilize Julie/Digger locate services for location requests. Personnel will ensure that utility locate markings are protected and remain visible during demolition.

4.4 ASBESTOS ABATEMENT

A pre-demolition asbestos survey will be performed by an outside party. A licensed,

approved abatement contractor will remediate the structure(s) prior to demolition if such work is necessary. Removal will be in accordance with site, local, state, and federal regulatory agency guidelines. All abatement workers will have completed required training and will possess required credentials and certifications.

5.0 GENERAL DEMOLITION ACTIVITIES

In general, the tasks will include a variety of procedures. The most important aspect in the development of these procedures will be the safe conduct of the work. Contractor's procedures will limit the use of labor to the most controlled and safe conditions and rely upon mechanized means of removal wherever possible. Excavators equipped with concrete breakers, concrete munchers, grapples, and other modern hydraulic demolition tools and attachments will be utilized. Wherever possible, large structures will be removed to ground level using mechanized means. Subsequent sizing of scrap materials such as steel and rebar and other material processing activities will take place at grade level, hauled off site and recycled accordingly.

General building/structure demolition will be conducted in a manner that does not interfere with or encroach upon the existing surrounding pedestrian and vehicular traffic during normal activities. Contractor will provide fencing around the project site if necessary and will work within the confines of the site fencing whenever possible.

5.1 TRUCKHAUL ROUTES See attached plan

6.0 WASTE STREAM IDENTIFICATION AND REMOVAL Per Specifications

7.0 DUST CONTROL MEASURES

Dust control will be considered an important part of the overall project. Contractor will utilize a water truck and/or fire hose attached to a local hydrant during demolition operations.

Contractor will direct a localized fine water spray to the source of demolition activities, as required, thereby reducing airborne dust particles. To minimize the run-off of water, the water supply will be used only when necessary. A proper backflow device will be installed at the hydrant locations, if utilized.

8.0 FIRE SAFETY PROCEDURES/PREVENTION

To reduce the risk of fire, employees will implement the following fire prevention requirements.

- Maintaining good housekeeping, removing combustible materials routinely.
- Locating combustible storage piles away from ignition sources minimizing the storage of fuels and lubricants on site.
- Locating internal combustion engine exhausts away from combustible materials and air Intakes.
- Allowing combustion engine equipment, such as generators to cool prior to refueling.

Fire extinguishers will be available at the work site and stationed on all heavy equipment, whether driven or not. The maximum travel distance to any fire extinguisher for ground personnel will be less than 100 feet. Personnel will be familiarized with the location of extinguishers prior to working in the area. The extinguishers will be inspected routinely at the

first of each month. All personnel will receive training in the different classes of fires and the use of portable fire extinguishers. Extinguishing a fire should only be performed in the initial stages of the fire and if it is safe to do so. Employees however are not required to attempt extinguishing a fire.

9.0 SEVERE WEATHER STOPPAGE CONSIDERATION

Has the responsibility to eliminate the chance of injury to personnel and to minimize damage to property in event of severe weather (rain, wind, lightning, snow). The Demolition Supervisor will be responsible for tracking weather conditions based on local weather broadcasts / US Weather Service. Doppler Weather reports and maps will be utilized, if available, to further monitor adverse weather conditions. At all times, the Site supervisor has the authority and obligation to suspend work due to severe weather and when adverse conditions are eminent, the Demolition Supervisor, in conjunction with the Safety Representative shall review local weather conditions. The following protocol will be followed with regard to lightning:

Lightning Alert

Thunder is heard and/or lightning is reported in the area by US Weather Service. Workers are informed of conditions at daily safety meeting. Lightning is always associated with thunderstorms, hence without thunderstorm conditions it is impossible to have lightning.

Lightning Watch

Lightning is spotted within sight and is moving toward the immediate area. DM is to assess wind speed, and other factors in anticipation of conditions. If lightning is within 5 miles of the jobsite, outside work will stop immediately. In the event of tornado or severe thunder storm warnings or the threat of other severe weather conditions, those tasks necessary to stabilize the worksite shall be immediately performed and personnel will proceed to shelter.

10.0 POST DEMOLITION ACTIVITIES

10.1 CLEANUP

Green Demolition Contractors, Inc will remove all debris/waste from the project site. The debris/waste will be sent to the appropriate landfill. After all wastes have been removed, Green Demolition Contractors, Inc will remove all temporary facilities and structures.

10.2 SITE RESTORATION

All excavated areas shall be backfilled and compacted in accordance with the specifications. Topsoil will be placed at a 4 inch minimum.

11.0 SPECIFIC WORK DETAIL

Crew size Two Operating Engineers with Machines. A third machine may be added if necessary. Two Laborers will work the site at all times.

11.2 Site Protections

Jobsite will be fenced with Six Foot High Chain Link Temporary Construction Fence. Protection of overhead wires during the demolition process will not be necessary. Green Demolition will work around poles and wires where necessary.

Mobilization

Abatement Removals and verification of same

Utility disconnects and verification of same

Erosion Control

Demolition of Structure(s)

Removal of site pavement and utilities

Demolition of underground surfaces

Clean jobsite

Salvage:

Per Appendix C of Specification - Photographic Log of Items to be Salvaged.

11.4 Grading/Site Restoration

Backfill voids – Site Grading – Compaction

Furnish and install Top Soil

Place Seed

Demobilize

SAMPLE

PROJECT:

McKinley School Demolition

QUALITY PLAN

Revision: XX

Date: Month Day, Year

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Revision Record

Revision Number	Issue Date	Reason for Edit

Quality

Plan

Endorsements

Please provide signatures. {Delete this box.}

Name
President

Date

Name
Project Manager

Date

Name
Quality Assurance Manager

Date

Update Table of Contents after editing. {Delete this box}

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Appendices

- Appendix A Organization Chart
- Appendix B Quality Assurance Manager Résumé
- Appendix C Quality Plan Acknowledgement Form

Acronyms and Abbreviations

Provide list.

Introduction and Scope

Provide a summary and scope of this project.

1 Management Responsibility

1.1 Purpose

The purpose of this section is to describe Green Demolition Contractors, Inc, commitment in providing our client, _____ with quality services for [Project Name] (Project). Green Demolition Contractors, Inc., is committed to implementing a quality management system as is evidenced through the quality policy. It is Green Demolition Contractors, Inc., upper management's management responsibility to communicate this quality policy to its staff.

1.2 Quality Policy

Provide a Quality Policy.

1.3 Organization

Please see Appendix A for the Organization Chart.

1.3.1 President [Edit below]

As it relates to quality on a project, the President is the highest level of authority and, therefore, responsible for exemplifying and communicating the importance of producing quality work. The President delegates the responsibility for overseeing the Quality Management System (QMS), reporting any nonconformances, and identifying quality issues to the Quality Assurance Manager (QAM).

1.3.2 Project Manager (PM) [Edit below]

The PM is responsible for directing all aspects of a Project and ensuring compliance with the schedule and budget. The PM in conjunction with the QAM shares the responsibility for ensuring the Project has appropriate plans, policies, procedures, guidelines, and records in place and that appropriate quality requirements and contract requirements are being met to owner's satisfaction. The PM provides oversight and monitors all demolition and testing activities. The PM is responsible for the execution, tracking, and monitoring of third-party contracts for adherence to scope, schedule, project budget, and deliverables. The PM reports directly to the President.

1.3.3 Quality Assurance Manager [Edit below]

The QAM reports to the President and works with the PM on a day-to-day basis. Decisions made by the QAM regarding the applicability of any or all sections of this QP to Project staff, suppliers, and subcontractors or others who may work on the Project are subject to review only by the President.

The QAM will manage all quality-related matters for the Projects and will have the authority to act in all quality matters on behalf of the President. The QAM is responsible for:

- Monitoring and evaluating the implementation, adequacy, and effectiveness of this QP.

- Forwarding the QP to subcontractors and suppliers and obtaining acknowledgement from them.
- Providing assistance and general training on this QP to Project personnel.
- Conducting or arranging for audits to confirm compliance with the QP by staff in accordance with an audit schedule.

The résumé of the QAM is attached in Appendix B.

1.4 Forms/Records

Organization Chart, QAM's résumé

2 Documented Quality Management System

2.1 Purpose

The purpose of this section is to describe the types of documentation to be used to implement the quality management system to be used by the team

2.2 Process

Effective quality systems are designed and implemented using a tier documentation approach. The documentation of the quality management system for this project is structured at three levels.

The first level of documentation is the quality policy (see paragraph 1.2); this level describes the intent of the quality system and the philosophy of the implementation.

The second level of documentation is the Quality Plan, which includes the procedural work instruction; this level describes the purpose, the process including responsibilities, and the forms used for carrying out specific system processes.

The third level of documentation is the record or objective evidence document. This level of document may include the following:

- Demolition plan
- Audit plans and checklists
- Testing reports
- Calibration records
- Inspection plans and checklists
- Training and certification records
- Meeting minutes

This level of documentation is usually referenced within the quality process procedures.

2.3 Forms/Records

Quality policy

3 Design Control

As this is a Demolition project, this section does not apply.

4 Document Control

4.1 Purpose

The purpose of this section is to describe how documents will be controlled and maintained.

4.2 Scope

This procedure applies to all project related documents. This procedure is applicable for all quality related documentation of a magnitude that control of such documents is necessary to ensure compliance with contractual requirements and all project records.

4.3 Process

4.3.1 File naming

All documents will utilize owner's file-naming convention.

4.3.2 Controlled Documents

Controlled Documents include this Quality Plan (QP), procedures, forms, checklists, and any internal documents that require revision control and tracking. These documents will be controlled electronically by the QAM. A list of controlled documents will be maintained; revisions will be tracked on this list.

4.3.3 Project Documents

Project staff and subcontractors are responsible for document control within their scope of work. Documents include, but are not limited to, official correspondence, specifications, drawings, reports, policies and procedures, etc.

Document control includes the following:

- Distribution and secure storage of documents
- Proper usage of file-naming conventions for documents and electronic folder structure
- Identification and elimination of obsolete documents to prevent inadvertent use
- Control of changes to controlled documents
- Approval of controlled documents when applicable

4.4 Forms/Records

Controlled Documents List

5 Purchasing

5.1 Purpose

The purpose of this section is to describe the process of purchasing and overseeing services from subcontractors and suppliers.

5.2 Process

The PM will be responsible for purchasing the services of subcontractor services and suppliers. Subcontractors and suppliers will be chosen based on previous experience, ability to meet contractual and quality requirements, and prior performance. The contract will clearly specify the requirements and expectations of the project.

5.2.1 Quality Plan

All subcontractors and suppliers will be required to follow this QP and will be subject to audit. This QP will be forwarded to subcontractors and suppliers and will be required to sign the *Quality Plan Acknowledgement Form* (see Appendix C).

5.3 Forms/Records

Quality Plan Acknowledgement Form

6 Product Identification and Traceability

As this is a Demolition project, this section does not apply.

7 Process Control

7.1 Purpose

The purpose of this section is to describe the requirements for identification, planning, execution, and documentation of special processes for this Project.

7.2 Process

7.2.1 Identification

The contract documents and specifications identify processes that directly affect quality and processes that need to be performed under controlled conditions.

7.2.2 Planning

Once these processes are identified, each process is carefully planned. When required, the PM or designee will prepare a process plan outlining various activities and requirements, which includes the following:

- Step-by-step procedures, including any hold steps
- Schedule to perform the process
- Safety protocols
- Personnel performing the process and the required training or qualifications for that personnel
- Any inspection and/or testing requirements
- Any required permits
- Documentation requirements
- Equipment to be used and when required equipment inspection or certification
- Identification of client requirements, contract specifications, and/or industry standards

7.2.3 Execution

The PM is responsible for making sure the activities are executed per the process plan. Process activities are not performed until the plan is reviewed and approved by the client.

