

ILLINOIS

2019

REVISED BUDGET



OFFICE OF THE CITY MANAGER

November 30, 2018

Dear Mayor Ardis and Members of the City Council:

Following the significant input of the City Council during the past month, please accept this revision of the proposed 2019 budget. The following document incorporates the changes made by the City Council during the budget deliberations.

Expenses for fiscal year 2019 are recommended at \$203,792,629, an increase of 0.7% from the 2018 Revised Budget. Contractual services increase 21.1% or \$4,110,879 as additional expenses for paying the PAAG lawsuit and higher residential trash collection costs are projected. Employee Benefits increase by 2.8% or \$1,368,211, as public safety pension costs and health care costs grow. Debt service costs increase 12.8% or \$2,407,947 as Mid Town Plaza debt is retired and additional debt payments commence. Supplies and Support to Other Agencies increase 7.3% or \$606,144 as HRA Tax growth supports the Civic Center operations. Personnel Services decrease 4.0% or \$2,483,936 with significant reductions in headcount. Capital expenses decrease by -12.9% or \$4,493,072. Total revenues decrease 0.3% or \$659,063 to \$208,449,984 as declines in sales taxes are offset by new revenues – a package liquor tax and a per parcel fee for public safety pensions. Total fund balances increase \$4,657,356, as the General Fund is increased \$2,009,819 to rebuild fund balances.

COUNCIL DELIBERATIONS

The City Council deliberated for more than a month on the 2019 Revised Budget. During the deliberations, the Council deferred several capital projects in the Downtown TIF due to a lack of funding in 2019, voted to close down the Northside Riverfront TIF and eliminate two capital projects in the amount of \$550,000, and cut \$980,000 out of unrestricted capital for 2019. This allowed the proposed public safety pension fee, originally set at \$2,200,000 to be reduced to \$1,226,172. The following tables reflect the changes made by Council:

Selected Major Revenue Sources 2017-2019:

The following table reflects the Revised 2019 Budget revenues by major revenue source.

	2018 Revised Budget	2019 Budget	2019 Revised Budget	2019 Rev/ 2018 Rev \$ Change	2019 Rev/ 2018 Rev % Change
Local Sources					
Property Tax Levy	32,776,931	33,727,700	32,178,579	(598,352)	-1.8%
TIF/SSA Property Taxes	5,643,460	6,224,056	6,342,708	699,248	12.4%
Home Rule Sales Tax	24,346,800	24,833,800	23,870,000	(476,800)	-2.0%
HRA Tax	10,828,100	11,077,575	11,184,800	356,700	3.3%
Local Motor Fuel Taxes	2,070,500	2,091,200	2,000,000	(70,500)	-3.4%

Real Estate Transfer Tax	1,050,900	1,061,400	1,071,900	21,000	2.0%
Gambling Revenues	3,057,700	3,085,000	2,901,000	(156,700)	-5.1%
Package Liquor Tax	0	0	700,000	700,000	100.0%
Franchise Fees	3,491,200	3,636,900	3,569,800	78,600	2.3%
Utility Taxes	10,733,400	10,781,400	10,773,700	40,300	0.4%
Licenses and Permits	2,996,200	3,008,100	3,008,100	11,900	0.4%
Fines and Forfeitures	1,602,400	1,591,520	1,594,320	(8,080)	-0.5%
Sewer/Stormwater Fees	11,684,267	15,368,480	14,568,480	2,884,213	24.7%
Parking Fees	2,259,400	2,267,938	1,978,238	(281,162)	-12.4%
Refuse Collection Fee	7,979,500	8,447,500	8,024,562	45,062	0.6%
Public Safety Pension Fee	0	0	1,226,712	1,226,712	100.0%
Insurance Charges	12,960,810	13,608,851	13,608,851	648,041	5.0%
Total Local Sources	143,384,503	147,696,336	144,750,133	1,365,630	1.0%
State Sources					
State Sales Tax	24,728,200	25,222,000	25,060,000	331,800	1.3%
Income Tax	10,812,000	11,028,200	10,600,000	(212,000)	-2.0%
PPRT	6,032,188	6,181,821	6,100,000	67,812	1.1%
State Motor Fuel Taxes	3,070,400	3,101,100	3,101,100	30,700	1.0%
Total State Sources	45,090,897	45,725,666	45,412,145	321,248	0.7%
Federal Sources					
	11,058,647	2,256,775	2,462,206	(8,596,441)	-77.7%
Other Sources	9,575,000	11,075,000	15,825,500	6,325,500	66.6%
Total Revenues	209,107,047	206,753,777	208,449,984	(659,063)	-0.3%

Major Expenses Categories 2018-2019:

The following table reflects the total 2019 Revised Budget expenditures by type of expense:

	2018 Revised Budget	2019 Budget	2019 Revised Budget	2019 Rev/ 2018 Rev \$ Change	2019 Rev/ 2018 Rev % Change
Operating Expenditures					
Personnel Services	62,793,910	64,260,269	60,309,974	(2,483,936)	-4.0%
Employee Benefits	49,088,933	50,934,644	50,457,144	1,368,211	2.8%
Contractual Services	19,450,921	19,203,117	23,561,800	4,110,879	21.1%
Supplies and Materials	3,631,270	3,403,870	3,711,320	80,050	2.2%
Support to Other Agencies	7,213,864	6,989,847	7,739,958	526,094	7.3%
Library Operations	6,521,693	6,504,638	6,504,638	(17,055)	-0.3%
Total Operating Expenditures	148,700,591	151,296,384	152,284,834	3,584,243	2.4%
Capital	34,731,784	27,388,000	30,238,712	(4,493,072)	-12.9%
Debt Service	18,861,136	19,757,384	21,269,083	2,407,947	12.8%
TOTAL EXPENDITURES	202,293,511	198,441,768	203,792,629	1,499,118	0.7%

Capital Improvement Program 2019-2023:

The table below shows the 2019 – 2023 CIP by the type of project, regardless of funding source:

Category	% of 2019 Revised	2019 Revised	2020	2021	2022	2023
Bridge	2.7%	\$ 829,781	\$ 0	\$ 0	\$ 0	\$ 0
Drainage	8.3%	\$ 2,617,000	\$ 2,325,000	\$ 1,975,000	\$ 2,295,000	\$ 2,395,000
Equipment & Technology	3.0%	\$ 963,500	\$ 1,083,500	\$ 1,031,000	\$ 992,000	\$ 923,000
Facilities	13.6%	\$ 4,262,500	\$ 1,094,000	\$ 1,894,000	\$ 772,000	\$ 929,700
Parking	1.0%	\$ 300,000	\$ 525,000	\$ 825,000	\$ 0	\$ 0
Sewers	23.5%	\$ 7,375,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000
Sidewalks & Bikepaths	4.7%	\$ 1,460,000	\$ 825,000	\$ 825,000	\$ 890,000	\$ 890,000
Streets and Roads	27.9%	\$ 8,755,431	\$ 12,535,000	\$ 11,190,000	\$ 9,389,613	\$ 8,225,000
Traffic	4.7%	\$ 1,490,000	\$ 2,348,500	\$ 2,112,500	\$ 1,842,500	\$ 192,500
Vehicles	5.4%	\$ 1,705,500	\$ 2,360,000	\$ 2,300,000	\$ 2,650,000	\$ 2,500,000
Development	1.5%	\$ 480,000	\$ 410,000	\$ 410,000	\$ 410,000	\$ 410,000
Budgeted Total		\$30,238,212	\$30,906,000	\$29,962,500	\$26,641,113	\$23,865,200
Electric Tariff – Streetlights	3.7%	\$ 1,175,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000
Grand Total	100.0%	\$31,413,712	\$31,181,000	\$30,237,500	\$26,916,113	\$24,140,200

STAFFING

City full-time employees as of October 23, 2018 are 673. The 2019 Revised budget sent to Council on October 23 proposed a reduction of twenty-three (23) positions, twenty-two (22) in the Fire Department. To save newly hired employees from layoffs, the Council adopted a Voluntary Separation Initiative for commissioned Police and Fire officers. Due to the Voluntary Separation Initiative, pending retirements, and vacant positions, and with the attrition of six (6) positions in 2019, there will be no need to lay off firefighters in 2018.

Council discussed the proposed staffing plan for Fire considerably during the budget deliberations. The original recommendation for Fire Department reductions included closing Station 8 (Hurlburt) and decommissioning Engine 2 and Rescue 2. During the deliberations, the Fire Chief modified the reductions to decommission Rescue 1 and Rescue 2 and leave Station 8 (Hurlburt) open in 2019. Instead of twenty-two (22) positions, the reduction needed to put the changes into effect are eighteen (18) positions. The Fire Department would start 2019 with staffing level of 195. By attrition, the next six (6) vacancies would not be filled as the 2018 hires would remain City employees. After these six (6) future retirements, the Fire Department staffing would remain at 189. The personnel budget for the department would remain at the level recommended in the 2019 Revised Budget, \$18,228,558. Overtime would be reduced to keep the budget in line with the Revised Budget, as the new hires have less time off than more senior employees.

Additional staff reductions for Community Development include one (1) Code Enforcement Aide, and the Police Department will manage vacancies, with the real effect of at least five (5) positions not being filled during 2019. Given the amount of time that it takes to get new officers through training, officers may be temporarily transferred from specialized positions to keep patrol fully staffed.

The City Headcount by department since 2009 is reflected below:

City Headcount	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Elected Offices											
City Council	1	1	1	1	1	1	1	1	1	-	-
City Clerk	4	4	4	4	4	4	4	4	4	4	4
City Treasurer	6	6	6	6	6	6	6	6	6	6	6
<i>Election Commission</i>	3	3	3	3	3	3	-	-	-	-	-
City Administration											
<i>City Manager</i>	7	11	9	6	4	4	10	10	10	9	9
<i>Finance</i>	19	18	17	14	14	14	15	15	15	15	15
<i>Diversity and Inclusion</i>										1	1
<i>Human Resources</i>	6	6	6	6	6	6	6	6	6	6	6
<i>Information Systems</i>	18	18	17	13	14	14	14	13	13	12	12
<i>Legal</i>	8	8	8	7	7	7	7	7	7	6	6
Line Departments											
<i>Police</i>	290	256	247	243	248	254	254	257	257	248	248
<i>Fire</i>	216	214	207	211	211	211	212	213	214	206	189
<i>Public Works</i>	105	97	97	80	80	79	85	84	88	94	94
<i>Community Development</i>	93	80	51	42	38	38	38	38	38	34	33
<i>Emergency Communications</i>	40	38	36	36	36	36	36	36	33	32	32
Total Headcount	816	760	709	672	755	677	688	690	692	673	654

FUND BALANCES

Total fund balances increase \$4,657,356, as the General Fund increases \$2,009,819 to rebuild fund balances:

Fund	2017	2018	2018	2019	2019
	End Balance	Net Change	End Balance	Net Change	End Balance
General	\$10,510,095	\$1,631,589	\$12,141,684	\$2,009,819	\$14,151,503
Pensions	(\$4,968,918)	\$892,915	(\$4,076,003)	\$3,542	(\$4,072,461)
OPEB	\$28,799,946	\$1,513,500	\$30,313,446	\$115,000	\$30,428,446
Healthcare	\$2,837,536	(\$209,175)	\$2,628,361	\$300,000	\$2,928,361
Library	\$3,487,075	\$94,300	\$3,581,375	\$0	\$3,581,375
<i>CDBG / HOME</i>	\$0	\$0	\$0	\$107,219	\$107,219
<i>Trash Collection</i>	(\$4,619,457)	\$718,700	(\$3,900,757)	(\$585,376)	(\$4,486,133)
<i>Innovation Grant</i>	\$4,287	\$0	\$4,287	\$0	\$4,287
<i>Peoria Corp</i>	\$57,967	\$0	\$57,967	\$0	\$57,967
<i>Tourism Reserve</i>	\$549,750	(\$80,400)	\$469,350	\$0	\$469,350
<i>Roads</i>	\$5,085,354	\$566,025	\$5,651,379	\$35,821	\$5,687,200
<i>Capital</i>	(\$11,968,414)	\$1,912,205	(\$10,056,209)	\$146,746	(\$9,909,463)
<i>Sewer</i>	(\$2,093,923)	\$2,793,002	\$699,079	\$1,027,614	\$1,726,693
<i>Stormwater</i>	\$0	\$82,300	\$82,300	\$1,247,843	\$1,330,144

TIFs	\$5,538,743	\$99,741	\$5,638,484	\$326,867	\$5,965,361
Riverfront	\$486,546	\$49,014	\$535,560	(\$179,548)	\$356,012
Solid Waste	\$320,122	\$202,900	\$523,022	(\$46,969)	\$476,053
Special Service Areas	\$443,880	\$233,310	\$677,190	\$263,800	\$940,990
Debt	\$3,834,565	\$352,925	\$4,187,490	(\$115,023)	\$4,072,467
TOTAL FUND BALANCE	\$38,305,154	\$ 10,852,852	\$ 49,158,006	\$4,657,356	\$53,815,361

FUTURE CONSIDERATIONS

The steps taken in this budget will allow the City to replenish fund balances through 2021, although the amount placed into fund balance diminishes over time. The expense growth for public safety pensions simply consumes more General Fund resources over time. Beginning in 2020, the General Fund will need to transfer \$1,400,000 to cover public safety pension costs. This grows to \$5,500,000 in 2023. The pressure on General Fund would necessitate additional cuts to services or additional revenues to meet this future obligation. We continue to reiterate that a comprehensive solution on public safety pensions needs to come from the General Assembly, otherwise it will continue to hamstring future City budgets.