7.2.4 Documentation

As noted above, each plan will identify the documents required to verify that activities were performed accordingly. This includes daily reports, testing/inspection reports, etc.

7.3 Forms/Records

Process plans, daily reports, testing/inspection reports, training/qualification records, permits, equipment inspection/certification records, safety records

8 Inspection and Testing

8.1 Purpose

This section describes the process and relevant procedures that guide the planning, implementation, and documentation of inspections and test activities necessary to verify conformance with Contract Documents.

8.2 Process

This section describes the process and relevant procedures that guide the planning, implementation, and documentation of inspections and test activities necessary to verify conformance.

The PM along with the QAM will ensure work will include the following:

- Prepare testing and inspection procedures/plans for the applicable scope of work per contract requirements;
- Submit a testing and inspection plan that identifies hold points; inspection and testing activities; applicable requirements; documentation method; and test/inspection criteria for review and approval;
- Identify the on-site qualified inspectors and testing personnel from the Independent Testing Laboratory (ITL) that will conduct the required QC inspection and tests;
- Prepare documented QC inspection and testing reports according to the quality records requirements;
- Clearly indicate pass/fail criteria for each test and inspection report;
- Provide mechanism for notification to PM in the event of nonconforming work or nonconforming work being covered up; and
- Maintain quality records, including testing and inspection reports, personnel qualifications, etc.

The ITL will be an accredited laboratory with appropriate certifications as described in the contract requirements and will be submitted for approval by the owner.

Inspection and testing activities will be performed by qualified persons independent of those performing the work. Work will not proceed beyond designated hold points until inspection and testing is completed and approved. Final inspection and testing will include a documented review to verify all requirements have been met.

8.3 Forms/Records

ITL accreditation certificates; inspection plans, procedures, and reports; test plans, procedures, and reports

9 Inspection, Measuring, and Test Equipment

9.1 Purpose

The purpose of this section is to describe the method to control equipment used for inspection, measuring, and testing (IMT) so that accurate readings are obtained.

9.2 Process

The PM or QAM is responsible for implementing procedures used by the Project and/or ITL for IMT equipment.

Prior to use of any IMT equipment, the testing personnel inspects the equipment and makes sure that the equipment is in good repair before use and that current environmental conditions will allow for accurate readings. Additionally, the equipment is checked for calibration records prior to use. IMT equipment shall be calibrated per manufacturer's recommendation and per any regulatory standards. Calibration shall be performed by an accredited calibration laboratory. When IMT equipment is found not suitable for use, it is segregated and labeled accordingly to prevent further use.

To ensure valid test results, equipment is safeguarded from adjustments that would invalidate the measurement result and protect it from damage and deterioration during handling, maintenance, and storage.

Documentation for equipment is identified in a calibration log maintained by the PM or QAM, which includes one or more of the following:

- description of equipment
- serial number
- model number
- calibration frequency, including calibration date and next due date
- as-is status prior to calibration

In the event IMT equipment is found to be out-of-calibration or not acceptable for use after obtaining readings, the reading is performed again with a different IMT equipment or work is stopped until readings can be performed with suitable IMT equipment.

9.3 Forms/Records

Calibration log

10 Inspection and Test Status

10.1 Purpose

The purpose of this section is to describe the procedure to make sure work has passed the required inspections and tests are accepted and documented.

10.2 Process

The PM and QAM are responsible for implementing procedures to make sure that inspections and tests are being performed and that results meet contract specifications, contract requirements, and regulatory/industry criteria.

Inspection and test status will be identified by means of reports, including daily reports, inspection reports, or test reports. Reports will include the following:

- Date of inspection or test
- Weather conditions
- Name of person performing the inspection or test (in the field and in the laboratory)
- Specific name of test when applicable
- Equipment used, including model number
- Acceptance criteria
- Results

When inspection and test status does not conform to requirements and cannot be immediately rectified, it should be reported immediately to the PM and/or QAM and documented as nonconforming and undergo the nonconformance process, as described in Section 11. Items not meeting requirements will not covered up or work will not proceed until a resolution and corrective action has been reviewed and approved by the owner.

10.3 Forms/Records

Daily reports, inspection reports, test reports

11 Nonconformance

11.1 Purpose

The purpose of this procedure is to describe the procedure for nonconformances (NCR).

11.2 Process

An NCR is a discrepancy in characteristic, documentation, or procedure that affects form, fit, or function and renders the quality of an item unacceptable or indeterminate regarding meeting all relevant project requirements. Examples of nonconformance include physical defects; test failures; incorrect or inadequate documentation; or deviation from prescribed processing, inspection, or test procedures.

The PM and/or QAM are informed of nonconforming work with the issuance of an NCR. NCRs will be issued, tracked, and closed.

The NCR procedure will include the following:

The PM and/or QAM will identify, document, and evaluate nonconforming work to determine an appropriate disposition from one of the following:

- **Repair:** The item can be repaired to make it acceptable, although it will not meet its original requirements. The cost of the repair will be borne by the contractor.
- **Rework:** The item can be reworked so that it is brought into conformance with the original requirements. The cost of the rework will be borne by the contractor.
- **Use as-is:** Although it does not meet its original requirements, the item can be used with no adverse conditions while continuing to meet all engineering functional requirements of safety, performance, and fit. Any work deemed use as-is will be evaluated to determine if a reduction of contract price is required.
- **Scrap:** Per Specifications

Nonconforming items will be clearly identified as nonconforming. The owner and its representative will be notified immediately of the NCR.

Reworked or repaired work will be re-inspected in accordance with established procedures and dispositions will be documented. Verification documentation of the re-inspection will be included in the NCR.

Repair and Use as-is NCRs must be approved by the owner or its representative. Any repair procedures must also be approved by the owner or its representative prior to the repair.

11.3 Forms/Records

Nonconformance report, repair procedure

12 Corrective Action

12.1 Purpose

The purpose of this section is to describe the corrective action process.

12.2 Process

When a nonconformance is issued, the following will be addressed on the NCR report:

- Root cause of the nonconformance – A root cause analysis will be performed to determine the root cause of the nonconformance.
- Corrective/Preventative actions – Based on the root cause, corrective and preventative actions will be determined. Corrective and preventative actions will not be implemented until the actions are reviewed and approved by the client. The corrective and preventative actions will include the timeframe as to when they will be implemented. In the event the corrective/preventative actions result in a process change, process changes are appropriately memorialized and communicated to staff. Training will be provided when necessary.

NCR/corrective action process is documented in such a way to verify that the NCR has been fully addressed for closure.

12.3 Forms/Records

NCR Report

13 Quality Records

13.1 Purpose

The purpose of this section is to describe the maintenance of quality records.

13.2 Process

A Quality Record contains objective evidence of how well a quality requirement is being met or a quality process is performing. It serves to document activities as they occur for future reference.

The PM with guidance from the QAM will be responsible for the production, collection, indexing, filing, storage, maintenance, and disposition of records. Types of records include, but are not limited to:

- Meeting minutes
- Drawings and specifications
- Permits
- Procedures and instructions
- Project plans, including this Quality Plan
- Inspection and testing plans
- Calibration records
- Audit reports
- Nonconformance reports
- Daily reports
- Test data/reports
- Survey reports
- Inspection reports
- Training records

Quality records shall be complete, legible, specify the work involved, and be kept in an environment to minimize deterioration and damage. Records are to be properly named per the the owners file-naming protocol and ultimately electronically archived and will be retained in accordance with contract requirements.

13.3 Forms/Records

As listed in Section 13.2

14 Quality Audits

14.1 Purpose

The purpose of this section is to describe the audit process.

14.2 Process

The QAM establishes an audit schedule for conducting quality audits and surveillances of project activities. The audit schedule will be updated periodically. Audit frequency will depend upon the status and importance of the activity being audited. Each element of the QMS will be audited at least annually.

Quality audits are performed as described below:

An audit plan is prepared, defining the objectives, scope, time, and duration of audit activities and is provided to the audited organization in advance of each audit.

An audit checklist is then developed in advance of the audit and is based on the scope of the audit. When checklists have been developed by someone other than the QAM, the QAM reviews and approves the checklist prior to the audit.

At the start of an audit, an introductory meeting (the entrance meeting) is conducted to review the audit plan and provide auditees an overview of the audit process.

The auditor uses the audit checklist as a guide to determine if processes have been implemented. Objective evidence is reviewed and recorded to determine acceptability, improvement, or unacceptability. The auditor presents the audit results to the audited organization at the conclusion of the audit (the exit meeting). This presentation is followed by the timely issuance of a written audit report with any findings to the audited organization with copies to owners upper management.

The auditee will respond to and correct any findings/deficiencies identified by the audit in a finding's response form in a timely manner. The QAM will track audit deficiencies, report on their status and verify effective resolution of the deficiencies. Audits are closed when all findings/deficiencies have been corrected.

14.3 Forms/Records

Audit schedule, audit plans, audit checklists, audit reports, audit findings

15 Training

15.1 Purpose

The purpose of this section is to describe training.

15.2 Process

The PM will ensure that all personnel assigned to perform specialized work activity are qualified based upon education, skills, abilities, experience, and/or training and that all personnel will be trained in requirements of this Quality Assurance Plan.

The PM or designee will maintain training and/or qualifications records in accordance with the quality records requirements (Section 14).

15.3 Forms/Procedures

Personnel certifications, training certificates or records

Appendix A

Organization Chart

QAM's should have a dotted/dashed line to the PM and solid line to the President. {Delete this text box}

Appendix B

QAM Résumé

Appendix C

Quality Plan Acknowledgement Form

Green Demolition Contractors, Inc.

4840 S. St. Louis

Chicago, Illinois 60632

EQUIPMENT-TRAFFIC CONTROL

Green Demolition intends to utilize the following equipment including but not limited to:

Cat 320 Excavator

Bobcat S-300

Linkbelt 350

Traffic Control i.w. Barricades/Signage

Please see the attached specifications.