Sincerely,



Patrick Ulrich
City Manager



James R. Scroggins
Finance Director



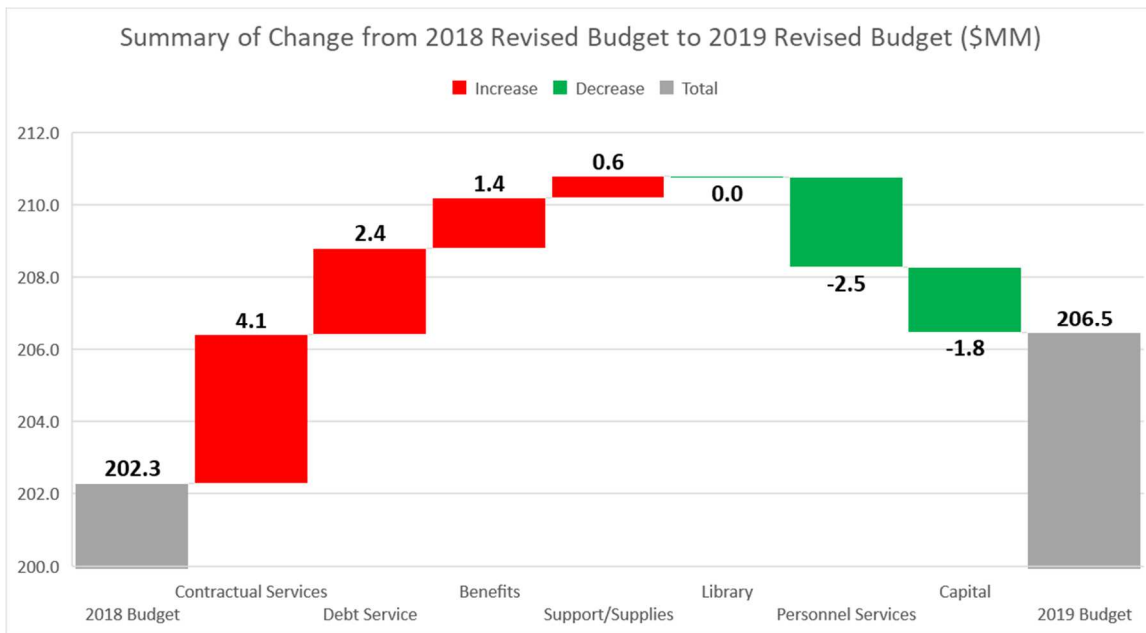
OFFICE OF THE CITY MANAGER

October 23, 2018

Dear Mayor Ardis and Members of the City Council:

Please accept this revision of the proposed 2019 budget that reflects the fiscal realities facing the City. It is the plan of staff to work closely with the City Council to conclude the budget deliberations as early as November 20, 2017. This budget is submitted in accordance with the adopted financial policies of City and State law. This working document is intended to provide you with a comprehensive framework for decision-making on expenses, revenues, and fund balances, resulting in a final approved spending plan for fiscal year 2019.

Expenses for fiscal year 2019 are recommended at \$206,462,129, an increase of 2.1% from the 2018 Revised Budget. Contractual services increase 21.1% or \$4,110,879 as additional expenses for paying the PAAG lawsuit and higher residential trash collection costs are projected. Employee Benefits increase by 2.8% or \$1,368,211, as public safety pension costs and health care costs grow. Debt service costs increase 12.8% or \$2,407,947 as Mid Town Plaza debt is retired and additional debt payments commence. Supplies and Support to Other Agencies increase \$7.3% or \$606,144 as HRA Tax growth supports the Civic Center operations. Personnel Services decrease 4.0% or \$2,483,936 with significant reductions in headcount. Capital expenses decrease by -5.3% or \$1,823,572. Total revenues increase 0.2% or \$314,225 to \$209,423,272 as declines in sales taxes are offset by new revenues – a package liquor tax and a per parcel fee for public safety pensions. Total fund balances increase \$2,961,144, as the General Fund is increased \$2,001,724 to rebuild fund balances.



STRATEGIC PLANNING FRAMEWORK

The City Council undertook two strategic planning sessions in 2017 that provided direction to the organization and guided governance of the City throughout this past year and into 2019. The City Council identified a desired state for the City 15 years into the future. This vision is the City Council's preferred future, a declarative statement of what the current policy makers of the City seek to achieve. The statement is defined by value-based principles that seek to explain the vision. The City of Peoria's vision statement for 2032 is:

Peoria 2032 is a safe, beautiful, and growing city.

A series of 5-year goals were developed with clear objectives and specific statements to provide meaning to the citizens for why each goal is important. The four goals established by the City Council are:

Financially Sound City

Customer focused, cost effective and efficient municipal services

Safe Peoria

A community focused on the safety and security of its residents

Beautiful Peoria

Beautiful neighborhoods, beautiful streets– attractive spaces and buildings

Grow Peoria

Businesses and residents finding Peoria as a desirable place to locate and expand and live

The budget process is a vital way to reinforce the service priorities of the City. By articulating a vision for the future, identifying long-term goals and short-term priorities, the City Council defines the City's core businesses. These goals and priorities guide how resources are allocated, particularly when resources are scarce. The following items are the actions that will execute each of the goals of the Strategic Plan. This work program focuses the energy and resources of the City on the most important targets and actions. These actions have generated policy direction from the City Council, and the accountability for their completion rests with the Administration for execution. The policy action agenda is as follows:

Financially Sound City

- Road Maintenance Plan and Funding
- Balanced Budget Strategy
- Revenue Enhancement Plan
- Combined Sewer Overflow/Stormwater Utility
- Financial Reserves/Contingency Policy and Strategy
- Financial Plan (5-10 years) and Strategy
- Police and Fire Pension Reform and Funding

Safe Peoria

- Residential Police Officer Program: Expansion
- Community Cameras Program: Direction
- Community-Police Relations: Enhancements
- PHA Relocation of Tenants

- Homeless Assistance Program: Direction
- Communications Center Staffing
- Special Events Fee: Direction
- Fire Revenues: Analysis and Direction
- Opioids Strategy and Actions

Beautiful Peoria

- Downtown Streetscapes Plan
- Riverfront Beautification and Clean Up Strategy and Actions
- Washington Street Reconstruction Project
- Development Design Standards and Process Review
- Vacant Lots/Homes/Buildings Strategy and Actions
- Effective Code Compliance System
- Uptown District/Brandywine Area Improvements

Grow Peoria

- Medical/ Healthcare Expansion Strategy
- Entertainment Business Development Strategy and Actions
- Tourism Development Strategy (with CVB)
- City Economic Development Policy and Programs: Direction
- “Chase Bank” Building Development
- LISC Projects: South Village TIF, East Bluff
- Business Corridor Development Plans: Wisconsin, Sheridan, Sterling, Western, University, Knoxville, Pioneer Parkway

In addition to the Policy items identified above, there are many additional items that are currently in management’s purview that will need to be addressed in 2019. This list of “Management Agenda” items have had policy direction given by the City Council. In many instances the funding plan for 2019 includes these specific items.

Financially Sound City

- Fire Department Deployment and Resource Allocation
- Monthly Financial Reports/ Budget Issues
- Public Access Channel: Franchise Agreement
- Public Works Peoria Corps Initiative
- Electronic Waste Disposal
- City Facilities Assessment and Plan

Beautiful Peoria

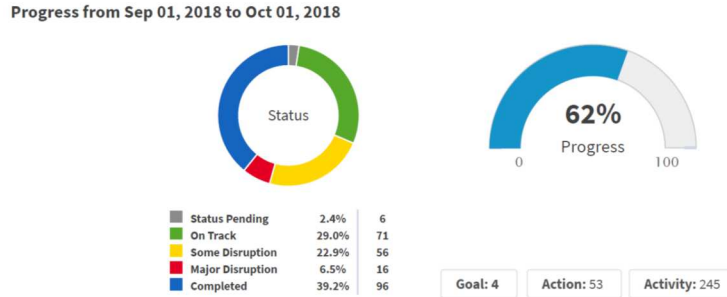
- Riverfront Village Park Plan
- Clean Sidewalks Ordinance
- Complete Streets Policy: Codification
- Neighborhood Wellness Plan: Report
- Rock Island Trail Development
- New Sign Ordinance
- Urban Agriculture Program/ Overlay District

Grow Peoria

- Business Outreach/ Retention Strategy and Actions

- City-Owned 1318 SW Adams: RFP for Development

City staff have been working to implement the items in the Council Strategic Plan. 96 major initiatives of Council have been completed (39.2%), 71 initiatives are on track to be completed (29.0%), 72 initiatives have some disruption (29.3%) but should be completed during 2019, and 6 initiatives are pending (2.4%).



ECONOMIC OUTLOOK

Unemployment in Peoria is higher than the state and national averages. However, it has been trending downward since 2017. As of August, unemployment is 3.9% nationwide, 4.2% in Illinois, 4.9% in the Peoria metro area, and 5.6% in the City. On a national level, the Federal tax cuts pushed growth above 4%, as more money is available for spending in the economy. The Federal Reserve increased short term interest rates two percentage points since it began tightening monetary policy in 2015. On a global level, concerns are being voiced that a worldwide recession may result from volatility in emerging economies caused by a stronger dollar, and slower growth in Europe than in the U.S. Some economists are forecasting a U.S. recession as soon as 2020.

On a statewide level, Illinois has had 8 straight years of positive job growth. Since 2010, jobs in the state have increased 8.7%. According to the Illinois Commission on Government Forecasting and Accountability (COGFA), average weekly wages have also increased 16.6% since 2010. In 2018, wages have grown 2.3%, the largest annual increase since 2012. While much of this increase can be attributed to manufacturing, growth is occurring in the education and health services sector and leisure and hospitality sector. The downside is that these two sectors pay less than manufacturing. COGFA expresses concern that the manufacturing growth may be a temporary spike and thus have tempered their optimism. From an intergovernmental perspective, the State’s fiscal challenges are still hampering City finances. The State of Illinois continues to withhold 1.0% of the City Home Rule Sales Tax collections to shore up their budget, and they have reduced the amount of funding given to cities through the Local Government Distributive Fund. These revenue reductions and withholdings amount to \$900,000 less revenue to the City in 2019.

On a local level, there are 1,513 more City residents working and 1,164 less City residents unemployed since January 2017. The labor force (people either working or seeking work) has also grown (+349 since Jan 2017 and +1,618 since Jan 2018). A growing labor force is a positive sign. In August, Peoria County led the nation in the increase in “average weekly wages” from first quarter 2017 to first quarter 2018. Peoria should be as concerned as the state about whether this is a temporary spike or a long-term positive trend. Overall, Bradley University’s Foster College of Business produces a quarterly report of Business and Economic Indicators for the Peoria-Pekin Metropolitan Statistical Area. In their second quarter report, they conclude “Shorter term, the increases found for local area leading indicators (that signal future levels

of economic performance) are consistent with the longer term growth trends, and point to growth in the next few months.

Counterbalancing the positive job news in Peoria are two negative factors - the contraction in the real estate market and the seismic disruption in retail. According to the Peoria County Supervisor of Assessments, total property values inside the City of Peoria will contract 2.5% for 2019. Property values have the longest lag from the point of negative performance to actual results. The contraction is likely due to the contraction in Caterpillar’s workforce that began in 2015. While recently the real estate market has shown positive signs, the contraction will mean less property tax revenues for the City in 2019, nearly \$800,000 at the current tax rate.

2018 saw Bergner’s and Toys R Us close nationwide, Sears has filed for bankruptcy, and grocery stores such as Kroger and Fresh Market have left Peoria. This disruption has led Peoria and other municipalities to push for a Shop Local 365 campaign to raise awareness of the importance of shopping at brick and mortar stores to fund local government services. Over the last 10 years, the sales tax base of the City has contracted 4% while revenues from online sales have increased 70%. The City, County and local schools need local shopping. For every \$100 of taxable goods purchased at Peoria stores, \$3.50 goes to the City, County and local schools. For every \$100 of taxable goods purchased online, only **\$0.01** goes to the City and County. This is staggering. Overall, the reduction in sales tax growth is estimated to reduce revenues for the City by \$900,000.

On the expense side of the ledger, the City has two large obligations that need to be met. First, the City will have to pay \$2,100,000 to settle the lawsuit with the Peoria Area Advancement Group. This stems from the last serious effort to purchase the Water Company, dating back to 2005. Second, public safety pension growth continues to grow at an alarming rate. Staff last year projected an 8% increase in public safety pensions. After receiving the actuarial analysis from the Department of Insurance, the funding obligation increased \$1,400,000 **over** the 8% increase. There is no end in sight. In looking at the future benefit payouts over the next 10 years, the City, the Police and Fire employees and the pension boards will have to pay out \$80 million more in benefits than today. The challenge is that the City is responsible for funding something that they literally have no control over. As the table below reflects, the State has established the rules that the City, Pension Board, and employees have to follow. The Pension Boards have their hands tied in their ability to maximize investments for their funds, and the City has the sole responsibility of funding the pension obligation. Should the Pension Board’s not meet their target, or if a downturn occurs in the market, the taxpayer makes up the difference.