SAE Net Horsepower: 268 hp (200 kW)
Operating Weight: 82,400 lbs. (37,400 kg)
Digging Depth: 24 ft 1 in (7.34 m)

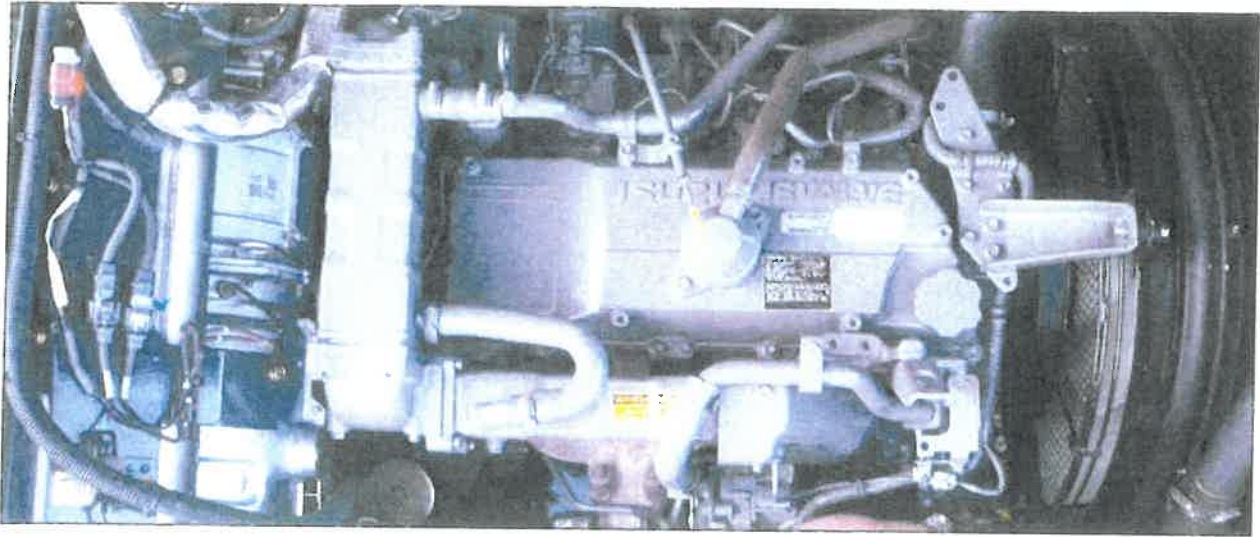
350x4



350x4

Link-Belt
EXCAVATORS

350X4

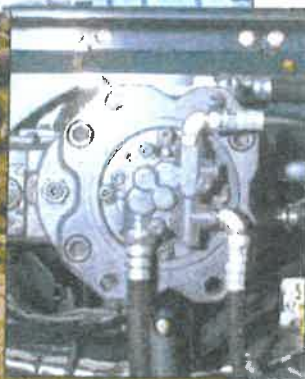
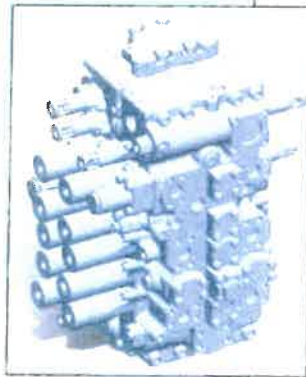


The X4 Series features innovative EPA Final Tier 4 engines from Isuzu that strike the ultimate balance between power, productivity and fuel efficiency. You'll experience up to 10% improved fuel economy, with the added benefit of no costly diesel particulate filters (DPF) to maintain or replace. Three engine modes provide reliable power and control for any machine application. Choose Speed Priority (SP mode) to get jobs done quickly, Heavy (H mode) for the best blend of power and fuel savings or Applied Power (A mode), with 13 different RPM settings for precise control of heavy lifting, fine grading or leveling work.

- EPA Tier 4 Final
- No DPF system to maintain
- Up to 10% improved fuel economy
- 4-to-1 Diesel to Diesel Exhaust Fluid (DEF) ratio
- Two-stage DEF anti-freeze system for protection in harsh operating conditions
- Optimized SCR Auto Regeneration intervals
- VGT Turbocharger



X4 SERIES ULTIMATE PRODUCTIVITY AND EFFICIENCY



Greater digging power, increased lift capacities and faster cycle times start with our exclusive **UltiFlow Control Valve**, featuring a 30% larger hydraulic passage area, larger spools and advanced controls to maximize hydraulic system control and responsiveness.

Our intuitive **Spool Stroke Control (SSC) system** monitors machine operations and responds with the right hydraulic flow for that application. Pilot pressure sensors detect the type of work being done—such as digging or leveling—and then relays that data to proportional solenoid valves that quickly determine the optimal hydraulic pressures and minimize unneeded operational functions. The sensor system continually monitors machine functions, and SSC is available in all work modes.

Two electrically-controlled Kawasaki variable-displacement axial-piston pumps and one Kawasaki gear pump assure that hydraulic power is delivered precisely when and where it's needed.

The result is more maneuverability and precision across all operating modes, smoother machine operation and improved fuel efficiency...with up to 8% faster cycle times.

Hydraulics

350X4

The X4 Series offers the most advanced and roomiest cab in its class. Comfortable, automotive-grade high-back seat with head restraint provides superior lumbar back support. With a longer and wider seating surface, it reclines to a 65° maximum reclining angle to create a relaxed environment during breaks. Mechanical suspension is standard, with air suspension, seat tilting adjustment and seat heaters available as options.

The cab layout also includes ergonomically-designed arm rests that move with console, maintaining a constant distance between joysticks and arm rests no matter how the seat is adjusted.

- Quiet, pressurized cab
- Joysticks with easy to hold grip and switches
 - ◊ Smooth performance with less resistance
 - ◊ Handy "radio mute" switch
- Optional proportional joysticks w/auxiliary hydraulics control
- Cup holder and storage areas for cell phones and other small items
- Dual halogen cab lights standard
- Optional retractable rear window shade
- Optional front window shade



The High-Definition LED monitor has a full-color 7" display and rivals the resolution found in luxury automobiles. The controls are easy to see and easy to use. The rear-view camera activates automatically whenever the machine is started, and sight guidelines have been added for increased safety.

Here are some of the other functions the monitor displays:

- Engine coolant and hydraulic oil temperatures
- Displays fuel level, travel mode, work mode, attachment mode
- Shows fuel consumption history, per day or per hour
- Track up to 13 service interval reminders
- System/Machine warning messages
- Monitor SCR Auto Regeneration
- Select and set up attachments
- View machine information and working history
- Adjust hydraulic flow
- Easier-to-set auxiliary hydraulic pressure
- Auto-adjusts for time and calendar
- Anti-theft password option
- 18 languages available

X4 SERIES ULTIMATE COMFORT AND SAFETY

A Safe and Secure Environment for Operators

Safety was a primary design consideration for the X4 Series, both from an operational and service standpoint.

- Full time rear camera display
- Optional right-hand and left-hand side cameras
- ROPS and FOPS Level 1 certified, optional FOPS Level 2 head guard available
- Optional LED lighting available
 - ◇ Choose cab-top mount or around-machine packages
 - ◇ Exceptional visibility
 - ◇ Improved safety for checking around the machine
 - ◇ Offers brightness levels close to 'sunlight'
 - ◇ 3X brighter than halogens, consume less energy
- ISO-compliant guard rails and hand rails along upper structures
- Engine covers open towards counterweight, automatic stopper system and gas damper for safety

Cameras



FOPS Level 2 head guard



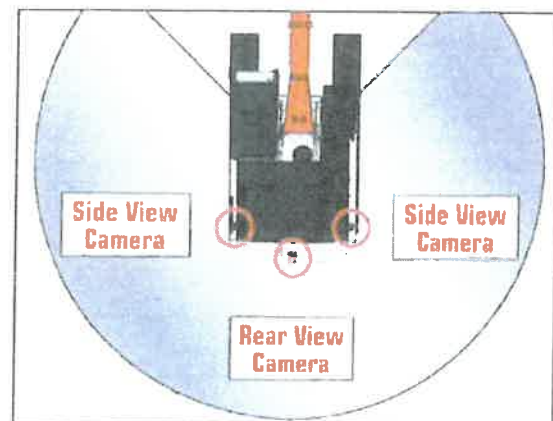
LED lighting



ISO-compliant guard rails and hand rails, engine cover opens towards counterweight

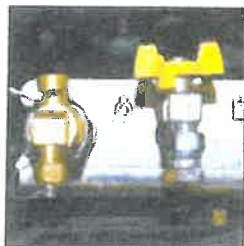


For the ultimate in safety and visibility, X4 machines can be fitted with the **Wide Angle View Enhancement System** or **WAVES** for short. Using three closed-circuit cameras, this optional viewing system provides an unbelievable **270° visual coverage** around the machine, eliminating any potential blind spots from the operator's line of sight. WAVES images can be displayed on the standard X4 monitor



Safety

350X4

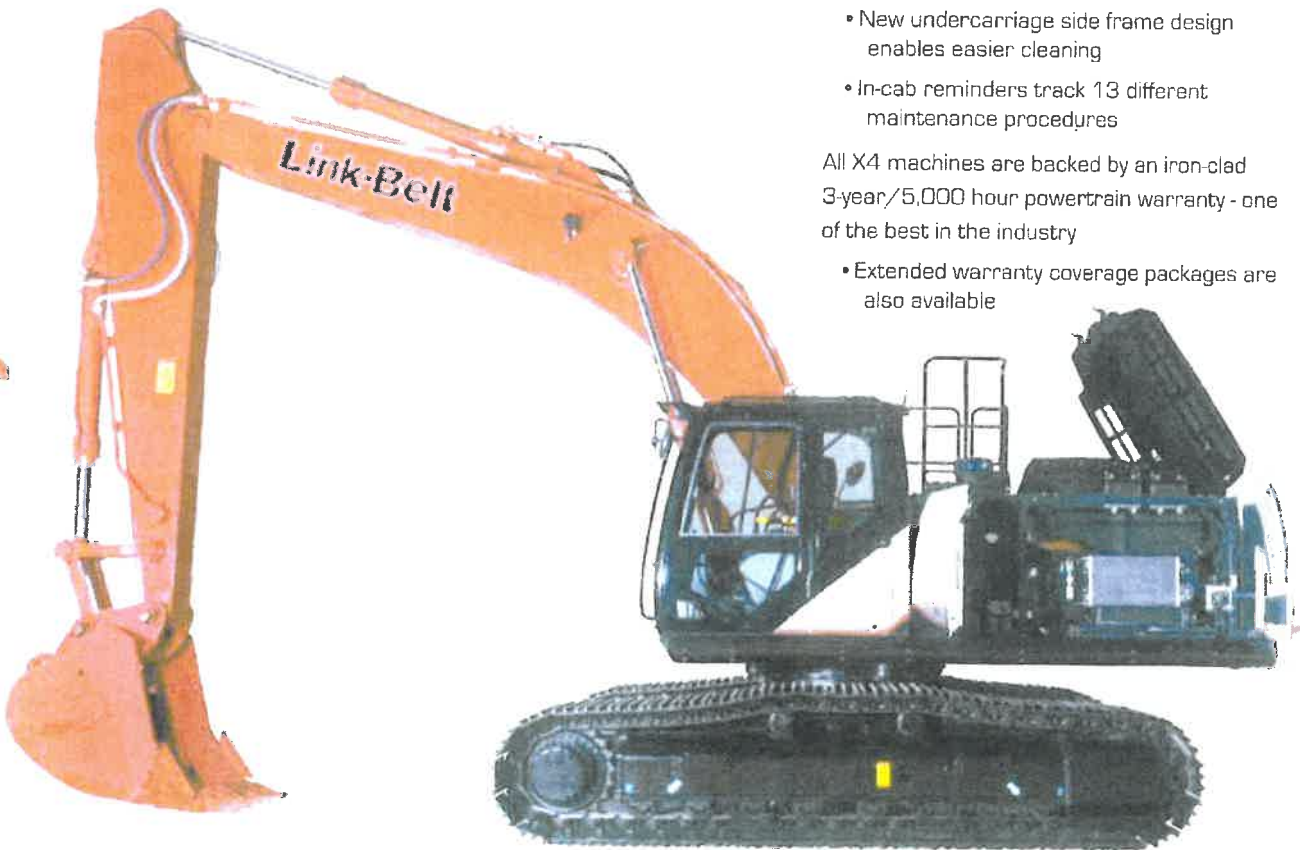


Maintenance is a snap, with ground level access to all routine service points, including batteries, fuel filters, engine oil filter, dual-element air filter and cab fresh air filter.

- Dual removable screens cover all coolers and are easy to remove and clean from ground level...no tools needed!
- A/C Condenser tilts for easy cleaning and maintenance
- Improved battery disconnect switch with no keys needed
- Easy battery compartment access; 2 hand-turn knobs
- Convenient ground-level sample ports in pump compartment
 - ◊ Engine oil
 - ◊ Hydraulic oil
- Green drain plug and hose
- More data collection points for comprehensive maintenance
- Automatic door locking mechanism on side doors
- Quick and easy access to grease all attachment pivot points
- New undercarriage side frame design enables easier cleaning
- In-cab reminders track 13 different maintenance procedures

All X4 machines are backed by an iron-clad 3-year/5,000 hour powertrain warranty - one of the best in the industry

- Extended warranty coverage packages are also available



Serviceability

X4 SERIES ULTIMATE SERVICEABILITY AND SECURITY

24/7 Remote Monitoring and Security for your Machine

Link-Belt RemoteCARE® is a user friendly management tool that combines Telematics with GPS technology. RemoteCARE provides timely and reliable machine utilization and operational information, as well as assists in theft prevention by offering 24 hour surveillance and geofencing capabilities.