PUBLIC SAFETY PENSIONS: WHO IS RESPONSIBLE?	STATE	PENSION BOARD	ACTUARY	CITY
Establishes Benefit Levels for Employees	X			
Determines Contribution Levels for Employees	X			
Determines the Pension Board Composition	X			
Determines the Investment Mix Limitations	X			
Establishes the Fund Targeted Rate of Return		X		

Hires Investment Fund Managers		X		
Determines Investments		X		
Makes Duty Disability Determinations		X		
Sets the Employer Contribution Level			X	
Levies the Taxes to Collect the Employer Contribution				X

Positively, IMRF rates decreased, a reflection of the one statewide pension fund that is financially solvent. Combined with nearly a \$1,000,000 reduction in payroll due to workforce reductions in 2018, this has led to an anticipated \$800,000 reduction in contributions for 2019. All combined these factors – job growth, real estate contraction, retail disruption, State fiscal uncertainty, public safety pension cost growth, and the PAAG lawsuit – have led to a \$5,000,000 deficit projected for 2019. To further exacerbate this, the City has spent down General Fund reserves by \$12,000,000 over the last two years. Council has directed staff to prepare budgets that will put \$2,000,000 into fund balance each year until the City regains its 25% fund balance target. Thus, the challenge has been to close a \$7,000,000 gap for 2019 (\$5,000,000 deficit plus \$2,000,000 in fund balance).

ALIGNING RESOURCE ALLOCATION WITH THE STRATEGIC PLAN

Earlier this month, staff held a policy session with Council to identify potential expenditure reductions and to discuss their impact and to identify potential revenue increases that could close the budget deficit. The City Council feedback was to seek expenditure reductions and to avoid property tax increases. Direction was given by Council to develop a per-parcel public safety pension fee and a package liquor tax and to plan for expenditure reductions to balance the budget. The budget presented for your consideration is a balanced operating and capital budget. This budget attempts to address Council policy goals, balancing operational needs and infrastructure investments with the ability of the citizens to pay for these services.

REVENUES

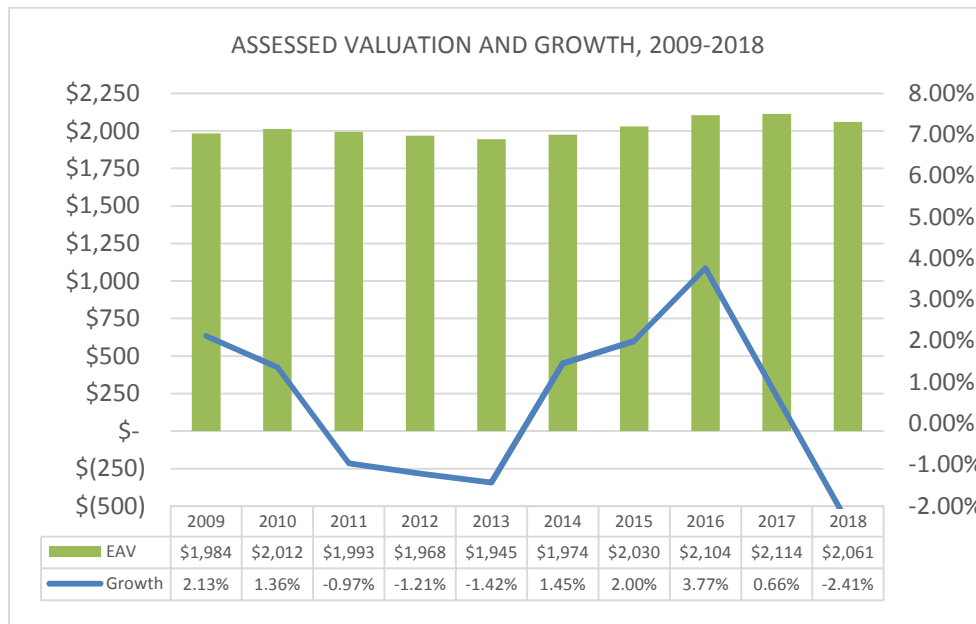
Local Sources are estimated to increase 0.2% or \$314,225 from the 2018 Budget. The table below shows the projected increases and decreases in various revenue sources. Each is explained after the table.

Selected Major Revenue Sources 2017-2019:

	2018 Revised Budget	2019 Budget	2019 Revised Budget	Dollar Change	Percent Change
Local Sources					
Property Tax Levy	32,776,931	33,727,700	32,178,579	(598,352)	-1.8%
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Local Motor Fuel Taxes	2,070,500	2,091,200	2,000,000	(70,500)	-3.4%
Real Estate Transfer Tax	1,050,900	1,061,400	1,071,900	21,000	2.0%
Gambling Revenues	3,057,700	3,085,000	2,901,000	(156,700)	-5.1%
Package Liquor Tax	0	0	700,000	700,000	0.0%
Franchise Fees	3,491,200	3,636,900	3,569,800	78,600	2.3%

Utility Taxes	10,733,400	10,781,400	10,773,700	40,300	0.4%
Licenses and Permits	2,996,200	3,008,100	3,008,100	11,900	0.4%
Fines and Forfeitures	1,602,400	1,591,520	1,594,320	(8,080)	-0.5%
Sewer/Stormwater Fees	11,684,267	15,368,480	14,568,480	2,884,213	24.7%
Parking Fees	2,259,400	2,267,938	1,978,238	(281,162)	-12.4%
Refuse Collection Fee	7,979,500	8,447,500	8,024,562	45,062	0.6%
Public Safety Pension Fee	0	0	2,200,000	2,200,000	0.0%
Insurance Charges	12,960,810	13,608,851	13,608,851	648,041	5.0%
Total Local Sources	143,384,503	147,696,336	145,723,421	2,338,918	1.6%
State Sources					
State Sales Tax	24,728,200	25,222,000	25,060,000	331,800	1.3%
Income Tax	10,812,000	11,028,200	10,600,000	(212,000)	-2.0%
PPRT	6,032,188	6,181,821	6,100,000	67,812	1.1%
State Motor Fuel Taxes	3,070,400	3,101,100	3,101,100	30,700	1.0%
Total State Sources	45,090,897	45,725,666	45,412,145	321,248	0.7%
Federal Sources					
	11,058,647	2,256,775	2,462,206	(8,596,441)	-77.7%
Other Sources	9,575,000	11,075,000	15,825,500	6,325,500	66.6%
Total Revenues	209,107,047	206,753,777	209,423,272	314,225	0.2%

Property taxes are an indicator of community wealth. Following four years of expansion, assessed values (EAV) for 2019 are estimated to contract 2.5% to \$2,060,777,250. Homes are staying on the market longer and selling for a lower price, particularly in north Peoria. Property taxes are estimated to decrease \$598,352 or -1.8% to \$32,178,579 in 2019.



Tax Increment Financing Taxes and Special Service Area Taxes are anticipated to grow 12.4% or \$699,248 from 2018. \$6,342,708 are anticipated to be collected in 2019. The emergence of the Warehouse District is reflected in the 63% growth in TIF revenues in this TIF District. The Louisville Slugger Special Service

Area property tax revenue increases in 2019, but it is anticipated that this tax will be abated by additional sales tax revenues.

Home Rule Sales Taxes are anticipated to generate \$23,870,000 in 2019, a decrease of 2.0% or \$476,800 from the 2018 budget. As previously stated, online shopping continues to transform the retail sector. The State of Illinois continues to withhold 1.0% of the City Home Rule Sales Tax collections to shore up their budget woes, costing the City nearly \$250,000 annually.

Hotel, Restaurant, and Amusement (H.R.A.) Taxes are anticipated to grow 3.3% from the 2018 budget. The revenues for 2019 are estimated to be \$11,184,800, up \$356,700 from 2018. During the 2018 budget process, Council increased the A Tax portion by 1% to 3%, and stronger R Tax receipts have been collected in 2018. Real Estate Transfer Taxes are anticipated to grow 2.0% annually in 2019, up \$21,000 to \$1,071,900. Local Motor Fuel Taxes are anticipated to moderate down 3.4% to \$2,000,000 for 2019.

Staff continue to reduce the Gambling revenues forecast to reflect the impact of video gaming. Since the General Assembly approved video gaming for municipalities, the proceeds from the Par-A-Dice Casino have fallen dramatically. The 2019 budget resets this revenue at \$2,901,000, a reduction of 5.1% or \$156,700. Franchise fees are anticipated to be 2.3% or \$78,600 higher in 2019. In 2016, the City executed a new 10-year electric franchise agreement with Ameren. The agreement outlined several significant increases in franchise fees until 2019. From this point until 2026, the fees will remain the same. Utility taxes are estimated to be 0.4% or \$40,300 higher in 2019 based upon this agreement. Resulting in an estimated Utility Tax collection of 10,773,700 for 2019.

Licenses and Permit revenues are virtually flat as well, up 0.4% or \$11,900 to \$3,008,100 in 2019. Fines and Forfeitures are estimated \$8,080 lower than 2018, down to \$1,594,320.

The Federal Government has ordered the City of Peoria to develop a long-term plan to reduce the incidence of overflows from combined storm/sanitary sewers, which discharge untreated sewage into the Illinois River during heavy rains and snow melt events. The City is currently experiencing between 20-30 combined sewer overflow events per year. The City must bring that number down as close to zero as possible. The City has proposed to the Federal Government a solution that would be 100% green, utilizing the latest technologies to infiltrate the stormwater before it gets into the sewer system. The City has the right types of soils to infiltrate 37 million gallons in a triggering storm event. It is achievable to use green stormwater infrastructure to capture this runoff. The costs of this unfunded mandate range from \$150 million to \$200 million. At this time, it is anticipated that most of the capital construction costs of the combined sewer program will be funded through sewer rates. Council has set Sewer Fees to increase 5% for 2019 to \$7,368,480. These revenues are necessary for the operation of the sewer system and to address this Federal mandate.

Council adopted the stormwater utility fee in 2018. This utility fee removes all of the costs of wet weather management and bills property owners, even non-property tax paying owners, a fee based upon their impervious area. The 2018 budget anticipated \$4,666,667 of stormwater revenue, and approximately 89% is expected to be collected or \$4,153,900. The 2019 Revised Budget estimated revenues are reduced to \$7,200,000 from \$8,000,000 based upon the current collection rate.

Parking fees are revised down -12.4% to actual collections, at \$978,238 for 2019. With fewer workers downtown, the revenues continue to decline. Council has approved a residential Garbage Fee increase

for 2019 to \$18 per month. However, based upon actual collections, the amount of increase for 2019 is 0.6% or \$45,062. The General Fund subsidized the collection of residential garbage over the last several years, but the new contract with PDC is considerably higher in expense. Eliminating the deficit in the Garbage Fund would necessitate an additional increase in this fee, which is not recommended at this time. The City's insurance charges for operating the health care plan and worker's compensation are anticipated to grow 5% in 2019 to \$13,608,851.

Based upon Council direction, staff recommend three new revenue streams for 2019. A 2% package liquor tax would generate \$700,000 for the General Fund. Expanding EMS billing and utilizing a third-party billing system will generate \$200,000 for the fire department annually. The last revenue stream, modeled on a fee in Danville, Illinois, is a per-parcel public safety pension fee. The revenues derived from the fee would be dedicated to paying Police and Fire pension obligations. Based upon a \$50 fee 43,358 non-City parcels with structures on them (avoiding vacant parcels) the total estimated revenue is \$2,200,000.

State Sources are virtually flat for 2019, growing 0.7% or \$321,248 in 2019. The state's fiscal situation continues to have a detrimental effect upon the City budget. Personal Property Replacement Taxes are projected at \$6,100,000, 1.1% higher than 2018, but lower than original estimates. Income Taxes are estimated to decrease -2.0% or \$212,000 in 2019, again lower than estimates made last year. State Motor Fuel Taxes are expected to grow 1.0% for 2019 to \$3,101,100 in 2019. One bright spot has been the State Sales Tax. This is anticipated grow by 1.3% in 2019 to \$25,060,000.

With the continuing transformation of retail, this revenue stream needs to be closely monitored. This revenue stream is comprised of the State Sales Tax and the Local Use Tax. The local use tax is remitted by the purchaser on goods, such as vehicle purchased outside of the State. But it is also placed on online sales where the retailer has a physical presence in Illinois. Local Home Rule Sales Taxes are not charged on online purchases, only the 6.25% Local Use tax. The State retains their 5%, and then the remaining 1.25% is distributed in the following fashion:

- 20% to Chicago;
- 10% to the Regional Transportation Authority;
- 0.6% to the Metro East Mass Transit District;
- \$3.15 million to the Build Illinois Fund; and
- The remaining balance is distributed by population less the City of Chicago.

A \$100.00 purchase at a local retailer would generate \$2.75 for the City of Peoria. Based upon the State's distribution formula, that same \$100.00 purchase generates \$0.01 for the City. Over the last 10 years, the Local Use Tax has increased 70% while the State Sales Tax base has declined 4%. Shopping local keeps our City running. Online sales, while convenient, do not aid in delivering City services nearly as much as a brick and mortar retailer, and have zero impact upon improving local jobs.

Federal Sources are projected to decrease 77.7% or \$8,596,441 in 2019. The EDA grant for University Street from Townline Road to Pioneer Parkway, a grant for police body cameras, funding for the Northmoor Road improvement project, and funds for the Rock Island Trail Greenway extension will all be recognized in 2019. CDBG and HOME entitlement revenues are anticipated to remain constant.

Other Sources include Bond Proceeds and the sale of property. To fund a new fire station, facility improvements, long term emergency vehicles, sidewalks, sewer and stormwater infrastructure staff recommends issuing \$15,825,500 in bonds for 2019.

EXPENSES

The overall appropriation of \$206,462,129 for the 2019 Revised Budget includes the operating budget, capital budget, and debt service payments. This spending plan increases \$4,168,618 over the 2018 budget primarily to pay the PAAG lawsuit, absorb additional trash collection and disposal costs, and to accommodate higher debt service payments.

Major Expenses Categories 2017-2019:

	2018 Revised Budget	2019 Budget	2019 Revised Budget	Dollar Change	Percent Change
Operating Expenditures					
Personnel Services	62,793,910	64,260,269	60,309,974	(2,483,936)	-4.0%
Employee Benefits	49,088,933	50,934,644	50,457,144	1,368,211	2.8%
Contractual Services	19,450,921	19,203,117	23,561,800	4,110,879	21.1%
Supplies and Materials	3,631,270	3,403,870	3,711,320	80,050	2.2%
Support to Other Agencies	7,213,864	6,989,847	7,739,958	526,094	7.3%
Library Operations	6,521,693	6,504,638	6,504,638	(17,055)	-0.3%
<i>Total Operating Expenditures</i>	<i>148,700,591</i>	<i>151,296,384</i>	<i>152,284,834</i>	<i>3,584,243</i>	<i>2.4%</i>
Capital	34,731,784	27,388,000	32,908,212	(1,823,572)	-5.3%
Debt Service	18,861,136	19,757,384	21,269,083	2,407,947	12.8%
TOTAL EXPENDITURES	202,293,511	198,441,768	206,462,129	4,168,618	2.1%

Personnel Services - the salaries and wages for all City employees (excluding the Library) - total \$60,309,974, a decrease of -4.0% or \$2,483,936. During 2017, the City offered a Voluntary Separation Initiative for non-commissioned employees. Sixteen (16) employees took advantage of the buyout and left the City employment. Twelve (12) of the positions were refilled at lower salary amounts. The City made mid-year staffing adjustments to stay on the spending plan for 2018. Mid-year it became evident that the City was going to exceed its budget. Furloughs were discussed with all unions but Police and Fire, and unrepresented employees and the Electricians took 4 furlough days to close the budget deficit. The remainder of the crafts and trades unions took temporary layoffs, and seven (7) positions were laid off or the vacant positions were eliminated. Through the end of 2018, an additional eight (8) positions that have become vacant will not be filled in 2019. Two (2) Code Enforcement Aide positions are recommended for elimination in 2019, offset by an addition of an Associate Grants Coordinator funded by Federal CDBG funds. Due to the high vacancy rate in the Police Department, staff recommends that the Department manage the hiring process. At most, the City would be able to only hire 15 officers in 2019. Thus the Police budget is reduced \$1,000,000 to reflect the hiring challenge. The Revised Budget recommends the elimination of two fire companies and the corresponding reduction of twenty-two (22) fire fighter positions to close the budget deficit. A Voluntary Separation Initiative for commissioned Police and Fire employees will be presented to Council. Without cutting staffing costs, particularly in police and fire, the budget deficit will never be closed. Higher public safety pension costs and health care growth is

moderated by lower IMRF contributions. Benefits are 2.8% or \$1,368,211 higher than 2018 at \$50,457,144.

Contractual Services increase 21.1% or \$4,110,879 to \$23,561,800. The payment of the PAAG lawsuit, and additional trash collection and disposal costs drive the increase. The PAAG lawsuit is a one-time expense. **Supplies and Materials** increase 2.2% or \$80,050 to \$3,711,320 in 2019.

Support to Other Agencies increases by 7.3% or \$526,094 to \$7,739,958 in 2019. The City continues its commitment to Springdale Cemetery (\$250,000), animal control services through Peoria County (\$242,591), the Peoria Area Convention and Visitors Bureau (\$542,000), and the Peoria Civic Center (\$1,390,292 plus \$6,092,412 in debt service). The City also continues to support the efforts of the Downtown Development Corporation (\$100,000), the Economic Development Council of Central Illinois (\$75,000) and as well as the community effort to place more minorities into the building trades (\$50,000).

While the operating changes will be significant, there are many areas of focus for 2019 that still align with the strategic goals of the City Council:

Financially Sound City

- Road Maintenance Plan and Funding – the budget includes \$10,030,000 in 2019 for road reconstruction and preservation.
- Balanced Budget Strategy – the budget presented is balanced for 2019.
- Revenue Enhancement Plan – with the additional package liquor tax and public safety pension fee, the City is enhancing revenues.
- Financial Reserves/Contingency Policy and Strategy – this proposed budget puts nearly \$3 million into unrestricted fund balance, and \$2 million into the General Fund balance.
- Police and Fire Pensions Reform and Funding – the new public safety pension fee provides additional revenue to fund pensions. Reform to public safety pensions needs to be discussed in Springfield with our state legislators and the interested parties.

Safe Peoria

- Residential Police Officer Program: Expansion – a local entity, Build Peoria, has located a house in the North Valley for an expansion of the resident officer program. This should be operational in 2019.
- Community Cameras Program: Direction - \$50,000 is included in the budget for additional public safety cameras.
- Community-Police Relations: Enhancements – funding is retained for continued Community policing activities.
- Fire Revenues – EMS billing revenues are included (\$200,000) in the 2019 budget.

Beautiful Peoria

- Riverfront Beautification and Clean Up Strategy and Actions – planning efforts continue for Riverfront Park and an expansion of funding for the Park District Riverfront contract is included in the 2019 budget.
- Vacant Lots/Homes/Buildings Strategy and Actions – operational funding has been maintained to market vacant lots and homes.
- Uptown District/Brandywine Area Improvements – continued staff support to the businesses in this area is planned for 2019. The businesses are working closely with one another to improve the commercial corridor.
- Community Beautification Plan – staff time is dedicated to work on this project in 2019.

Grow Peoria

- Tourism Development Strategy (with CVB) – funding for the CVB remains at the same level as 2018.
- City Economic Development Policy and Programs: Direction – City staff are retained to provide economic development services.
- TIF Investments – Additional development activity within the Warehouse District will require additional capital investment for parking in 2019.
- Business Corridor Development Plans: Wisconsin, Sheridan, Sterling, Western, University, Knoxville, Pioneer Parkway – staff will continue to work on business corridor plans during 2018.

Capital expenses decrease 5.3% to \$32,908,212 in 2019. Three guiding principles have been followed since FY2012 for crafting the Community Investment Plan:

1. **Live within our means.** The CIP continues with limited “unrestricted capital” projects in 2019.
2. **Reinvest in the City.** A City’s capital plan needs to complement its operating plan. The primary focus of this CIP is infrastructure. Road and Sewer projects are funded and take precedence. The City also needs properly functioning equipment and up-to-date software. Staff fully reviewed the replacement schedules for vehicles and equipment and evaluated facility maintenance needs. For 2019, a significant investment in facilities is planned. Staff is recommending that a new fire station on the Southside be sited and constructed.
3. **Maximize impact with limited resources.** Each year, there are more requests for dollars than there are dollars available. All projects are valuable, but some have a greater impact on a larger share of our population than others. The Plan strives to maximize the City’s investment by focusing on projects that have the broadest impact.

In 2019, 76% of all funds are focused on projects that directly impact citizens. The remaining 24% (in the categories of Equipment and Technology, Facilities and Vehicles) makes the work that staff delivers to citizens every day more effective and efficient. Major projects recommended for funding in 2019 include:

- CSO – Long Term Control Plan & Pilot Projects (\$7,000,000);
- New Southside Fire Station (\$2,500,000);
- Sheridan Road Reconstruction (McClure to Richmond, \$1,825,000);
- Northmoor Rd Improvement (Allen to University, \$1,555,431);
- North University Street (Pioneer Pkwy to Townline Road, \$1,500,000);
- Fire Fleet Replacement (\$1,200,000);
- Roadway Infrastructure Projects (\$1,000,000);
- Drainage Repair Program (\$900,000); and
- Bridge - MacArthur Highway Replacement (\$829,781).

The table below shows the 2019 – 2023 CIP by the type of project, regardless of funding source:

Category	% of 2019	2019	2020	2021	2022	2023
Bridge	2.5%	\$ 829,781	\$ 0	\$ 0	\$ 0	\$ 0
Drainage	7.7%	\$ 2,617,000	\$ 2,325,000	\$ 1,975,000	\$ 2,295,000	\$ 2,395,000
Equipment & Technology	3.3%	\$ 1,113,500	\$ 1,083,500	\$ 946,000	\$ 957,000	\$ 923,000
Facilities	13.3%	\$ 4,530,500	\$ 1,074,000	\$ 1,444,000	\$ 772,000	\$ 929,700
Parking	2.4%	\$ 825,000	\$ 300,000	\$ 0	\$ 0	\$ 0
Sewers	21.6%	\$ 7,375,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000
Sidewalks & Bikepaths	4.3%	\$ 1,460,000	\$ 825,000	\$ 825,000	\$ 890,000	\$ 890,000
Streets and Roads	26.6%	\$ 9,055,431	\$ 12,535,000	\$ 11,190,000	\$ 9,389,613	\$ 8,225,000
Traffic	5.4%	\$ 1,826,000	\$ 2,312,500	\$ 1,802,500	\$ 1,842,500	\$ 192,500
Vehicles	7.4%	\$ 2,536,000	\$ 2,290,000	\$ 2,300,000	\$ 2,650,000	\$ 2,500,000
Development	2.2%	\$ 740,000	\$ 410,000	\$ 360,000	\$ 410,000	\$ 410,000
Budgeted Total		\$32,908,212	\$30,555,000	\$28,242,500	\$26,606,113	\$23,865,200
Electric Tariff - Streetlights	3.5%	\$ 1,175,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000
Grand Total	100.0%	\$34,083,212	\$30,830,000	\$28,517,500	\$26,881,113	\$24,140,200

One project of note that is not included in the budget that Council should consider is the LED street lighting project. In 1990 the City of Peoria was granted a permit from the Illinois Department of Transportation to construct an ornamental lighting system on the Murray Baker Bridge. The City also entered into an agreement with the City of East Peoria, Tazewell County and Peoria County to construct and maintain an ornamental lighting system on the Murray Baker Bridge. In 2006 the ornamental lighting system was upgraded to LED during the time of the I-74 renovation. By 2018 many of the original LED lights have failed, which will require either an extensive maintenance or replacement. At this time the City is looking into newer systems that will better light the historic bridge and encourage visitors to the downtown area. It is anticipated that the cost of the construction and maintenance of the new system can be shared under the same percentage as the original agreement (50% City of Peoria, 20% City of East Peoria, 20% Peoria County, 10% Tazewell County). In addition to the bridge lighting, the City needs to comprehensively replace streetlighting throughout the City. Upgrading inefficient HPS (high pressure sodium) fixtures and lamps with more efficient and longer lasting LED lights will reduce City maintenance costs and lower energy costs paid to Ameren. LED fixtures produce more light using less energy and are estimated to last 2 to 3 times longer than HPS fixtures. Due to these savings and the sustainability of LED street lighting the Public Works Department has been using LED lights in all new roadway projects. Ameren can establish a tariff for all customers within the City to spread the cost of this capital investment. Staff would like to discuss this project further with Council.

Debt Service increases 12.8% or \$2,407,947 for 2019 to \$21,269,083. In 2019, the City will retire the debt on Midtown Plaza, which requires a larger payment than prior years. For the next several years, additional debt payments should moderate.

STAFFING

City full time employees as of October 23, 2018 are 673. For 2019, the closure of Station 8 and the elimination of Rescue 2 will reduce the headcount in Fire by twenty-two (22) positions. Additional staff reductions for Community Development include one (1) Code Enforcement Aide, and the Police

Department will manage vacancies, with the real effect of at least five (5) positions not being filled during 2019.

Two (2) vacant Code Enforcement Aide positions would be eliminated from the budget within **Community Development**. A new (1) Associate Grant Coordinator, paid out of Community Development Block Grant funds, will be included in the budget. This will allow for additional Federal grant support of the department in 2019.

The 2019 Budget anticipates that the **Police Department** budget will be reduced by \$1,100,000. During 2018, nine (9) positions were eliminated from the civilian side, but a reduction of this size would limit the ability of the department to back fill the current vacant positions in the detective bureau, the traffic unit, or the target offender unit. With 16 current vacancies and more expected, additional services may need to be cut. Given the amount of time that it takes to get new officers through training, officers may be temporarily transferred from specialized positions to keep patrol fully staffed.

The budget situation necessitates the decommissioning of two engine companies for 2019 within the **Fire Department**. The reductions to the Fire Department will hamper quality fire and EMS protection within the City, but the Command Staff feel the following choices give the department the best opportunity to continue to serve the citizens. It is shown that the territory to which Engine-2 responds can be covered in the recommended amount of time by machines that surround this station. In 2017, Engine-2 responded to 1,968 alarms. Those alarms will be picked up by surrounding companies. Eliminating Engine-2 allows for a reduction of 11 firefighters. Along with the shuttering of Engine-2, the fire garage needs to be relocated to Dries Lane to consolidate fleet operations. One single fleet maintenance operation at Dries Lane would provide best alternative for managing the City’s investment in vehicles and maintenance employees. With the closure of Station 8, and with the pending expense for Station 4 that Council has deferred in 2018, staff recommends that a new Southside Fire Station be sited and constructed that will provide optimal coverage for the Southside and address the facility needs of the department.

The second machine to be eliminated would be Rescue-2. As a specialized rescue machine Rescue-2 does not carry water. Removing it, and not another machine that carries water on it, allows the Fire Department to maintain water throughout the city. Station 11 is surrounded by other companies that can cover this territory in a reasonable amount of time. Rescue-2 ran 1,974 calls in 2017. These calls will be made up by Truck-3 and surrounding companies. Eliminating Rescue-2 allows for a reduction of 11 firefighters. Rescue-1 would relocate from Fire Central to Station 3. Station 3 has better proximity to the interstate which will allow Rescue-1 to move better throughout the City.