RemoteCARE tracks and records both routine and major service intervals for your machines, giving you more flexibility and control when scheduling maintenance procedures. It also lets you be more proactive if potential failure conditions arise. Whenever a diagnostic trouble code (DTC) is detected, a warning message appears on the machine display, and an email alert is automatically sent to you.

With RemoteCARE you will always know the hours, location, performance, diagnostics and security status of your machines.

RemoteCARE Monitors...

- Machine Location
- Geo-fence & Curfew Range
- Actual Fuel Consumption
- Fuel Levels
- Hour Meter Reading
- Radiator Water Temperature
- Machine Working Time/Idle Time
- Attachment Working Hours
- Working Modes
- Service Maintenance Reminders
- Service Warnings

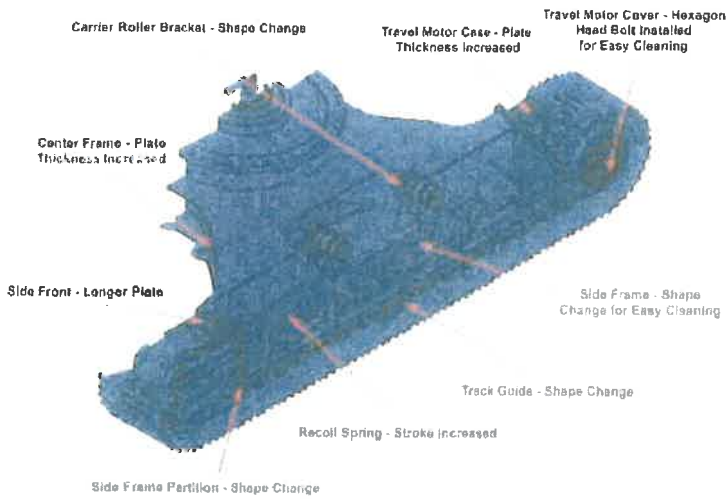
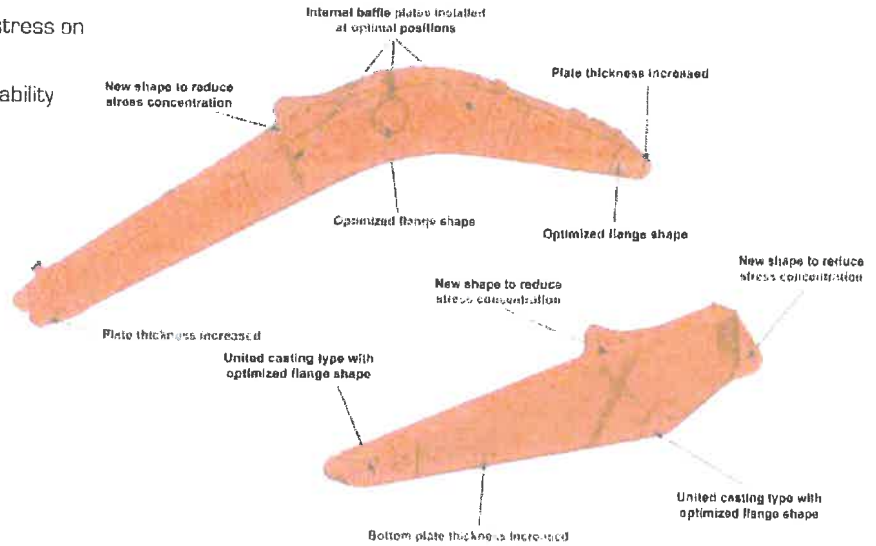
RemoteCARE

RemoteCARE

X4 machines are rugged and durable, with structural improvements to the boom & arm structures, along with improvements to lower frame and travel components.

Boom & Arm

- Improved boss shapes reduce stress on boom & arm pin
- Cast boom tip for increased reliability
- Stronger cylinder mounts



Lowers

- Thicker travel motor case - up to 32% increase
- Thicker plating between side frame and travel motor case - up to 12% increase
- Larger track rollers - up to 7% increase
- Front Idler Hub: Longer hub
- Track Roller: Diameter of tread increased
- Travel Motor Case: Plate thickness increased
- Travel Motor Cover: Hexagon head bolt installed for easy cleaning
- Track Guide: Shape change
- Side Frame Partition: Shape change
- Side Frame: Shape change for easy cleaning



X4 SERIES SPECIFICATIONS



Engine

Isuzu AQ-6HK1X Final Tier 4 turbocharged diesel engine with electronic control (ECM) and high pressure common-rail fuel injection, 6-cylinder, water-cooled, Cooled Exhaust Gas Recirculation (CEGR), Intercooler, Variable-Geometry Turbocharger (VGT), Diesel Oxidation Catalyst (DOC) and Selective Catalytic Reduction (SCR) system with Dosing Control Module and heated DEF lines and tank. Electronic fuel pump and priming, Fuel cooler, Auto-idle start, Auto warm-up, EPF engine protection, dual-stage fuel filtration, remote oil filter, engine oil sample port, green plug oil drain, double element air filter.

SAE J 1349 net horsepower.....	268 hp (200 kW) @ 1,900 rpm
Displacement.....	475 cu in (7.8 L)
Maximum Torque.....	729 lbf-ft (988 Nm) @ 1,500 rpm
Starter.....	24V-5.0kW
Alternator.....	50 amp
Battery.....	(2) 12-volt 128 amp hours



Cab and Controls

ROPS and FOPS Level 1 certified with automatic climate control A/C and heat with defroster, 7" LED Hi-Definition color monitor with full time rear view camera display, fuel efficiency gauge, low-effort joysticks are pre-wired for auxiliary hydraulics, dual cab lights, control pattern changer, safety glass windows, sunroof with sunshade, shockless cab suspension with four fluid cab mounts, SCM High-Back reclining suspension seat, sliding 4-position tilting control consoles, AM/FM sound system with MP3 auxiliary input jack, digital clock, dome light, seat belt, coat hook, cup holder, storage compartments, floor mat, footrests, ashtray, 24V cigarette lighter, 12V outlet, travel alarm, handrails, mirrors, side-entry cab filter, spare parts kit.

Three selectable work modes, RemoteCARE GPS system, anti-theft password protection system, onboard self-diagnostic system with memory and service interval reminders, auto idling system, one-touch decelerator, auto-idle engine shutdown, auto-power boost, neutral safety start, gate-lock safety shutoff.

A/C Rating.....	20,080 BTU/h
Heater Rating.....	21,030 BTU/h
Sound Level - Cab Interior.....	70.0 dB(A)
Sound Level - Exterior.....	100.0 dB(A)



Hydraulic System

Open-center system, two variable-displacement electronically controlled axial-piston pumps and one gear pump for pilot controls, main control valve with one 4-spool section and one 5-spool section with auxiliary spool: stackable, Auxiliary Control System, oil cooler, Auto-Power boost, boom and arm holding valves, 6 micron return filter, firewall, hydraulic oil sample port.

Hydraulic Pumps

Pump Output.....	2 x 79.3 gpm (300 L/min)
Pilot Pump Maximum Flow.....	7.5 gpm (28.5 L/min)

Relief Valve Settings

Boom/Arm/Bucket.....	4,970 psi (34.3 MPa)
in Power Boost.....	5,410 psi (37.3 MPa)
Swing Circuit.....	4,410 psi (30.4 MPa)
Travel Circuit.....	4,970 psi (34.3 MPa)

Hydraulic Cylinders

	number of cylinders - bore x rod x stroke
Boom.....	2 - 5.7" x 3.9" x 58.9" (145 mm x 100 mm x 1,495 mm)
Arm.....	1 - 6.7" x 4.7" x 68.8" (170 mm x 120 mm x 1,748 mm)
Bucket.....	5.9" x 4.1" x 47.6" (150 mm x 105 mm x 1,210 mm)



Swing

Planetary reduction powered by axial-piston motor, Internal ring gear with grease cavity for swing pinion, Swing bearing is single-row, shear type ball bearing, Mechanical disc swing brake, Auto-power swing.

Swing Speed.....	9.7 rpm
Tail Swing.....	11' 8" (3.55 m)
Swing Torque.....	82,600 lbf-ft (112 kNm)



Undercarriage

X Pattern carbody with 16' 4" (4.98 m) LC long undercarriage by 8' 6" (2.60 m) track gauge, Sealed and strutted track chain with track guide, Sealed rollers and idlers, Two-speed independent hydrostatic travel with compact planetary final drive, Disc type brakes, Adjustable track tension, Carbody belly pan.

Carrier Rollers.....	2 per Side
Track Rollers.....	8 per Side
Track Link Pitch.....	8.5" (216 mm)
Shoes.....	48 per Side
Shoe Width.....	31.5" (800 mm)
Ground Pressure.....	7.69 psi (0.053 MPa)



Travel System

Two-speed independent hydrostatic travel with compact axial-piston motors, Hydraulic motor powered output shaft coupled to a planetary reduction drive and track sprocket, All hydraulic components mounted within the width of side frame, Automatic downshift for high torque to overcome obstacles, Spring-applied hydraulic release parking brake built into each motor, Travel motors equipped with counterbalance valve to prevent over-speeding down an incline, Single-pedal straight line travel.

Travel Speeds.....	2.1 - 3.5 mph (3.4 - 5.6 km/h)
Drawbar Pull.....	58,200 lbf (259 kN)
Gradeability.....	70% (35°)



Attachment

Boom.....	21' 2" (6.45 m)
Available Arms	Digging Force
• 10' 8" (3.25 m).....	36,980 lbf (165 kN)
with Auto Power Boost.....	40,200 lbf (179 kN)
• 8' 8" (2.63 m).....	43,770 lbf (195 kN)
with Auto Power Boost.....	47,590 lbf (212 kN)
• 13' 3" (4.04 m).....	31,470 lbf (140 kN)
with Auto Power Boost.....	34,220 lbf (152 kN)
• Bucket Digging Force.....	51,640 lbf (230 kN)
with Auto Power Boost.....	56,160 lbf (250 kN)



Lubricant & Coolant Capacity

Fuel Tank.....	153 Gallons (580.0 Liters)
Hydraulic System.....	92 Gallons (350.0 Liters)
Hydraulic Tank.....	46 Gallons (175.0 Liters)
Final Drive (per side).....	2.5 Gallons (9.5 Liters)
Swing Drive.....	1.3 Gallons (5.0 Liters)
Engine Oil.....	12.7 Gallons (48.0 Liters)
DEF Tank.....	40 Gallons (152.0 Liters)
Coolant System.....	10.0 Gallons (38.0 Liters)

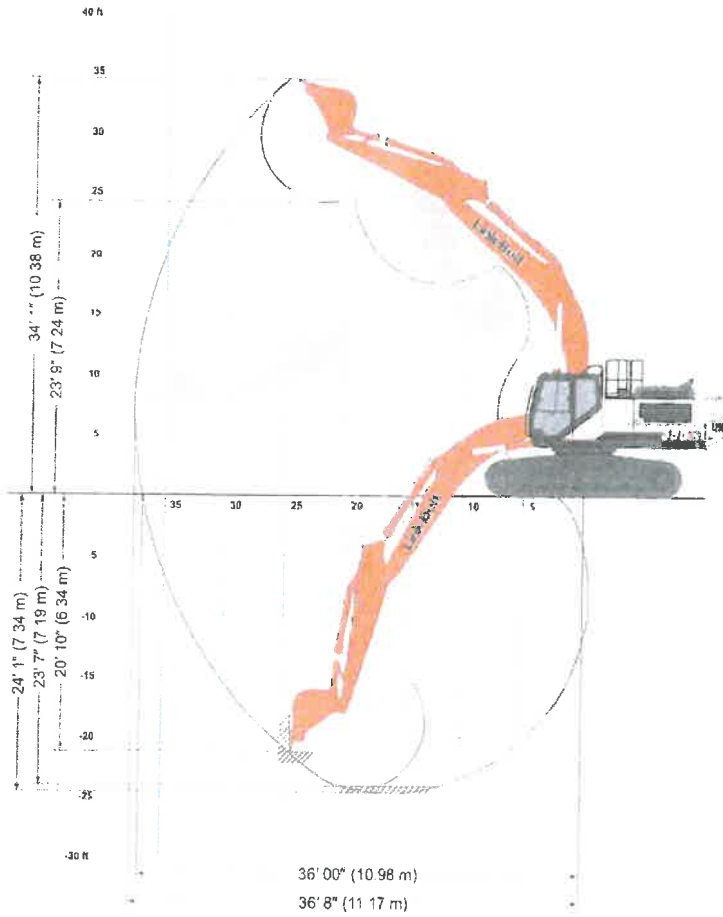


Operating Weight

Working weight with 31.5" (800 mm) shoes, 21' 2" (6.45 m) boom, 10' 8" (3.25 m) arm, 2,601 lb. (1 180 kg) bucket, 16,300 lb. (7 400 kg) counterweight.....	82,400 lbs. (37 400 kg)
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350x4

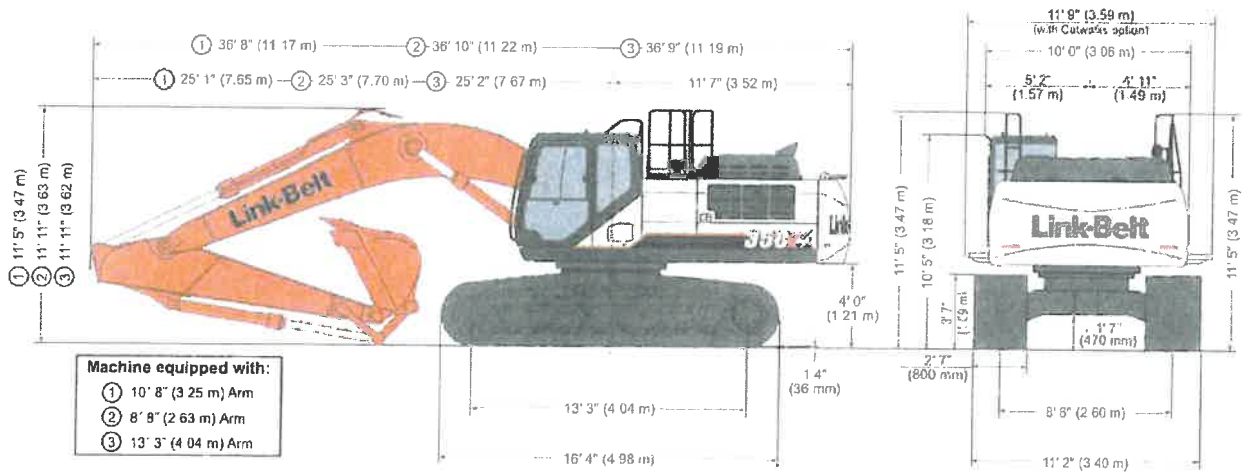
Working Range



Machine Equipped with	Arm 10' 8" (3.25 m)	Arm 8' 8" (2.63 m)	Arm 13' 3" (4.04 m)
A. Maximum reach	36' 8" (11.17 m)	34' 11" (10.65 m)	39' 0" (11.90 m)
B. Maximum reach @ ground level	36' 0" (10.98 m)	34' 3" (10.45 m)	38' 5" (11.71 m)
C. Maximum dig depth	24' 1" (7.34 m)	22' 1" (6.72 m)	26' 9" (8.14 m)
D. Maximum dig height	34' 1" (10.38 m)	33' 9" (10.28 m)	34' 11" (10.65 m)
E. Maximum dump height	23' 9" (7.24 m)	23' 4" (7.11 m)	24' 8" (7.53 m)
F. Digging depth 8' (2.44 m) level bottom	23' 7" (7.19 m)	21' 6" (6.54 m)	26' 3" (8.01 m)
G. Bucket rotation	173°	173°	173°
H. Maximum vertical wall depth	20' 10" (6.34 m)	19' 7" (5.98 m)	23' 0" (7.01 m)

Working Range & Dimensions

Travel Dimensions



X4 SERIES LIFT CAPACITIES

Radius of Load																		
10' 8" (3.25 m) Arm with 21' 2" (6.45 m) Boom and 2,900 lb (1,300 kg) Bucket with Power-Boost Applied																		
End	Side	5' 0" (1.5 m)		10' 0" (3.0 m)		15' 0" (4.5 m)		20' 0" (6.0 m)		25' 0" (7.5 m)		30' 0" (9.0 m)		35' 0" (10.5 m)		Cap at Max. Reach		
		End	Side	End	Side	End	Side	End	Side	End	Side	End	Side	End	Side	End	Side	
+30' 0"	lbs																8,850*	8,850*
(9.0 m)	kg																3,980*	3,980*
+25' 0"	lbs									14,350*	14,350*	9,950*	9,950*				8,250*	8,250*
(7.5 m)	kg									6,750*	6,750*	5,330*	5,330*				3,740*	3,740*
+20' 0"	lbs											16,150*	14,650*	12,000*			8,050*	8,050*
(6.0 m)	kg											7,380*	7,380*	6,890*	5,600*		3,660*	3,660*
+15' 0"	lbs								20,900*	20,900*	17,760*	16,000*	15,700*	11,650*			8,150*	8,150*
(4.5 m)	kg								9,660*	9,660*	8,180*	7,440*	7,270*	5,430*			3,700*	3,700*
+10' 0"	lbs			45,450*	45,450*	33,950*	33,300*	24,700*	21,800*	20,000*	15,250*	17,050*	11,250*	9,550*	8,450*	8,450*	8,450*	8,350*
(3.0 m)	kg			17,480*	17,480*	15,740*	15,450*	11,440*	10,110*	9,230*	7,080*	7,850*	5,230*	5,450*	3,960*	3,830*	3,780*	3,780*
+5' 0"	lbs			17,200*	17,200*	39,150*	31,550*	27,900*	20,450*	21,850*	14,500*	16,850*	10,800*	9,500*	8,300*	8,300*	8,950*	8,250*
(1.5 m)	kg			7,290*	7,290*	17,950*	14,650*	12,900*	9,500*	10,080*	6,750*	7,830*	5,030*	5,600*	3,860*	4,070*	4,700*	3,730*
Ground	lbs			23,350*	23,350*	40,950*	30,900*	29,600*	19,500*	21,950*	13,950*	16,450*	10,500*				9,850*	8,500*
Line	kg			10,360*	10,360*	18,830*	13,940*	13,680*	9,060*	10,200*	6,480*	7,650*	4,880*				4,460*	3,850*
-5' 0"	lbs	23,250*	23,250*	31,800*	31,800*	40,800*	29,700*	29,700*	19,050*	21,600*	13,650*	16,350*	10,350*				11,300*	9,200*
(1.5 m)	kg	10,400*	10,400*	14,140*	14,140*	18,840*	13,810*	13,720*	8,850*	10,040*	6,340*	7,590*	4,810*				5,090*	4,150*
-10' 0"	lbs	32,100*	32,100*	43,100*	43,100*	38,800*	30,000*	28,700*	19,200*	21,600*	13,750*						13,700*	10,550*
(3.0 m)	kg	14,390*	14,390*	19,080*	19,080*	17,930*	13,950*	13,280*	9,910*	10,030*	6,390*						6,160*	4,750*
-15' 0"	lbs	43,000*	43,000*	47,750*	47,750*	34,100*	30,500*	25,400*	19,700*	18,450*	14,350*						16,150*	13,200*
(4.5 m)	kg	19,170*	19,170*	22,150*	22,150*	15,830*	14,180*	11,840*	9,140*	8,750*	6,650*						7,300*	5,900*
-20' 0"	lbs			33,900*	33,900*	24,850*	24,850*	16,900*	16,900*								15,350*	15,350*
(6.0 m)	kg			16,040*	16,040*	11,600*	11,600*	8,300*	8,300*								7,040*	7,040*

Radius of Load																		
8' 0" (2.43 m) Arm with 21' 2" (6.45 m) Boom and 2,700 lb (1,210 kg) Bucket with Power-Boost Applied																		
End	Side	5' 0" (1.5 m)		10' 0" (3.0 m)		15' 0" (4.5 m)		20' 0" (6.0 m)		25' 0" (7.5 m)		30' 0" (9.0 m)		Cap at Max. Reach				
		End	Side	End	Side	End	Side	End	Side	End	Side	End	Side	End	Side			
+30' 0"	lbs																12,500*	12,500*
(9.0 m)	kg																5,620*	5,620*
+25' 0"	lbs									16,250*	16,250*						11,550*	11,550*
(7.5 m)	kg									7,400*	7,400*						5,230*	5,230*
+20' 0"	lbs									17,450*	16,150*	15,650*	11,500*				11,250*	10,600*
(6.0 m)	kg									7,970*	7,500*	7,140*	5,390*	5,080*	4,770*		5,080*	4,770*
+15' 0"	lbs					27,700*	27,700*	22,350*	22,000*	18,700*	15,500*	16,550*	11,250*	11,250*	9,450*		11,250*	9,450*
(4.5 m)	kg					12,770*	12,770*	10,350*	10,210*	8,850*	7,210*	7,640*	5,250*	5,110*	4,250*		5,110*	4,250*
+10' 0"	lbs					33,400*	32,900*	25,900*	21,100*	20,700*	14,800*	16,900*	10,850*	11,550*	8,850*		11,550*	8,850*
(3.0 m)	kg					15,460*	15,250*	12,010*	9,780*	9,550*	6,870*	7,870*	5,070*	5,260*	4,020*		5,260*	4,020*
+5' 0"	lbs					38,600*	30,450*	28,550*	19,850*	22,000*	14,100*	16,500*	10,500*	12,200*	8,750*		12,200*	8,750*
(1.5 m)	kg					17,850*	14,130*	13,210*	9,220*	10,220*	6,560*	7,880*	4,890*	5,550*	3,970*		5,550*	3,970*
Ground	lbs					40,600*	29,350*	29,550*	19,050*	21,600*	13,600*	16,250*	10,250*	13,350*	9,160*		13,350*	9,160*
Line	kg					18,720*	13,650*	13,860*	8,850*	10,050*	6,330*	7,550*	4,770*	6,050*	4,120*		6,050*	4,120*
-5' 0"	lbs	21,500*	21,500*	32,150*	32,150*	39,850*	29,550*	29,300*	18,850*	21,400*	13,450*	16,300*	10,300*	15,200*	9,950*		15,200*	9,950*
(1.5 m)	kg	9,280*	9,280*	14,270*	14,270*	18,380*	13,740*	13,520*	8,750*	9,980*	6,250*	7,560*	4,780*	6,880*	4,510*		6,880*	4,510*
-10' 0"	lbs	35,450*	35,450*	46,900*	46,900*	36,800*	30,000*	27,500*	19,100*	20,850*	13,800*						16,450*	11,700*
(3.0 m)	kg	15,900*	15,900*	20,730*	20,730*	17,000*	13,950*	12,750*	8,880*	9,720*	8,390*						7,470*	5,270*
-15' 0"	lbs			41,400*	41,400*	30,780*	30,050*	22,750*	19,650*								15,850*	15,250*
(4.5 m)	kg			19,220*	19,220*	14,290*	13,980*	10,680*	9,120*								7,150*	6,800*