The City Headcount over since 2009 is reflected below:

City Headcount	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Elected Offices											
City Council	1	1	1	1	1	1	1	1	1	-	-
City Clerk	4	4	4	4	4	4	4	4	4	4	4
City Treasurer	6	6	6	6	6	6	6	6	6	6	6
<i>Election Commission</i>	3	3	3	3	3	3	-	-	-	-	-
City Administration											
<i>City Manager</i>	7	11	9	6	4	4	10	10	10	9	9

<i>Finance</i>	19	18	17	14	14	14	15	15	15	15	15
<i>Diversity and Inclusion</i>										1	1
<i>Human Resources</i>	6	6	6	6	6	6	6	6	6	6	6
<i>Information Systems</i>	18	18	17	13	14	14	14	13	13	12	12
<i>Legal</i>	8	8	8	7	7	7	7	7	7	6	6
Line Departments											
<i>Police</i>	290	256	247	243	248	254	254	257	257	248	248
<i>Fire</i>	216	214	207	211	211	211	212	213	214	206	184
<i>Public Works</i>	105	97	97	80	80	79	85	84	88	94	94
<i>Community Development</i>	93	80	51	42	38	38	38	38	38	34	33
<i>Emergency Communications</i>	40	38	36	36	36	36	36	36	33	32	32
Total Headcount	816	760	709	672	755	677	688	690	692	673	650

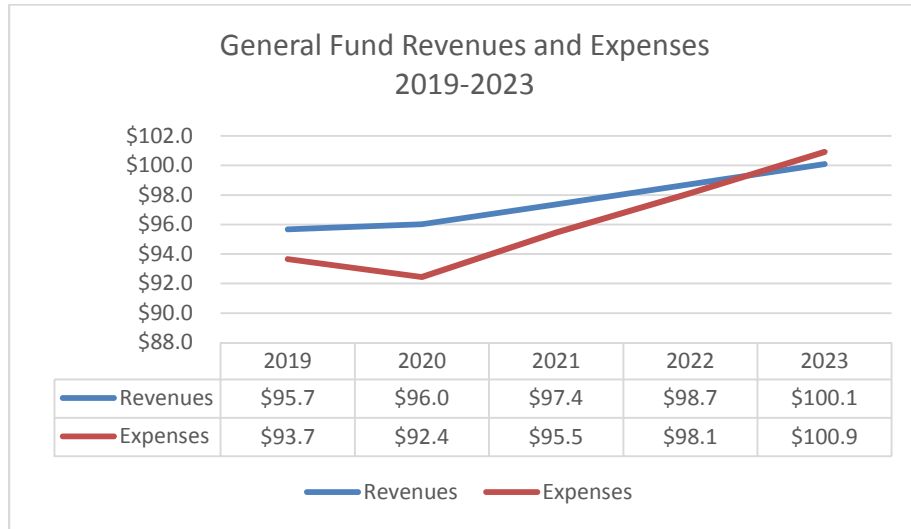
FUND BALANCES

For the past several years, the City has been drawing down on cash reserves. Council spent a considerable time discussing a plan to replenish fund balances. Currently, the projected unobligated fund balance in the General Fund is \$4,600,000 or 5.4% of operating expenses. Council has directed staff to put \$2,000,000 annually back into fund balance until at targeted balance. Total fund balances increase \$2,961,144 in 2019. The General Fund is balanced in 2019, with \$2,001,724 added to fund balance, or 8.9% of operating expenses. The following table reflects the growth of fund balance from 2017 through the end of 2019:

Fund	2017	2018	2018	2019	2019
	End Balance	Net Change	End Balance	Net Change	End Balance
General	\$10,510,095	\$1,631,589	\$12,141,684	\$ 2,001,724	\$14,143,408
Pensions	(\$4,968,918)	\$892,915	(\$4,076,003)	\$4,425	(\$4,071,578)
OPEB	\$28,799,946	\$1,513,500	\$30,313,446	\$115,000	\$30,428,446
Healthcare	\$2,837,536	(\$209,175)	\$2,628,361	\$300,000	\$2,928,361
Library	\$3,487,075	\$94,300	\$3,581,375	\$0	\$3,581,375
CDBG / HOME	\$0	\$0	\$0	\$107,219	\$107,219
Trash Collection	(\$4,619,457)	\$718,700	(\$3,900,757)	(\$585,376)	(\$4,486,133)
Innovation Grant	\$4,287	\$0	\$4,287	\$0	\$4,287
Peoria Corp	\$57,967	\$0	\$57,967	\$0	\$57,967
Tourism Reserve	\$549,750	(\$80,400)	\$469,350	\$0	\$469,350
Roads	\$5,085,354	\$566,025	\$5,651,379	\$35,821	\$5,687,200
Capital	(\$11,968,414)	\$1,912,205	(\$10,056,209)	\$146,746	(\$9,909,463)
Sewer	(\$2,093,923)	\$2,793,002	\$699,079	\$1,027,614	\$1,726,693
Stormwater	\$0	\$82,300	\$82,300	\$1,247,844	\$1,330,144
TIFs	\$5,538,743	\$99,741	\$5,638,484	(\$1,362,133)	\$4,276,351
Riverfront	\$486,546	\$49,014	\$535,560	(\$179,548)	\$356,012
Solid Waste	\$320,122	\$202,900	\$523,022	(\$46,969)	\$476,053
Special Service Areas	\$443,880	\$233,310	\$677,190	\$263,800	\$940,990
Debt	\$3,834,565	\$352,925	\$4,187,490	(\$115,023)	\$4,072,467
TOTAL FUND BALANCE	\$38,305,154	\$ 10,852,852	\$ 49,158,006	\$ 2,961,144	\$52,119,150

FUTURE CONSIDERATIONS

The steps taken in this budget will allow the City to replenish fund balances through 2022, although the amount placed into fund balance diminishes over time. The expense growth for public safety pensions simply consumes more General Fund resources over time. Beginning in 2020, the General Fund will need to transfer \$200,000 to cover public safety pension costs. This grows to \$4,100,000 in 2023. The pressure on General Fund would necessitate additional cuts to services or additional revenues to meet this future obligation.



As we have stated before, a comprehensive solution on public safety pensions needs to come from the General Assembly, otherwise it will continue to hamstring future City budgets. The proposed 2019 budgets is balanced and funds are available to provide the City’s core services and to align the resources with the Council’s Strategic Plan. We look forward to discussing these issues with you over the next several weeks.

Sincerely,

Patrick Urich
City Manager

James R. Scroggins
Finance Director

2019 FUND SUMMARY

	GENERAL	PENSIONS	OTHER POST EMPLOYMENT BENEFITS	HEALTHCARE FUND	LIBRARY	CDBG/HOME	REFUSE COLLECTION FUND	INNOVATION GRANT FUND	PEORIA CORPS GRANT FUND
SOURCES									
LOCAL SOURCES									
CURRENT LEVY	\$76,659	\$ 19,962,579			\$6,515,765				
OTHER LOCAL SOURCES	\$56,808,100	\$ 1,226,712	\$ 65,000	\$13,608,851	\$ 128,391	\$ -	\$8,064,562	\$0	
STATE SOURCES	\$36,946,017	\$4,302,031			\$ 570,997				
FEDERAL SOURCES	\$80,276				\$ -	\$ 2,176,499			
OTHER FINANCING SOURCES									
OTHER					\$ -				
BOND PROCEEDS					\$ -				
AVAILABLE SOURCES	\$93,911,052	\$25,491,322	\$65,000	\$13,608,851	\$7,215,154	\$2,176,499	\$8,064,562	\$0	\$0
TRANSFER FROM OTHER FUNDS	\$ 1,761,500	\$ 1,117,234	\$50,000	\$ 300,000			\$ -		
TOTAL SOURCES	\$95,672,552	\$26,608,556	\$115,000	\$13,908,851	\$7,215,154	\$2,176,499	\$8,064,562	\$0	\$0
USES									
PERSONNEL SERVICES	\$56,762,621				\$ 3,617,697	\$647,667	\$90,260	\$0	
CONTRACTUAL SERVICES	\$11,659,337				\$ 2,709,815	\$22,275	\$8,409,678	\$0	
SUPPLIES & MATERIALS	\$3,418,320				\$ 177,126	\$0		\$0	
SUPPORT TO OTHER AGENCIES	\$2,945,583					\$ 1,319,338			
EMPLOYEE BENEFITS	\$10,243,280	\$26,605,014		\$13,608,851					
INSURANCE	\$0								
TOTAL OPERATING EXPENDITURES	\$85,029,140	\$26,605,014	\$0	\$13,608,851	\$6,504,638	\$1,989,280	\$8,499,938	\$0	\$0
CAPITAL					\$ -	\$ -			
DEBT SERVICE									
TOTAL EXPENDITURES	\$85,029,140	\$26,605,014	\$0	\$13,608,851	\$6,504,638	\$1,989,280	\$8,499,938	\$0	\$0
TRANSFERS TO OTHER FUNDS	\$ 8,633,593				\$ 710,516	\$ 80,000	\$ 150,000		
TOTAL USES	\$93,662,733	\$26,605,014	\$0	\$13,608,851	\$7,215,154	\$2,069,280	\$8,649,938	\$0	\$0
INCR(DECR) IN FUND BALANCE	\$2,009,819	\$3,542	\$115,000	\$300,000	\$0	\$107,219	(\$585,376)	\$0	\$0
TOTAL FUND BALANCE 1-1-2019 *	\$12,141,684	(\$4,076,003)	\$30,313,446	\$2,628,361	\$3,581,375	\$0	(\$3,900,757)	\$4,287	\$57,967
TOTAL FUND BALANCE 12-31-2019	\$14,151,503	(\$4,072,461)	\$30,428,446	\$2,928,361	\$3,581,375	\$107,219	(\$4,486,133)	\$4,287	\$57,967

2019 FUND SUMMARY

TOURISM RESERVE FUND	ROADS	CAPITAL	SEWER	STORMWATER	TIF PROJECT FUNDS	RIVERFRONT	SOLID WASTE	SPECIAL SERVICE AREAS	DEBT	TOTAL
\$408,400	\$1,211,126 \$2,071,600 \$3,101,100	\$ 8,154,100 \$382,000 \$ 205,431 \$0 \$5,475,500	\$ 7,368,480	\$7,200,000	\$5,323,083 \$ 110,000 -	\$230,100	\$ 407,350	\$1,506,825	\$4,412,450 \$0	\$32,178,579 \$112,571,554 \$45,412,145 \$2,462,206 \$0 \$15,825,500
\$408,400	\$6,383,826	\$14,217,031	\$15,718,480	\$9,200,000	\$5,433,083	\$230,100	\$407,350	\$1,506,825	\$4,412,450	\$208,449,984
	\$2,800,000	\$ -			\$0	\$50,000			\$ 18,741,610	\$24,820,344
\$408,400	\$9,183,826	\$14,217,031	\$15,718,480	\$9,200,000	\$5,433,083	\$280,100	\$407,350	\$1,506,825	\$23,154,060	\$233,270,329
\$408,400			\$151,656 \$2,045,000 \$0	\$2,514,970 \$1,195,510 \$293,000	\$ 142,800 \$ 5,000 \$ 2,153,758	\$225,000 \$91,500	\$ 378,319	\$443,060		\$63,927,671 \$26,271,615 \$3,888,446 \$7,739,958 \$50,457,144 \$0
\$408,400	\$0	\$0	\$2,196,656	\$4,003,480	\$2,301,558	\$316,500	\$378,319	\$443,060	\$0	\$152,284,834
	\$ 8,782,781	\$ 9,508,931 \$0	\$ 8,725,000	\$ 2,867,000	\$ 355,000				\$21,269,083	\$30,238,712 \$21,269,083 \$0
\$408,400	\$8,782,781	\$9,508,931	\$10,921,656	\$6,870,480	\$2,656,558	\$316,500	\$378,319	\$443,060	\$21,269,083	\$203,792,629
	\$365,224	\$ 4,561,354	\$ 3,769,210	\$ 1,081,677	\$ 2,449,658	\$ 143,148	\$76,000	\$ 799,965	\$ 2,000,000	\$24,820,344
\$408,400	\$9,148,005	\$14,070,285	\$14,690,866	\$7,952,157	\$5,106,216	\$459,648	\$454,319	\$1,243,025	\$23,269,083	\$228,612,973
\$0	\$35,821	\$146,746	\$1,027,614	\$1,247,843	\$326,867	(\$179,548)	(\$46,969)	\$263,800	(\$115,023)	\$4,657,356
\$469,350	\$5,651,379	(\$10,056,209)	\$699,079	\$82,300	\$5,638,484	\$535,560	\$523,022	\$677,190	\$4,187,490	\$49,158,005
\$469,350	\$5,687,200	(\$9,909,463)	\$1,726,693	\$1,330,143	\$5,965,351	\$356,012	\$476,053	\$940,990	\$4,072,467	\$53,815,361

**2019 REVISED BUDGET
BUDGET SUMMARY**

	2017 Actual	2018 Amended Budget	2018 Estimated Actual	2019 Budget	2019 Revised Budget
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REVENUES:

Local Sources:

Local Taxes	\$92,857,933	\$93,742,891	\$93,433,931	\$96,519,031	\$94,592,488
License & Permits	\$2,726,772	\$2,996,200	\$2,932,000	\$3,008,100	\$3,008,100
Fines & Forfeitures	\$1,534,883	\$1,602,400	\$1,226,850	\$1,591,520	\$1,594,320
Fees & User Charges	\$17,501,674	\$25,157,667	\$23,469,300	\$29,275,968	\$28,896,442
Miscellaneous	\$18,867,114	\$19,629,245	\$20,068,097	\$17,301,718	\$16,658,784
Total Local Sources	\$133,488,377	\$143,128,403	\$141,130,179	\$147,696,336	\$144,750,133