Radius of Load																		
13' 3" (4.04 m) Arm with 21' 2" (6.45 m) Boom and 2,300 lb (1,050 kg) Bucket with Power-Boost Applied																		
End	Side	5' 0" (1.5 m)		10' 0" (3.0 m)		15' 0" (4.5 m)		20' 0" (6.0 m)		25' 0" (7.5 m)		30' 0" (9.0 m)		35' 0" (10.5 m)		Cap at Max. Reach		
		End	Side	End	Side	End	Side	End	Side	End	Side	End	Side	End	Side	End	Side	
+30' 0"	lbs																6,650*	6,650*
(9.0 m)	kg																2,990*	2,990*
+25' 0"	lbs											11,250*	11,250*				6,250*	6,250*
(7.5 m)	kg											5,320*	5,320*				2,820*	2,820*
+20' 0"	lbs											13,000*	12,300*	7,750*	7,750*		6,100*	6,100*
(6.0 m)	kg											5,940*	5,740*	4,170*	4,170*		2,760*	2,760*
+15' 0"	lbs									15,800*	15,800*	14,400*	11,900*	10,950*	8,800*		6,150*	6,150*
(4.5 m)	kg									7,290*	7,290*	6,670*	5,540*	5,400*	4,120*		2,790*	2,790*
+10' 0"	lbs					29,600*	29,600*	22,400*	21,900*	18,450*	15,550*	15,800*	11,350*	12,950*	8,550*		6,400*	6,400*
(3.0 m)	kg					13,770*	13,770*	10,350*	10,160*	8,510*	7,220*	7,280*	5,300*	6,220*	3,990*		2,890*	2,890*
+5' 0"	lbs			29,700*	29,700*	36,450*	32,450*	26,050*	20,850*	20,600*	14,650*	16,850*	10,850*	13,050*	8,250*		6,800*	6,800*
(1.5 m)	kg			12,660*	12,660*	16,890*	15,070*	12,050*	9,670*	9,510*	6,820*	7,830*	5,050*	6,080*	3,850*		3,080*	3,080*
Ground	lbs	11,800*	11,800*	25,500*	25,500*	40,050*	30,200*	28,500*	19,600*	21,900*	13,950*	16,450*	10,400*	12,800*	8,000*		7,450*	7,400*
Line	kg	5,310*	5,310*	11,250*	11,250*	18,520*	14,040*	13,180*	9,100*	10,160*	6,480*	7,640*	4,850*	5,960*	3,740*		3,370*	3,360*
-5' 0"	lbs	20,650*	20,650*	30,550*	30,550*	40,600*	29,200*	29,400*	18,800*	21,400*	13,450*	16,100*	10,150*	8,800*	7,950*		8,450*	7,900*
(1.5 m)	kg	9,270*	9,270*	13,570*	13,570*	18,750*	13,590*	13,580*	8,740*	9,960*	6,250*	7,500*	4,710*	5,250*	3,700*		3,830*	3,590*
-10' 0"	lbs	27,900*	27,900*	38,700*	38,700*	39,700*	29,250*	29,000*	18,700*	21,300*	13,350*	16,150*	10,150*				10,150*	8,900*
(3.0 m)	kg	12,520*	12,520*	17,170*	17,170*	18,340*	13,610*	13,400*	8,700*	9,910*	6,210*	7,500*	4,720*				4,570*	4,020*
-15' 0"	lbs	38,250*	38,250*	50,500*	50,500*	36,600*	29,800*	27,050*	19,050*	20,550*	13,700*						13,150*	10,750*
(4.5 m)	kg	17,030*	17,030*	22,600*	22,600*	16,970*	13,840*	12,570*	8,840*	9,600*	6,350*						5,870*	4,820*
-20' 0"	lbs			42,500*	42,500*	30,100*	29,800*	22,000*	19,500*								14,900*	14,500*
(6.0 m)	kg			19,910*	19,910*	14,110*	13,860*	10,400*	9,060*								6,820*	6,430*

Notes: Excavator lifting capacities

- Lifting capacities shown should not be exceeded. Weight of all lifting accessories must be deducted from the above lifting capacities.
- Lifting capacities are based on machine standing on firm, uniform supporting surface. User must make allowances for job conditions such as soft or uneven ground.
- Lifting capacities shown do not exceed 75% of minimum tipping loads or 87% of hydraulic capacities. Capacities marked with an asterisk (*) are limited by hydraulic capacities.
- Least stable position is over the side.
- Operator should be fully acquainted with the Operator's Manual & Operating Safety Booklet, furnished by LBX before operating the machine.
- Capacities apply only to the machine as originally manufactured and normally equipped by LBX Company, LLC.
- Lift capacity ratings are based on ISO 10567, "Earthmoving Machinery - Hydraulic Excavators - Lift Capacity."

Lifting Capacities

350x4

Standard and Optional Equipment

CAB		Wiper & Washer		HYDRAULICS		Long Undercarriage	
12V Power Outlet	S	Wiper Switch on RH Joystick	S	Arm Regeneration	S	Sealed Link Chain	S
270° Rear-View Camera Display on Monitor	O			Arm Speed Assistance (2 Pump Flow)	S	Steps	S
AM/FM Sound System	S	ENGINE		Attachment Cushion Valve	S	Strutted Track Chain	S
Anti-Theft Device	S	50A Alternator	S	Auto Swing Priority	S	X-Pattern Carbody	S
Auxiliary Switches on Control Lever	S	B5A Alternator	O	Auxiliary Flow Control	S	UPPERSTRUCTURE	
Cab Filter - External	S	Air Filter (Double Element)	S	Auxiliary Tool Settings (Memory)	S	Belly Pans	S
Cab Handrails	S	Air Filter Restriction Indicator	S	Auxiliary Valve	S	Center Cover (Over Main CV)	S
Cab Interior Light	S	Air Pre-Cleaner (Cyclone type)	O	Boom Regeneration	S	Fuel Tank Belly Pan	S
Cab ISO-Mounts	S	Auto Warm-Up System	O	Boom Speed Assistance (2 Pump Flow)	S	Hand Rail (RH access)	S
Cab Light (2 LFD)	O	Auto-Idle	S	Bucket Curl Assist	S	ISO Guard Rails	S
Cab Light (2)	O	Auto-Idle Engine Shutdown	S	Control Levers Pre-Wired for Auxiliary Hyd	S	Lifting Eyes for Counterweight	S
Cab Sun Screen (rear)	O	Battery Disconnect Switch	S	Control Pattern Changer (2 way)	S	Lockable Fuel Cap and Service Doors	S
Clear Roof Window	S	CEGR (Cooled Exhaust Gas Recirculation)	S	Electronically Controlled Hydraulic Pumps	S	Lockable Tool Box	S
Climate Control A/C and Heater	S	Cooling Fan	S	Fire Wall	S	Rubber Bumper Guards	O
Cup Holder	S	Diesel Oxidation Catalyst (DOC)	S	Free Swing	S	Turntable Tub	S
Defroster	S	Drain for Fuel Tank	S	Holding Valve (Arm & Boom)	S	Work Lights (Boom and Tool Box)	S
Digital Clock	S	Dual Remote Fuel Filters with	S	Hose Burst Check Valve	S	ATTACHMENT	
Emergency Exit and Hammer	S	Water Separators	S	Hydraulic Filter Restriction Indicator	S	8' 8" (2.63 m) Short Arm	O
Face Vent	S	EGR Coolers	S	Hydraulic Oil Sample Port	S	10' 8" (3.25 m) Arm	O
Floor Mat	S	Emergency Engine Stop	S	Long Life Hydraulic Oil (5,000 Hour)	S	13' 3" (4.04 m) Arm	O
FOPS Head Guard (Level 2)	O	Engine Idle System	S	Neutral Pump De-Stroke	S	2' 2" (0.64 m) Main Boom Section	S
FOPS Level 1 Certified	O	Engine Oil Sample Port	S	Oil Cooler	S	Auxiliary Pipe Brackets	S
Front Guard (Mesh)	O	Engine Protection Feature	S	Power Boost	S	Boom Work Light	S
Front Guard (OPS 1,2)	O	External Fuel Gauge	S	Power Save	S	Bucket Anti-Clatter Device	S
Front Window One-Touch Lock	S	External DEF Gauge	S	Pressure Reading on Monitor	S	Chrome Pins	S
Gate Lock Hydraulic Activation	S	Fan Housing	S	Proportional Hydraulic Controls	O	Easy Maintenance System (EMS)	S
Horn	S	Fuel Cooler	S	Pump Stand-By Pressure	S	HD Bucket Linkage	O
Hour Meter (Digital)	S	Fuel Filter Restriction Indicator	S	Single Pedal Travel	S	Quick Couplers	O
LED Color Monitor	S	Fuel Management System	S	Straight Travel Circuit	S	Remote Lube Bank	S
LED Light Kit for Side Camera (1)	O	Fuel Shut-Off Valve	S	AUXILIARY HYDRAULIC OPTIONS			
LED Lights for Rear Camera (2)	O	Fuel Usage History	S	Single-Acting Aux w/ Pedal Activation	O	Teardrop Pin Retention Keepers	S
Magazine Storage Rack	S	Fuel Usage Monitor	S	Multi-Function Aux w/ Proportional Joysticks	O	Thumbs	O
Maintenance Interval Reminders	S	Glow Plug Pre-Heat	S	Multi-Function Aux w/ in-cab pressure	O	PARTS KIT	
MP3 Auxiliary Input Jack	S	Idle-Start	S	setting control	O	Bucket Anti-Clatter Device	S
On-Board Diagnostic System	S	Intercooler	S	Thumb Aux w/ Proportional Joysticks	O	Engine Manual	S
One-Piece Right Window	S	Neutral Start	S	Secondary Aux w/ Proportional Joysticks	O	Engine Oil Filter	S
Radio Mute Switch	S	One-Touch Idle	S	Combination Aux w/ Proportional Joysticks	O	Filter Wrench	S
Rain Deflector	S	Passive Emissions Regeneration	S	Combination Aux w/ in-cab pressure	O	Fuel Filters	S
Rear View Camera	S	Radiator / Oil Cooler / Intercooler	S	setting control	O	Grease Gun	S
Rear View Mirrors (2)	S	Protective Screen	S	Bucket Quick Coupler Hydraulics Line	O	Green Plug Drain Hose for Engine Oil Drain	S
RemoteCARE Support System (OPS)	S	Refuel Pump	O	UNDERCARRIAGE			
Roof Sun Shade	S	Remote Engine Oil Drain	O	800 mm (23.5" in) 3-Bar Steel Grousers	O	Hydraulic Return Filter	S
ROPS Certified Structure	S	Remote Oil Filter	O	700 mm (27.5" in) 3-Bar Steel Grousers	O	Ignition Keys	S
Safety Glass Windows	S	Reversible Cooling Fan	O	800 mm (31.5" in) 3-Bar Steel Grousers	S	Pilot Circuit Hydraulic Filter	S
SCM Air Suspension Seat with Tilt & Heater	O	Selective Catalytic Reduction (SCR)	S	Carbody Belly Pan (Swivel Guarding)	S	Rearview Mirrors	S
SCM Suspension Seat	S	Tropical Package	O	Center Track Guide (single)	S	Work Light for Boom	S
Seat Recline	S	DEF Gauge on Monitor	S	Center Track Guide (triple)	O		
Selectable Monitor Languages	S	VGT Turbocharger	S	Lashing Points (Tie-Downs)	S		
Small Storage	S						
Travel Alarm with Cancel Switch	S						
Trip Meter (Digital)	S						