Total State Sources	\$45,658,588	\$45,090,897	\$47,464,543	\$45,725,666	\$45,412,145
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Total Federal Sources	\$2,906,935	\$11,058,647	\$3,035,388	\$2,256,775	\$2,462,206
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Total Revenues	\$182,053,900	\$199,277,947	\$191,630,109	\$195,678,777	\$192,624,484
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Other Financing Sources

Sale of Property	\$82,074	\$75,000	\$0	\$75,000	\$0
Bond/Loan Proceeds	\$0	\$9,500,000	\$9,500,000	\$11,000,000	\$15,825,500
Use of Restricted Fund Balances	\$0	\$0	\$0	\$0	\$0
Total Other Financing Sources	\$82,074	\$9,575,000	\$9,500,000	\$11,075,000	\$15,825,500

Total Revenues and Other Financing Sources	\$182,135,973	\$208,852,947	\$201,130,109	\$206,753,777	\$208,449,984
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EXPENDITURES:

Total Operating Expenditures With Library	\$152,569,918	\$147,854,131	\$146,089,837	\$151,296,384	\$152,284,834
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Total Capital Expenditures	\$22,151,868	\$34,731,784	\$26,828,300	\$27,388,000	\$30,238,712
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Total Debt Service Expenditures	\$24,087,774	\$18,861,136	\$18,861,136	\$19,757,384	\$21,269,083
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Total Expenditures	\$198,809,560	\$201,447,051	\$191,779,273	\$198,441,768	\$203,792,629
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Surplus (Deficit)	(\$16,673,586)	\$7,405,896	\$9,350,836	\$8,312,009	\$4,657,356
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**2019 REVISED BUDGET
REVENUES BY SOURCE**

REVENUES	2017 Actual	2018 Amended Budget	2018 Estimated Actual	2019 Budget	2019 Revised Budget
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LOCAL TAXES

Property Taxes					
Current	\$32,226,860	\$32,776,931	\$32,121,273	\$33,727,700	\$32,178,579
Other	\$5,681,202	\$5,643,460	\$5,868,858	\$6,224,056	\$6,387,708
Sales Tax	\$23,816,482	\$24,095,700	\$23,660,000	\$24,577,600	\$23,613,800
Less Rebate	(\$12,915)	(\$5,000)	(\$8,500)	(\$5,000)	(\$5,000)
S.S.A. Sales Taxes	\$341,234			\$261,200	\$216,200
H.R.A. Taxes	\$10,502,370	\$10,828,100	\$11,118,600	\$11,077,575	\$11,184,800
Package Liquor Tax	\$0	\$0	\$0	\$0	\$700,000
Real Estate Transfer	\$1,054,100	\$1,050,900	\$1,163,000	\$1,061,400	\$1,071,900
Gambling Boat	\$2,123,901	\$2,222,000	\$2,070,900	\$2,244,200	\$2,070,900
Gambling Boat: Joint Riverfront Funds	\$235,989	\$326,700	\$230,100	\$326,700	\$230,100
Utility Taxes	\$10,812,482	\$10,733,400	\$10,975,900	\$10,781,400	\$10,773,700
Local Motor Fuel Tax	\$1,990,955	\$2,070,500	\$1,970,600	\$2,091,200	\$2,000,000
Franchise Fees	\$3,539,914	\$3,491,200	\$3,644,000	\$3,636,900	\$3,569,800
Video Gaming	\$545,359	\$509,000	\$619,200	\$514,100	\$600,000
TOTAL LOCAL TAXES	\$92,857,933	\$93,742,891	\$93,433,931	\$96,519,031	\$94,592,488

LICENSES & PERMITS

Amusement Licenses	\$23,955	\$27,600	\$24,200	\$27,900	\$ 27,900
Occupational Licenses	\$96,875	\$111,100	\$100,050	\$112,200	\$ 112,200
Liquor Licenses	\$445,815	\$419,200	\$441,200	\$423,400	\$ 423,400
Video Gaming Licenses	\$142,000	\$119,700	\$143,500	\$104,000	\$104,000
Permits	\$2,016,831	\$2,317,100	\$2,221,450	\$2,339,100	\$ 2,339,100
Other	\$1,296	\$1,500	\$1,600	\$1,500	\$ 1,500
TOTAL LICENSES & PERMITS	\$2,726,772	\$2,996,200	\$2,932,000	\$3,008,100	\$3,008,100

FINES & FORFEITURES

Traffic/Court	\$301,177	\$313,100	\$306,500	\$316,200	\$ 316,200
Parking	\$168,905	\$292,800	\$147,100	\$295,700	\$ 295,700
Demolitions/Weeds	\$592,311	\$575,800	\$528,950	\$581,600	\$ 581,600
Other	\$472,490	\$420,700	\$244,300	\$398,020	\$ 400,820
TOTAL FINES & FORFEITURES	\$1,534,883	\$1,602,400	\$1,226,850	\$1,591,520	\$1,594,320

FEES & USER CHARGES

Sewer Fees	\$6,382,475	\$11,684,267	\$11,053,600	\$15,368,480	\$ 14,568,480
Public Safety	\$477,946	\$747,600	\$458,341	\$754,600	\$ 954,600
Parking	\$1,988,839	\$2,259,400	\$1,896,329	\$2,267,938	\$ 1,978,238
Refuse Collection Fee	\$6,194,098	\$7,979,500	\$7,819,900	\$8,447,500	\$ 8,024,562
Other	\$2,458,316	\$2,486,900	\$2,241,130	\$2,437,450	\$ 3,370,562
TOTAL FEES & USER CHARGES	\$17,501,674	\$25,157,667	\$23,469,300	\$29,275,968	\$28,896,442

**2019 REVISED BUDGET
REVENUES BY SOURCE**

REVENUES	2017 Actual	2018 Amended Budget	2018 Estimated Actual	2019 Budget	2019 Revised Budget
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MISCELLANEOUS

Interest Earnings	\$480,110	\$231,000	\$530,460	\$283,149	\$ 284,400
Special Assessment	\$0	\$160,000	\$24,865	\$321,300	\$ 25,000
Loan Repayment	\$105,769	\$39,360	\$45,400	\$114,685	\$ 45,400
Insurance Reimbursements	\$13,458,850	\$12,960,810	\$13,246,800	\$13,608,851	\$ 13,608,851
Rent Collections	\$179,664	\$103,200	\$176,000	\$104,300	\$ 170,900
Post Employment Health Benefits	\$1,572,000	\$1,625,900	\$1,460,000	\$1,225,900	\$ 65,000
Other	\$3,070,722	\$4,508,975	\$4,584,572	\$1,643,533	\$ 2,459,233
Donations/Contributions	\$0	\$0	\$0	\$0	\$0
TOTAL MISCELLANEOUS	\$18,867,114	\$19,629,245	\$20,068,097	\$17,301,718	\$16,658,784

TOTAL LOCAL SOURCES	\$133,488,377	\$143,128,403	\$141,130,179	\$147,696,336	\$144,750,133
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STATE SOURCES

Sales Taxes	\$24,039,610	\$24,728,200	\$25,490,000	\$25,222,000	\$ 25,060,000
Income Tax	\$10,448,336	\$10,812,000	\$10,631,000	\$11,028,200	\$ 10,600,000
Personal Property Replacement Tax	\$7,814,323	\$6,032,188	\$6,522,088	\$6,181,821	\$ 6,100,000
State Motor Fuel Tax	\$2,933,436	\$3,070,400	\$2,939,300	\$3,101,100	\$ 3,101,100
Police Services	\$3,993	\$28,000	\$4,400	\$28,000	\$ 4,500
Other/Miscellaneous Grants	\$418,891	\$420,109	\$1,877,755	\$164,545	\$ 546,545
TOTAL STATE SOURCES	\$45,658,588	\$45,090,897	\$47,464,543	\$45,725,666	\$45,412,145

FEDERAL SOURCES

Federal Grants					
C.D.B.G. Entitlement/ESG	\$1,372,565	\$1,855,851	\$1,773,500	\$1,696,138	\$ 1,696,138
HOME	\$467,594	\$714,692	\$514,000	\$480,361	\$ 480,361
Other	\$1,066,775	\$8,488,104	\$747,888	\$80,276	\$285,707
TOTAL FEDERAL SOURCES	\$2,906,935	\$11,058,647	\$3,035,388	\$2,256,775	\$2,462,206

TOTAL REVENUES	\$182,053,900	\$199,277,947	\$191,630,109	\$195,678,777	\$192,624,484
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OTHER FINANCING SOURCES

Sale of Property Proceeds	\$82,074	\$75,000	\$0	\$75,000	\$0
Bond/Loan Proceeds	\$0	\$9,500,000	\$9,500,000	\$11,000,000	\$15,825,500
TOTAL OTHER FINANCING SOURCES	\$82,074	\$9,575,000	\$9,500,000	\$11,075,000	\$15,825,500

TOTAL REVENUES AND OTHER FINANCING SOURCES	\$182,135,973	\$208,852,947	\$201,130,109	\$206,753,777	\$208,449,984
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**2019 REVISED BUDGET
EXPENDITURE SUMMARY**

EXPENDITURE	2017 Actual	2018 Amended Budget	2018 Estimated Actual	2019 Budget	2019 Revised Budget
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EXPENSES OF OPERATIONS

Personnel Services	\$ 62,797,772	\$ 62,793,910	\$ 59,355,305	\$ 64,260,269	\$ 60,309,974
Contractual Services	\$ 20,801,323	\$ 19,450,921	\$ 20,292,540	\$ 19,203,117	\$ 23,561,800
Supplies & Materials	\$ 3,680,630	\$ 3,631,270	\$ 3,274,870	\$ 3,403,870	\$ 3,711,320
TOTAL	\$87,279,725	\$ 85,876,101	\$82,922,715	\$86,867,256	\$87,583,094

BENEFITS & SUPPORT TO OTHER AGENCIES

TOTAL	\$58,635,613	\$55,456,337	\$56,775,822	\$57,924,490	\$58,197,102
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TOTAL OPERATING EXPENSES	\$145,915,339	\$141,332,438	\$139,698,537	\$144,791,746	\$145,780,196
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LIBRARY OPERATIONS	\$6,654,579	\$6,521,693	\$6,391,300	\$6,504,638	\$6,504,638
TOTAL OPERATING EXPENSES WITH LIBRARY	\$152,569,918	\$147,854,131	\$146,089,837	\$151,296,384	\$152,284,834

CAPITAL IMPROVEMENTS

TOTAL CAPITAL EXPENSES	\$22,151,868	\$34,731,784	\$26,828,300	\$27,388,000	\$30,238,712
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DEBT SERVICE

TOTAL DEBT SERVICE	\$24,087,774	\$18,861,136	\$18,861,136	\$19,757,384	\$21,269,083
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TOTAL EXPENDITURES	\$198,809,560	\$201,447,051	\$191,779,273	\$198,441,768	\$203,792,629
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**2019 REVISED BUDGET
OPERATING SUMMARY
EXPENDITURE BY DEPARTMENT AND OBJECT**

DEPARTMENT	2017 Actual	2018 Amended Budget	2018 Estimated Actual	2019 Budget	2019 Revised Budget
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COUNCIL

Personnel Services	\$ 307,512	\$ 295,630	\$ 280,600	\$ 297,167	\$ 297,167
Contractual Services	\$ 48,357	\$ 50,500	\$ 42,600	\$ 51,000	\$ 51,000
Supplies & Materials	\$ 12,858	\$ 14,300	\$ 12,500	\$ 13,000	\$ 13,000
TOTAL	\$ 368,726	\$ 360,430	\$ 335,700	\$ 361,167	\$ 361,167

COMMISSIONS

Personnel Services	\$ -	\$ 645	\$ -	\$ 645	\$ 645
Contractual Services	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ 645	\$ -	\$ 645	\$ 645

CITY CLERK

Personnel Services	\$ 297,564	\$ 308,522	\$ 294,900	\$ 314,692	\$ 314,692
Contractual Services	\$ 40,964	\$ 25,675	\$ 23,100	\$ 25,675	\$ 23,125
Supplies & Materials	\$ 13,230	\$ 7,300	\$ 6,570	\$ 7,300	\$ 6,300
TOTAL	\$ 351,758	\$ 341,497	\$ 324,570	\$ 347,667	\$ 344,117

ADMINISTRATION

Personnel Services	\$919,799	\$771,240	\$697,205	\$734,102	\$731,902
Contractual Services	\$391,084	\$377,680	\$364,940	\$124,895	\$124,895
Supplies & Materials	\$30,581	\$22,850	\$24,600	\$3,850	\$3,850
TOTAL	\$ 1,341,464	\$ 1,311,770	\$ 1,201,745	\$ 1,005,647	\$ 1,003,447

CITY TREASURER

Personnel Services	\$ 413,001	\$ 426,550	\$ 425,000	\$ 434,792	\$ 435,105
Contractual Services	\$ 3,679	\$ 9,200	\$ 3,600	\$ 9,200	\$ 3,990
Supplies & Materials	\$ 2,673	\$ 2,500	\$ 900	\$ 2,500	\$ 2,500
TOTAL	\$ 419,353	\$ 438,250	\$ 429,500	\$ 446,492	\$ 441,595