Equipment Key
Standard - S Optional - O

Bucket Sizes

Bucket Type	SAE Heaped Capacity		Width Outside Lip		Bucket Weight		Number of Teeth	Arm Length		
	(yd³)	(m³)	(in)	(mm)	(lbs)	(kg)		8' 8" 2.63 m	10' 8" 3.25 m	13' 3" 4.04 m
STDP Standard duty plate	1.26	0.96	30	762	2306	1046	4	H	H	H
	1.59	1.22	36	914	2516	1141	4	H	H	H
	1.92	1.47	42	1067	2786	1264	5	H	H	H
	2.25	1.72	48	1219	2956	1341	5	H	H	M
	2.59	1.98	54	1372	3226	1463	6	M	M	L
	2.93	2.24	60	1524	3396	1540	6	M	L	L
HDP Heavy duty plate	1.22	0.93	30	762	2886	1309	4	H	H	H
	1.54	1.18	36	914	3131	1420	4	H	H	H
	1.86	1.42	42	1067	3459	1569	5	H	H	H
	2.19	1.67	48	1219	3704	1680	5	H	H	M
2.53	1.93	54	1372	4031	1828	6	M	M	L	
XDP Extreme duty plate	1.22	0.93	30	762	3327	1509	4	H	H	H
	1.54	1.18	36	914	3620	1642	4	H	H	H
	1.86	1.42	42	1067	3994	1812	5	H	H	M
	2.48	1.90	48	1219	4287	1945	5	M	M	L
POWER HDP for use with ESCO multi-pin grabber only	1.08	0.83	30	762	3461	1570	4	H	H	H
	1.35	1.03	36	914	3698	1673	4	H	H	H
	1.62	1.24	42	1067	3860	1751	5	H	H	H
	1.90	1.45	48	1219	4030	1828	5	H	H	M
	2.18	1.67	54	1372	4257	1931	6	H	M	L
	2.20	1.68	72	1829	2971	1348	0	H	H	M

Approval Code For Arm/Bucket Combinations	
H	Heavy material (up to 3,370 lbs./yd³)
M	Medium material (up to 2,700 lbs./yd³)
L	Light material (up to 2,020 lbs./yd³)
N/A	Not applicable

Standard & Optional Equipment

Litho in USA 11/14 #LBX2269

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PRODUCT SPECIFICATIONS FOR 320

ENGINE

Net Power - ISO 9249	172 HP
Engine Model	Cat C4.4e TTA
Engine Power - ISO 14396	173 HP
Bore	4 in
Stroke	5 in
Displacement	269 in ³

HYDRAULIC SYSTEM

Main System - Maximum Flow	429 l/min (113 gal/min)
Maximum Pressure - Equipment	5075 psi
Maximum Pressure - Travel	4974 psi
Maximum Pressure - Swing	3988 psi

SWING MECHANISM

Maximum Swing Torque	60300 ft·lbf
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WEIGHTS

Operating Weight	50265 lb
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SERVICE REFILL CAPACITIES

Fuel Tank Capacity	86.6 gal (US)
Cooling System	6.6 gal (US)
Engine Oil	4 gal (US)
Swing Drive - Each	3.2 gal (US)
Final Drive - Each	1.3 gal (US)
Hydraulic System - Including Tank	61.8 gal (US)
Hydraulic Tank	30.4 gal (US)
DEF Tank	10.3 gal (US)

DIMENSIONS

Boom	Reach 5.7 m (18'8")
Stick	Reach 2.9 m (9'6")
Bucket	1.19 m ³ (1.56 yd ³)
Shipping Height - Top of Cab	9.8 ft
Handrail Height	9.8 ft
Shipping Length	31 ft
Tail Swing Radius	9.3 ft
Counterweight Clearance	3.4 ft
Ground Clearance	1.6 ft
Track Length	14.7 ft
Length to Center of Rollers	12 ft
Track Gauge	7.9 ft
Transport Width	9.8 ft

WORKING RANGES & FORCES

Maximum Digging Depth	22.1 ft
------------------------------	---------

Boom	Reach 5.7 m (18'8")
Stick	Reach 2.9 m (9'6")
Bucket	1.19 m ³ (1.56 yd ³)
Maximum Reach at Ground Level	32.4 ft
Maximum Cutting Height	30.8 ft
Maximum Loading Height	21.4 ft
Minimum Loading Height	7.1 ft
Maximum Depth Cut for 2440 mm (8 ft) Level Bottom	21.5 ft
Maximum Vertical Wall Digging Depth	17 ft
Bucket Digging Force - ISO	38811 lbf
Stick Digging Force - ISO	23911 lbf

320 STANDARD EQUIPMENT

NOTE

Standard and optional equipment may vary. Consult your Cat dealer for details.

CAB

ROPS, sound suppression

Mechanically adjustable seat

High-resolution 203 mm (8 in) LCD touchscreen monitor

CAT TECHNOLOGY

Cat Product Link

Cat GRADE with 2D

CAT TECHNOLOGY

Cat GRADE with Assist

Cat PAYLOAD

2D E-Fence

Lift Assist

Auto Dig Boost

Auto Dig Boost

Remote troubleshoot

ENGINE

Three selectable power modes

Auto engine speed control

52°C (126°F) ambient cooling capacity

-32°C (-25°F) cold start capability

Reversing electric cooling fans

Biodiesel capability up to B20

HYDRAULIC SYSTEM

Boom and stick regeneration circuits

Slide joysticks

Auto hydraulic warm up

Auto two-speed travel

Boom and stick drift reduction valve

Advanced tool control - Europe only

BOOM AND STICKS

5.7 m (18'8") reach boom, 2.9 m (9'6") stick

UNDERCARRIAGE AND STRUCTURES

Tie-down points on base frame

ELECTRICAL SYSTEM

Two 1,000 CCA maintenance-free batteries

Programmable time-delay LED working lights

LED chassis light, left-hand/right-hand boom lights, cab lights

SERVICE AND MAINTENANCE

Sampling ports for Scheduled Oil Sampling (S·O·S)

Ground-level and platform-level engine oil dipsticks

SAFETY AND SECURITY

Rear and right-hand-sideview cameras

Signaling/warning horn

Right-hand mirror

Ground-level engine shutoff switch

Right-hand handrail and hand hold

Signaling/warning horn

320 OPTIONAL EQUIPMENT

NOTE

Standard and optional equipment may vary. Consult your Cat dealer for details.

CAB

Air-adjustable seat with heat (Deluxe only)

High-resolution 254 mm (10 in) LCD touchscreen monitor

CAT TECHNOLOGY

Cat GRADE with 3D

Cat GRADE with Advanced 2D (not available on SLR)

Cat GRADE with 3D (not available on SLR)

SAFETY AND SECURITY

Cat Command remote control

Right-hand-side camera

360° visibility

ENGINE

52°C (125°F) high-ambient cooling capacity

HYDRAULIC SYSTEM

Boom and stick lowering check valves

Hammer return filter circuit

Combined flow/high-pressure auxiliary circuit

Medium-pressure circuit

Quick coupler circuit for Cat Pin Grabber

BOOM AND STICKS

BOOM AND STICK

8.85 m (29'0") SLR boom, 6.28 m (20'7") SLR stick

UNDERCARRIAGE AND STRUCTURES

600 mm (24") triple grouser shoes

700 mm (28") triple grouser shoes

790 mm (31") triple grouser shoes

900 mm (35") triple grouser shoes

4200 kg (9,300 lb) counterweight for HD boom and stick

ELECTRICAL SYSTEM

Premium surround lighting package

Skid Steer Specifications

BOBCAT S300 Specs

Make	Bobcat
Model	S300
Type	Skid Steer Loader
Standard Flow	20. GPM
High Flow	36. GPM
Pressure	3300PSI PSI
Hydraulic HP Standard Flow	39. HP
Hydraulic HP High Flow	70.7 HP
Engine HP	81 HP
Width	72 (74) in.
Lift Capacity at 35%	2138.9 lb.
Lift Capacity at 50%	3000 lb.
Operating Weight	8268 lb.
Tire Size	



Certificate of Compliance and Crashworthiness

Certificate Number PLAS012A

Plasticade Angle Iron Type III Barricade

Plasticade Products certifies that the Plasticade Angle Iron Type III Barricade meets or exceeds Part 6 of the Manual on Uniform Traffic Control Devices (MUTCD) 2009 Edition, Section 6F.

We also certify that the Plasticade Angle Iron Type III Barricade meets or exceeds the National Cooperative Highway Research Program (NCHRP) Report 350, Category II, issued by the Federal Highway Administration (FHWA) and is deemed compliant as referred to in HAS-10/WZ-54, WZ-85, and WZ-330. This includes the use of lights.

The Plasticade Angle Iron Type III Barricade is deemed to be "crash worthy" under the guidelines stated above.

This certificate shall not be reproduced except in full.

Date of Issue: 2/10/20

A handwritten signature in black ink that reads "Henry A. Ross".

Henry A. Ross, Director of Government Relations



Certificate of Compliance and Crashworthiness

Certificate Number PLAS021

Plasticade 18", 28" and 36" Traffic Cones

Plasticade Products certifies that the Plasticade 18", 28" and 36" Traffic Cones meet or exceed Part 6 of the Manual on Uniform Traffic Control Devices (MUTCD) 2009 Edition, Section 6F.

We also certify that the Plasticade 18", 28" and 36" Traffic Cones meet or exceed the National Cooperative Highway Research Program (NCHRP) Report 350, Category I, issued by the Federal Highway Administration (FHWA) and are deemed compliant with this certification. In addition, in compliance with "Clarifications on Implementing the AASHTO Manual for Assessing Safety Hardware, May 2016", we certify that the Plasticade Traffic Cones meet the requirements of Category 1 as required by the 2016 AASHTO Manual for Assessing Safety Hardware (MASH) for Test Levels I, II, and III.

The Plasticade 18", 28" and 36" Traffic Cones are deemed to be "crash worthy" under the guidelines stated above.

This certificate shall not be reproduced except in full.

Date of Issue: 2/10/20

A handwritten signature in black ink that reads "Henry A. Ross".

Henry A. Ross, Director of Government Relations

Standard Legends

24"W x 24"H



[https://plasticade.com/traffic-](https://plasticade.com/traffic-products/trafficProductType/liquid)

[products/trafficProductType/liquid](https://plasticade.com/traffic-products/trafficProductType/liquid) fill with dry sand. Each stand has 2 fill holes, 1 on each side of the frame. 5 lbs. of sand per hole for a total of 10 lbs. per stand is recommended. Play sand is suggested for ease of filling. ✕

[surge-](https://plasticade.com/traffic-products/trafficProductType/liquid)

[stabilizers#products\)](https://plasticade.com/traffic-products/trafficProductType/liquid)

[Roll-Up Signs](https://plasticade.com/traffic-products/trafficProductType/roll-up-signs#products)

[https://plasticade.com/traffic-](https://plasticade.com/traffic-products/trafficProductType/roll-up-signs#products)

[products/trafficProductType/roll-](https://plasticade.com/traffic-products/trafficProductType/roll-up-signs#products)

[up-signs#products\)](https://plasticade.com/traffic-products/trafficProductType/roll-up-signs#products)

Legends Available in Engineer Grade, High Intensity Prismatic Grade, or Diamond Grade.