DIVERSITY & INCLUSION

Personnel Services	\$ -	\$ 85,000	\$ 28,300	\$ 87,000	\$ 93,840
Contractual Services	\$ -	\$ 12,000	\$ 1,500	\$ 12,000	\$ 12,000
Supplies & Materials	\$ -	\$ 3,000	\$ 500	\$ 3,000	\$ 3,000
TOTAL	\$ -	\$ 100,000	\$ 30,300	\$ 102,000	\$ 108,840

FINANCE

Personnel Services	\$ 931,136	\$ 894,167	\$ 835,600	\$ 912,539	\$ 966,000
Contractual Services	\$ 139,005	\$ 178,333	\$ 170,000	\$ 178,454	\$ 166,900
Supplies & Materials	\$ 17,849	\$ 17,550	\$ 13,200	\$ 17,550	\$ 16,050
TOTAL	\$ 1,087,990	\$ 1,090,050	\$ 1,018,800	\$ 1,108,543	\$ 1,148,950

LEGAL

Personnel Services	\$ 642,606	\$ 570,130	\$ 521,400	\$ 581,608	\$ 491,313
Contractual Services	\$ 1,238,844	\$ 579,200	\$ 1,656,400	\$ 579,200	\$ 2,579,200
Supplies & Materials	\$ 9,674	\$ 6,500	\$ 8,000	\$ 6,500	\$ 6,500
TOTAL	\$ 1,891,125	\$ 1,155,830	\$ 2,185,800	\$ 1,167,308	\$ 3,077,013

HUMAN RESOURCES (Includes FIRE & POLICE COMMISSION)

Personnel Services	\$ 553,832	\$ 463,972	\$ 486,000	\$ 477,891	\$ 486,691
Contractual Services	\$ 895,602	\$ 1,093,536	\$ 1,393,500	\$ 1,093,536	\$ 1,093,536
Supplies & Materials	\$ 18,147	\$ 18,510	\$ 9,000	\$ 18,510	\$ 18,510
TOTAL	\$ 1,467,581	\$ 1,576,018	\$ 1,888,500	\$ 1,589,937	\$ 1,598,737

INFORMATION SYSTEMS

Personnel Services	\$ 1,051,573	\$ 1,062,809	\$ 1,022,800	\$ 999,007	\$ 1,057,772
Contractual Services	\$ 689,405	\$ 714,825	\$ 675,100	\$ 718,125	\$ 911,825
Supplies & Materials	\$ 25,247	\$ 12,300	\$ 10,400	\$ 12,300	\$ 12,300
TOTAL	\$ 1,766,225	\$ 1,789,934	\$ 1,708,300	\$ 1,729,432	\$ 1,981,897

**2019 REVISED BUDGET
OPERATING SUMMARY
EXPENDITURE BY DEPARTMENT AND OBJECT**

DEPARTMENT	2017 Actual	2018 Amended Budget	2018 Estimated Actual	2019 Budget	2019 Revised Budget
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COMMUNITY DEVELOPMENT

Personnel Services	\$2,623,934	\$ 2,428,570	\$ 2,485,600	\$ 2,665,193	\$ 2,231,721
Contractual Services	\$1,261,472	\$ 767,155	\$ 728,800	\$ 789,430	\$ 789,430
Supplies & Materials	\$90,759	\$ 108,490	\$ 103,100	\$ 108,490	\$ 108,490
TOTAL	\$3,976,165	\$3,304,215	\$3,317,500	\$3,563,113	\$3,129,641

POLICE

Personnel Services	\$25,510,057	\$24,982,055	\$23,733,000	\$25,737,898	\$24,082,679
Contractual Services	\$1,705,867	\$1,472,787	\$1,399,100	\$1,472,787	\$1,472,787
Supplies & Materials	\$295,741	\$355,566	\$337,800	\$355,566	\$355,566
TOTAL	\$27,511,665	\$26,810,408	\$25,469,900	\$27,566,251	\$25,911,032

FIRE (Includes OFFICE OF EMERGENCY MANAGEMENT DIVISION)

Personnel Services	\$20,048,270	\$19,542,516	\$18,565,400	\$20,216,975	\$18,228,258
Contractual Services	\$729,966	\$589,476	\$560,000	\$589,476	\$589,476
Supplies & Materials	\$384,008	\$393,304	\$373,600	\$393,304	\$393,304
TOTAL	\$21,162,244	\$20,525,296	\$19,499,000	\$21,199,755	\$19,211,038

PUBLIC WORKS

Personnel Services	\$6,849,969	\$8,192,976	\$7,489,100	\$8,200,060	\$8,062,083
Contractual Services	\$13,401,099	\$13,384,046	\$13,088,200	\$13,362,831	\$15,547,128
Supplies & Materials	\$2,767,408	\$2,658,850	\$2,365,800	\$2,451,750	\$2,761,700
TOTAL	\$23,018,476	\$24,235,872	\$22,943,100	\$24,014,641	\$26,370,911

EMERGENCY COMMUNICATION CENTER (Includes RADIO COMMUNICATION DIVISION)

Personnel Services	\$2,564,544	\$2,544,628	\$2,290,900	\$2,373,400	\$2,602,806
Contractual Services	\$249,341	\$188,108	\$178,700	\$188,108	\$188,108
Supplies & Materials	\$11,101	\$7,750	\$7,400	\$7,750	\$7,750
TOTAL	\$2,824,986	\$2,740,486	\$2,477,000	\$2,569,258	\$2,798,664

MUNICIPAL BAND

Personnel Services	\$83,976	\$84,500	\$84,500	\$84,500	\$84,500
Contractual Services	\$6,639	\$8,400	\$7,000	\$8,400	\$8,400
Supplies & Materials	\$1,353	\$2,500	\$1,500	\$2,500	\$2,500
TOTAL	\$91,968	\$95,400	\$93,000	\$95,400	\$95,400

SUPPORT TO OTHER AGENCIES

TOTAL	\$6,351,481	\$7,213,864	\$7,002,130	\$6,989,847	\$7,739,958
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BENEFITS

TOTAL	\$52,284,132	\$49,088,933	\$50,626,852	\$50,934,644	\$50,457,144
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TOTAL OPERATIONS	\$145,915,339	\$ 142,178,898	\$ 140,551,697	\$ 144,791,746	\$ 145,780,196
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LIBRARY OPERATIONS	\$7,498,710	\$7,400,234	\$7,269,841	\$7,215,228	\$7,215,154
Minus LIBRARY TRANSFER	\$844,131	\$878,541	\$878,541	\$710,590	\$710,516
LIBRARY OPERATIONS After TRANSFER	\$6,654,579	\$6,521,693	\$6,391,300	\$6,504,638	\$6,504,638
TOTAL OPERATIONS WITH LIBRARY	\$152,569,918	\$148,700,591	\$146,942,997	\$151,296,384	\$152,284,834

Community Investment Plan (FY19 - 23)

2019 Budget Call Summary, by Funding Source



Project Name	Past	2019	2019 REV	2020	2021	2022	2023
Capital							
ADA Ramp Installations/Replacement Program	\$ 700,000	\$ 100,000	\$ 0	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
AED Monitors/Defibrillators	\$ 435,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000
Bannon House	\$ 140,000	\$ 0	\$ 0	\$ 0	\$ 15,000	\$ 0	\$ 0
Bicycle Plan Implementation Program	\$ 150,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 65,000	\$ 65,000
City Hall	\$ 0	\$ 0	\$ 0	\$ 0	\$ 85,000	\$ 0	\$ 0
Computers and Technology	\$ 2,107,550	\$ 400,000	\$ 250,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Copiers	\$ 298,500	\$ 29,500	\$ 29,500	\$ 28,500	\$ 30,000	\$ 30,000	\$ 30,000
Corridor Planning & Quick Start	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 50,000
Demolition & Clearance	\$ 1,225,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Fiber Optic Upgrade	\$ 130,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 0	\$ 0
Fire Central Improvements	\$ 1,225,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fire Fleet Replacement	\$ 4,732,900	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fire Riding Lawn Mowers	\$ 16,500	\$ 0	\$ 0	\$ 11,000	\$ 12,000	\$ 13,000	\$ 0
Fire Station 10	\$ 98,000	\$ 50,000	\$ 50,000	\$ 40,500	\$ 45,000	\$ 4,000	\$ 5,000
Fire Station 11	\$ 115,000	\$ 23,000	\$ 23,000	\$ 121,500	\$ 9,500	\$ 24,500	\$ 14,000
Fire Station 12	\$ 78,000	\$ 14,000	\$ 14,000	\$ 40,000	\$ 80,000	\$ 34,000	\$ 4,000
Fire station 13	\$ 0	\$ 0	\$ 0	\$ 0	\$ 20,500	\$ 9,000	\$ 6,000
Fire Station 15	\$ 101,700	\$ 83,000	\$ 83,000	\$ 105,000	\$ 17,000	\$ 77,500	\$ 14,000
Fire Station 16	\$ 173,000	\$ 110,000	\$ 110,000	\$ 5,000	\$ 40,500	\$ 15,000	\$ 34,500
Fire station 17	\$ 0	\$ 0	\$ 0	\$ 102,500	\$ 21,000	\$ 39,500	\$ 4,500
Fire Station 19	\$ 53,000	\$ 76,000	\$ 76,000	\$ 79,000	\$ 107,000	\$ 24,000	\$ 0
Fire Station 20	\$ 119,000	\$ 0	\$ 0	\$ 0	\$ 135,000	\$ 0	\$ 7,000
Fire Station 3	\$ 101,000	\$ 19,000	\$ 19,000	\$ 53,500	\$ 75,000	\$ 0	\$ 34,200
Fire Training Academy	\$ 200,000	\$ 69,500	\$ 69,500	\$ 13,000	\$ 0	\$ 0	\$ 65,000
Fleet Recapitalization	\$ 0	\$ 740,500	\$ 510,000	\$ 1,200,000	\$ 1,000,000	\$ 1,250,000	\$ 1,000,000
Furniture and Office Equipment	\$ 241,783	\$ 0	\$ 0	\$ 0	\$ 0	\$ 20,000	\$ 20,000
Growth Management Planning	\$ 0	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 0	\$ 0
Hydraulic Extrication Tools	\$ 0	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 35,000	\$ 0
Kettle S.L. Resident Officer House	\$ 100,000	\$ 7,000	\$ 7,000	\$ 11,000	\$ 20,000	\$ 0	\$ 0
Knox Box System	\$ 40,000	\$ 0	\$ 0	\$ 5,000	\$ 0	\$ 0	\$ 0
LAWCON	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Lester B. Bergsten PW Building	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000
Municipal Services Building Improvements	\$ 115,000	\$ 0	\$ 0	\$ 175,000	\$ 0	\$ 0	\$ 241,500
Neighborhood Enhancement Programs	\$ 0	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Neighborhood Traffic Calming Program	\$ 0	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Notification Software	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 25,000	\$ 0
Outdoor Warning System	\$ 140,000	\$ 30,000	\$ 30,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Police Headquarters Improvements	\$ 615,000	\$ 0	\$ 0	\$ 0	\$ 375,500	\$ 292,000	\$ 0
Police Patrol Equipment	\$ 75,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 20,000	\$ 20,000	\$ 20,000
Police Semi-Auto Rifle Acquisition	\$ 37,000	\$ 15,000	\$ 15,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Police Sub-station 2	\$ 115,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 93,500	\$ 0
Police Taser Replacement Program	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 0	\$ 0
Police Technology	\$ 313,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Public Safety Video Cameras	\$ 450,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 0	\$ 0	\$ 0
Public works old garage	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 0	\$ 0
Radios	\$ 631,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000
Rapid Flashing Beacons	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 20,000	\$ 20,000
Republic House	\$ 20,000	\$ 11,000	\$ 11,000	\$ 0	\$ 14,000	\$ 0	\$ 0
RLF (Revolving Loan Fund)	\$ 25,000	\$ 25,000	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0
Self-Contained Breathing Apparatus & Harnesses	\$ 365,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Sidewalk In Need of Repair Program - S INR	\$ 1,090,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Sidewalk Participation	\$ 2,050,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Speed Feedback Signs	\$ 80,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 20,000	\$ 20,000
Springdale Cemetery Equipment	\$ 300,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Street Lighting Program	\$ 24,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Telecommunications	\$ 320,750	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Thermal Imaging Cameras	\$ 72,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 26,000	\$ 26,000	\$ 30,000
Total	\$ 19,529,183	\$ 3,431,500	\$ 2,451,000	\$ 3,694,500	\$ 3,681,000	\$ 3,540,000	\$ 3,487,700

Community Investment Plan (FY19 - 23)