Rubber Products

Green Demolition Contractors

SAMPLE

**MAINTENANCE OF TRAFFIC
PLAN**

***McKinley School
Adrian G. Hinton Avenue
Peoria, Illinois***

Green Demolition Contractors

MAINTENANCE OF TRAFFIC PLAN

This plan consists of and specifies requirements for providing vehicular and pedestrian traffic control and protection needed during the demolition of the project. The work shall be in accordance with the applicable portions of the IDOT Standard Specifications and any other federal, state, or local laws, codes, or ordinances.

All maintenance of traffic will be coordinated with local authorities having jurisdiction of the work area.

No dumpsters will be placed on the street. If no alley/driveway is present, loading will be completed utilizing the work area.

No street closures are anticipated. In the event a need for street closure arises, a separate site-specific plan will be introduced for review and approval. Lane restrictions, if necessary, will be handled upon parcel release and scheduling.

All equipment will operate within the parcel boundaries and no equipment will be set on the street, with the exception of loading and unloading equipment hauled to and from the site. During the loading and unloading process a flagger if applicable will be in the street to direct vehicular traffic. When traveling in lanes open to public traffic, Green Demolition Contractor's vehicles shall always move with and not against the flow of traffic. These vehicles shall enter or leave work areas in a manner which will not be hazardous to, or interfere with, traffic and shall not park or stop except within designated work areas.

Traffic control devices will be furnished, provided, installed and maintained when applicable and when in the opinion of the Engineer they are deemed necessary.

Personal vehicles of Green Demolition Contractors employees shall not block or interfere with current traffic flow. Communities will be notified of truck routes, possible sidewalk closures, and temporary lane restrictions when the demolition permit application is made. No street closures are anticipated. If a situation arises which requires a more precise plan of action, Green Demolition Contractors will submit a revised or modified maintenance of traffic plan to the owner for approval.

SECTION 00 46 00 – CLARIFICATIONS AND EXCEPTIONS

PART 1 – GENERAL

1.1. REQUIREMENTS

- A. The Bidder shall submit with their proposal all clarifications and exceptions to the Request for Proposal (RFP) documents on the attached forms. All Bidder clarifications and exceptions shall be listed on the forms. Any deviation from the RFP documents found in the Bidder's proposal text that is not listed in the forms shall be considered unintentional by the Bidder and will be disregarded by Owner.
- B. The Bidder shall indicate the specific Section, Article, and Subpart the clarification or exception applies to and whether the entry is a clarification request ("C") or stated exception ("E"). Examples:

Section 00 46 00, Article 1.1, Subpart B, Type C (clarification), Please clarify...
Section 00 46 00, Article 1.1, Subpart B, Type E (exception), The Bidder takes exception to...
- C. All clarification requests provided by Bidders will be responded to by the Owner to all Bidders. Owner clarifications will be provided in Addenda to the RFP. The Bidder's submitted forms will not be shared with other Bidders.
- D. Please be aware, exceptions to the Owner's Contract Terms and Conditions may negatively impact the Bidder's bid evaluation.
- E. Bidder's printed terms and conditions are not considered specific exceptions.

1.2. REFERENCES

- A. All requirements specified elsewhere in this Technical Specification, or elsewhere in the Contract Documents, as being applicable to all Work shall apply to the Work in this Section including, but not necessarily limited to, the following:
 - 1. Section 00 21 00 – Instructions to Bidders
 - 2. Section 00 46 10 – Commercial Clarifications and Exceptions
 - 3. Section 00 46 20 – Technical Clarifications and Exceptions

1.3. SUBMITTALS

- A. Clarifications and exceptions to the commercial terms and conditions of the RFP: Section 00 46 10 – Commercial Clarifications and Exceptions.
- B. Clarifications and exceptions to the technical requirements of the RFP: Section 00 46 20 – Technical Clarifications and Exceptions.

City of Peoria
Abatement, Demolition, and Restoration

PART 2 – PRODUCTS (Not used)

PART 3 – EXECUTION (Not used)

END OF SECTION

Section 00 46 10 - Commercial Clarifications and Exceptions Form

Business Confidential

Site: Former McKinley School Abatement, Demolition, and Restoration, Peoria, Illinois

Bidder (Prime Contractor): Green Demolition Contractors, Inc.

Item	Specification Section #	Article #	Subpart #	Type (C or E)	Description of Clarification or Exception	Response by Owner
1					None	
2						
3						
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						

Section 00 46 20 - Technical Clarifications and Exceptions Form

Site: Former McKinley School Abatement, Demolition, and Restoration, Peoria, Illinois

Bidder (Prime Contractor): Green Demolition Contractors, Inc.

Item	Specification Section #	Article #	Subpart #	Type (C or E)	Description of Clarification or Exception	Response by Owner
1					None	
2						
3						
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						

GREEN DEMOLITION CONTRACTORS, INC.
4840 S. St. Louis Avenue
Chicago, Illinois 60632
312-409-4771 main

MISSION STATEMENT

Green Demolition Contractors, Inc. was founded in July 2007 and is a fully licensed, bonded, and insured demolition company servicing the Midwest. Our management team possess over 50 years of field experience.

We are a proud signatory contractor with the International Laborer's Union of North America and the International Union of Operating Engineers, as well as a member of the National Association Demolition Contractors.

We are LEED experienced and a Lead-Safe certified firm.

Green Demolition Contractors is fully insured, licensed and bonded with the City of Chicago, Cook County in addition to various states and counties throughout the Midwest.

Green Demolition Contractors specializes in a variety of Demolition Services including:

- Selective Demolition
- Total Building Demolition
- Mechanical Demolition
- Structural Demolition
- Selective Excavation
- Concrete Recycling
- Scrap Recovery
- Fire and Disaster Relief Work
- Waste Hauling
- 24-Hour Emergency Response Service
- Blight Reduction
- Neighborhood Stabilization
- Shoring-Bracing
- Environmental Management
- Trucking and Disposal
- Prime Contractor for Demolition Projects

We service Industrial, Manufacturing, Commercial, Municipal, Educational, Healthcare and Government Sectors as well as Public and Private Projects.

Our mission is to provide every client with safe, innovative, cost-effective and environmentally sound solutions while promoting a standard of excellence with our Highly Trained Union Field personnel.

Green Demolition Contractors strives to reuse and repurpose our demolition material by utilizing sustainable deconstruction practices minimizing waste and recycling all material possible in order to ensure a positive impact on the environment.

“Recycling Today For A Greener Tomorrow”

GREEN DEMOLITION CONTACTORS, INC.
4840 S. St. Louis Avenue Suite 100
Chicago, Illinois 60632
312-409-4771 main

Purchasing Policy

Statement of Purpose

This shall be known as the Green Demolition Contractors Inc., Purchasing Policy. Its purpose is to ensure that Green Demolition Contractors Inc., purchases recycled and other environmentally preferable products whenever they meet cost and performance requirements.

Definitions

“Environmentally Preferable Products” means products that have a lesser impact on human health and the environment when compared with competing products. This comparison may consider raw materials acquisition, production, manufacturing, packaging, distribution, reuse, operation, maintenance, or disposal of the product.

“Recycled Products” are products manufactured with waste material that has been recovered or diverted from solid waste.

“Practicable” means sufficient in performance and available at a reasonable cost.

“Cost” means the total expense of the product including the initial price, lifecycle costs, and disposal costs.

“Price” means the initial expense to acquire the product.

Statement of Policy

Green Demolition Contractors Inc., shall purchase recycled and other environmentally preferable products whenever practicable.

Green Demolition Contractors Inc., shall require contractors and consultants to use recycled and other environmentally preferable products whenever practicable.

Statement of Procedure

Green Demolition Contractors Inc., shall be responsible for coordinating implementation of this policy as follows:

1. Assign appropriate personnel to fulfill the requirements of this policy.
2. Research opportunities for procurement of recycled and other environmentally preferable products and communicate these to purchasing decision makers for evaluation and purchase.
3. Collaborate with specifying agencies to prepare or revise bid documents and contract language where necessary to implement this chapter.
4. Collect data on purchases by Green Demolition Contractors Inc., of recycled and other environmentally preferable products.

“Recycling Today For A Greener Tomorrow”

GREEN DEMOLITION CONTRACTORS, INC.
4840 S. St. Louis Avenue Suite 100
Chicago, Illinois 60632
312-409-4771 main

5. Prepare and submit an annual report to Green Demolition Contractors Inc., by Jan 30th of each year, describing the progress of Green Demolition Contractors Inc., in implementation of the policy, including the following elements:
 - a. Quantities, costs, and types of recycled and other environmentally preferable products purchased;
 - b. A summary of savings achieved through the purchase of recycled and other environmentally preferable products;
 - c. A summary of program promotional efforts;
 - d. Recommendations for changes in procurement policy.
6. Promote the use of recycled and other environmentally preferable products by publicizing its environmental purchasing policy and its implementation.
7. Educating staff about the policy and listening to staff comments and suggestions.

Exemptions

Nothing in this policy shall be construed as requiring the purchase of products that do not perform adequately or are not available at a reasonable cost.

Implementation

This policy shall be effective immediately from the date of signature.

Dated the ____ day of _____ 2017

Signature



Green Demolition Contractors Incorporated

GREEN Company Policy

Green Demolition Contractors Incorporated recognizes that all businesses can have a direct or indirect impact on their local, regional, and global environment. As a result Green Demolition Contractors Incorporated has developed a Green Policy in order to minimize their environmental impact.

Efficient Use of Energy

Green Demolition Contractors Incorporated and its staff use and purchase energy star-compliant hardware whenever possible.

Encourage Conservation

Green Demolition Contractors Incorporated staff and employees are encouraged to conserve energy whenever possible.

Minimize Waste

Green Demolition Contractors Incorporated staff sends sales quote via email unless the customer specifically requests that the quote be sent using an alternate communication channel. This is done in order to minimize paper waste.

Recycle

All Green Demolition Contractors Incorporated employees are encouraged to reuse paper for note-taking where appropriate refurbished equipment or parts are considered.

ESD Option

All of Green Demolition Contractors Incorporated titles are available electronically, unless the customer chooses to receive physical media Green Demolition Contractors Incorporated software and key codes are delivered electronically via download and email.

Telecommuting

Many Green Demolition Contractors Incorporated staff members telecommute, to help reduce our corporate carbon emissions.

Spread the Word

Green Demolition Contractors Incorporated has added a Green Tips section to the Green Demolition Contractors Safety Manuals and Haz-Com Material Handouts to share their tips for being green.

Green Demolition Contractors Incorporated is primarily an e-business. The vast majority of customer contact is virtual. Green Demolition Contractors Incorporated encourages all staff to conserve, reuse and recycle, Green Demolition Contractors Incorporated makes every effort to be an environmentally responsible

GREEN DEMOLITION CONTACTORS, INC.
4840 S. St. Louis Avenue
Chicago, Illinois 60632
312-409-4771 office

Recycling Scope:

Green Demolition will and is currently pursuing recycling at _____.

Green Demolition is using it owns dumpsters to recycle all metals which may include any all of the following, desks, file cabinets, pipe, conduit, tee grid from the ceilings, and wiring.

Green Demolition is also using it owns dumpsters to recycle all concrete, brick and block, etc that we will be removing and disposing of.

_____ a contracted waste hauler will also be segregating materials at a transfer site that were hauled from _____. Materials that will salvage for reuse are paper, cardboard, wood, plastics, metals, brick, block, and concrete.

Certified end of month/end of project reports will be generated showing percentages of recycled materials to waste disposed of in an approved land fill.

A final certified report will be generated at the end of the project showing a combined report for the demolition debris at _____.

Respectfully,
Green Demolition, Inc.

Laura Brown-Hayes
laura@greendemolitioninc.com
773-477-7160 direct
773-477-7149 fax

"Recycling Today For A Greener Tomorrow"