2019 Budget Call Summary, by Funding Source



Project Name	Past	2019	2019 REV	2020	2021	2022	2023
Local Motor Fuel Tax							
Adam and Jefferson Signal Upgrade / One-Way to Two-Way Conversion	\$ 0	\$ 300,000	\$ 300,000	\$ 750,000	\$ 745,449	\$ 825,000	\$ 0
Bridge - MacArthur Highway Replacement	\$ 1,000,000	\$ 729,781	\$ 729,781	\$ 0	\$ 0	\$ 0	\$ 0
Glen Avenue (War Memorial Dr to University St)	\$ 100,000	\$ 250,000	\$ 250,000	\$ 1,500,000	\$ 650,000	\$ 1,500,000	\$ 0
North University Street (Pioneer Pkwy to Townline Road)	\$ 5,000,000	\$ 1,500,000	\$ 1,500,000	\$ 225,000	\$ 0	\$ 0	\$ 0
Pavement Preservation - Analysis	\$ 600,000	\$ 25,000	\$ 25,000	\$ 175,000	\$ 25,000	\$ 25,000	\$ 175,000
Pavement Preservation - Implementation	\$ 3,350,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000
Roadway Infrastructure Projects	\$ 8,200,000	\$ 1,000,000	\$ 1,000,000	\$ 1,400,000	\$ 1,600,000	\$ 1,600,000	\$ 2,600,000
Rock Island Greenway Extension	\$ 0	\$ 135,000	\$ 135,000	\$ 0	\$ 0	\$ 0	\$ 0
Sheridan Road Overlay (Loucks to Florence)	\$ 0	\$ 750,000	\$ 750,000	\$ 0	\$ 0	\$ 0	\$ 0
Sheridan Road Reconstruction (McClure to Richmond)	\$ 1,600,000	\$ 325,000	\$ 325,000	\$ 725,000	\$ 0	\$ 0	\$ 0
Traffic Signal - Capital Maintenance	\$ 120,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Traffic Signal - McClure/North Upgrade	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 0
Traffic Signal - Preemption	\$ 185,000	\$ 70,000	\$ 70,000	\$ 42,500	\$ 42,500	\$ 42,500	\$ 42,500
Traffic Signal Management System Upgrade	\$ 150,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Western Ave from Adams St to Lincoln Ave	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 1,450,000	\$ 0	\$ 0
Wisconsin Avenue (Forrest Hill to Republic)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 1,750,000
Total	\$ 21,305,000	\$ 5,864,781	\$ 5,864,781	\$ 5,797,500	\$ 5,742,949	\$ 5,822,500	\$ 5,797,500
State Motor Fuel Tax							
Adam and Jefferson Signal Upgrade / One-Way to Two-Way Conversion	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 825,000	\$ 0
Allen Rd Resurfacing	\$ 0	\$ 0	\$ 0	\$ 90,000	\$ 387,500	\$ 0	\$ 0
Bridge - MacArthur Highway Replacement	\$ 800,000	\$ 100,000	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0
Glen Ave Reconstruction - Sheridan Rd to Knoxville Ave	\$ 0	\$ 150,000	\$ 150,000	\$ 423,000	\$ 0	\$ 0	\$ 0
Glen Avenue (War Memorial Dr to University St)	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 800,000	\$ 1,700,000	\$ 2,500,000
Northmoor Rd Improvement (Allen to University)	\$ 4,800,000	\$ 1,500,000	\$ 1,500,000	\$ 1,200,000	\$ 625,000	\$ 0	\$ 0
Sheridan Road Reconstruction (McClure to Richmond)	\$ 2,585,000	\$ 700,000	\$ 700,000	\$ 1,100,000	\$ 0	\$ 0	\$ 0
Traffic Signal Management System Upgrade	\$ 0	\$ 100,000	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0
War Memorial Drive Pedestrian Enhancements (Charter Oak to Cannes)	\$ 0	\$ 118,000	\$ 118,000	\$ 0	\$ 0	\$ 0	\$ 0
Western Ave from Adams St to Lincoln Ave	\$ 1,650,000	\$ 0	\$ 0	\$ 0	\$ 1,206,577	\$ 500,000	\$ 0
Total	\$ 10,035,000	\$ 2,918,000	\$ 2,918,000	\$ 3,063,000	\$ 3,019,077	\$ 3,025,000	\$ 2,500,000
Sewer Fees							
Combined Sewer Outfall Televising	\$ 0	\$ 125,000	\$ 125,000	\$ 0	\$ 0	\$ 0	\$ 0
CSO - Long Term Control Plan & Pilot Projects	\$ 8,855,500	\$ 7,000,000	\$ 7,000,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000
Lining of Combined Sewer Outfall Pipe	\$ 0	\$ 250,000	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0
Sheridan Road Reconstruction (McClure to Richmond)	\$ 0	\$ 800,000	\$ 800,000	\$ 800,000	\$ 0	\$ 0	\$ 0
Western Ave from Adams St to Lincoln Ave	\$ 3,000,000	\$ 550,000	\$ 550,000	\$ 2,000,000	\$ 450,000	\$ 0	\$ 0
Total	\$ 11,855,500	\$ 8,725,000	\$ 8,725,000	\$ 10,200,000	\$ 7,850,000	\$ 7,400,000	\$ 7,400,000
Storm Water Utility							
Drainage Repair Program	\$ 3,200,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
Fleet Recapitalization	\$ 0	\$ 250,000	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0
GIS Aerial Photography	\$ 0	\$ 50,000	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0
Humboldt/Prospect Retaining Wall Replacement	\$ 0	\$ 482,000	\$ 482,000	\$ 0	\$ 0	\$ 0	\$ 0
Merle & Knoxville Culvert	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 0	\$ 0	\$ 0
Storm Water Management - Clean Water Act	\$ 450,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000
Stormwater Utility Grants	\$ 250,000	\$ 500,000	\$ 500,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
Stream Corridor Assessment and Streambank Stabilization	\$ 0	\$ 0	\$ 0	\$ 0	\$ 150,000	\$ 570,000	\$ 570,000
Teton Drainage Improvement	\$ 0	\$ 360,000	\$ 360,000	\$ 0	\$ 0	\$ 0	\$ 0
Watershed Drainage Analysis	\$ 0	\$ 100,000	\$ 100,000	\$ 0	\$ 100,000	\$ 0	\$ 100,000
Total	\$ 3,900,000	\$ 2,867,000	\$ 2,867,000	\$ 2,325,000	\$ 1,975,000	\$ 2,295,000	\$ 2,395,000

Community Investment Plan (FY19 - 23)

2019 Budget Call Summary, by Funding Source



Project Name	Past	2019	2019 REV	2020	2021	2022	2023
Downtown TIF							
Downtown Street Slurry Seal	\$ 0	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Downtown Wayfinding Implementation	\$ 0	\$ 336,000	\$ 0	\$ 336,000	\$ 300,000	\$ 0	\$ 0
Fire Marine Station	\$ 0	\$ 22,500	\$ 0	\$ 22,500	\$ 16,000	\$ 0	\$ 0
Gateway Building Improvements	\$ 369,000	\$ 245,500	\$ 0	\$ 250,500	\$ 368,000	\$ 159,000	\$ 50,000
Parking Deck - Jefferson Street	\$ 575,695	\$ 525,000	\$ 0	\$ 525,000	\$ 525,000	\$ 0	\$ 0
Parking Deck - Niagara Parking Deck	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 150,000	\$ 0	\$ 0
Parking Deck - Twin Towers Parking Deck	\$ 2,250,000	\$ 0	\$ 0	\$ 0	\$ 150,000	\$ 0	\$ 0
Washington Street Improvement	\$ 3,160,118	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,264,613	\$ 0
Total	\$ 6,654,813	\$ 1,429,000	\$ 0	\$ 1,134,000	\$ 1,509,000	\$ 2,423,613	\$ 50,000
East Village TIF							
East Village TIF Façade Improvement Program	\$ 30,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Total	\$ 30,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Northside Business Park TIF							
North Business Park TIF Façade Improvement Program	\$ 30,000	\$ 10,000	\$ 10,000	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 30,000	\$ 10,000	\$ 10,000	\$ 0	\$ 0	\$ 0	\$ 0
Northside Riverfront TIF							
North Riverfront TIF Façade Improvement Program	\$ 30,000	\$ 10,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 30,000	\$ 10,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
South Village TIF							
Bridge - MacArthur Highway Replacement	\$ 480,219	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Roosevelt Magnet School	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
South Village TIF Façade Improvement Program	\$ 40,000	\$ 20,000	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 520,219	\$ 270,000	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 0
Warehouse District TIF							
Warehouse District Parking	\$ 0	\$ 300,000	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 0
Warehouse District TIF Façade Improvement Program	\$ 80,000	\$ 15,000	\$ 15,000	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 80,000	\$ 315,000	\$ 315,000	\$ 0	\$ 0	\$ 0	\$ 0
General Obligation Bonds							
CPAT Building	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000	\$ 0	\$ 0
ADA Ramp Installations/Replacement Program	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0
LAWCON	\$ 0	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0
Fire Fleet Replacement	\$ 0	\$ 1,200,000	\$ 600,000	\$ 1,160,000	\$ 1,300,000	\$ 1,400,000	\$ 1,500,000
Fire Station (Southside)	\$ 0	\$ 2,500,000	\$ 2,500,000	\$ 0	\$ 0	\$ 0	\$ 0
Fleet Recapitalization	\$ 0	\$ 345,500	\$ 345,500	\$ 0	\$ 0	\$ 0	\$ 0
Lester B. Bergsten PW Building	\$ 0	\$ 800,000	\$ 800,000	\$ 0	\$ 0	\$ 0	\$ 0
Sidewalk In Need of Repair Program - SINR	\$ 0	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000
Sidewalk Participation	\$ 0	\$ 410,000	\$ 410,000	\$ 410,000	\$ 410,000	\$ 410,000	\$ 410,000
Total	\$ 0	\$ 5,475,500	\$ 5,475,500	\$ 1,790,000	\$ 2,380,000	\$ 2,030,000	\$ 2,130,000
Electric Tariff							
Murray Baker Bridge Ornamental Lighting	\$ 0	\$ 900,000	\$ 900,000	\$ 0	\$ 0	\$ 0	\$ 0
Streetlight LED Upgrade	\$ 0	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000
Total	\$ 0	\$ 1,175,000	\$ 1,175,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000

Community Investment Plan (FY19 - 23)

2019 Budget Call Summary, by Funding Source



Project Name	Past	2019	2019 REV	2020	2021	2022	2023
Reimbursements Other Agencies							
Adam and Jefferson Signal Upgrade / One-Way to Two-Way Conversion.	\$ 0	\$ 0	\$ 0	\$ 900,000	\$ 904,551	\$ 0	\$ 0
Allen Rd Resurfacing	\$ 0	\$ 0	\$ 0	\$ 0	\$ 442,500	\$ 0	\$ 0
Bridge - MacArthur Highway Replacement	\$ 4,260,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Glen Ave Reconstruction - Sheridan Rd to Knoxville Ave	\$ 0	\$ 150,000	\$ 150,000	\$ 1,697,000	\$ 0	\$ 0	\$ 0
Murray Baker Bridge Ornamental Lighting	\$ 0	\$ 900,000	\$ 900,000	\$ 0	\$ 0	\$ 0	\$ 0
Northmoor Rd Improvement (Allen to University)	\$ 6,475,000	\$ 55,431	\$ 55,431	\$ 0	\$ 0	\$ 0	\$ 0
Rock Island Greenway Extension	\$ 935,793	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Sidewalk In Need of Repair Program - SINR	\$ 80,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Sidewalk Participation	\$ 375,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
War Memorial Drive Pedestrian Enhancements (Charter Oak to Cannes)	\$ 0	\$ 382,000	\$ 382,000	\$ 0	\$ 0	\$ 0	\$ 0
Washington Street Improvement	\$ 11,811,939	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Western Ave from Adams St to Lincoln Ave	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 2,353,423	\$ 0	\$ 0
Total	\$ 23,937,732	\$ 1,582,431	\$ 1,582,431	\$ 2,892,000	\$ 3,795,474	\$ 95,000	\$ 95,000
TOTAL	\$ 97,907,447	\$ 34,083,212	\$ 31,413,712	\$ 31,181,000	\$ 30,237,500	\$ 26,916,113	\$ 24,140,200
TOTAL W/OUT TARIFF	\$ 97,907,447	\$ 32,908,212	\$ 30,238,712	\$ 30,906,000	\$ 29,962,500	\$ 26,641,113	\$ 23,865,200

DEBT SERVICE REQUIREMENTS

DEBT	2017 Actual	2018 Amended Budget	2018 Estimated Actual	2019 Budget	2019 Revised Budget
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2006 Special Assessment Bonds

Principal	\$305,000	\$320,000	\$320,000	\$335,000	\$335,000
Interest	\$213,870	\$197,705	\$197,705	\$180,745	\$180,745
TOTAL	\$518,870	\$517,705	\$517,705	\$515,745	\$515,745
Source of Funds					
Special Assessment Tax	\$128,593	\$117,705	\$117,705	\$115,745	\$115,745
Property Taxes	\$390,277	\$400,000	\$400,000	\$400,000	\$400,000
Capitalized Interest				\$0	\$0
TOTAL	\$518,870	\$517,705	\$517,705	\$515,745	\$515,745

2007 Special Assessment Bonds

Principal	\$105,500	\$0	\$0	\$0	\$0
Interest	\$6,172	\$0	\$0	\$0	\$0
TOTAL	\$111,672	\$0	\$0	\$0	\$0
Source of Funds					
Interest	\$0	\$0	\$0	\$0	\$0
Special Assessment Tax	\$111,672	\$0	\$0	\$0	\$0
TOTAL	\$111,672	\$0	\$0	\$0	\$0

2008 A GO Library Bonds

Principal	\$1,335,000	\$0	\$0	\$0	\$0
Interest	\$66,750	\$0	\$0	\$0	\$0
TOTAL	\$1,401,750	\$0	\$0	\$0	\$0
Source of Funds					
Property Tax	\$1,401,750	\$0	\$0	\$0	\$0
TOTAL	\$1,401,750	\$0	\$0	\$0	\$0

2009 A GO Refunding Bonds

Principal	\$905,000	\$650,000	\$650,000	\$685,000	\$685,000
Interest	\$138,800	\$107,125	\$107,125	\$82,750	\$82,750
TOTAL	\$1,043,800	\$757,125	\$757,125	\$767,750	\$767,750
Source of Funds					
Downtown TIF Increment	\$214,625	\$0	\$0	\$0	\$0
HRA Tax	\$0	\$0	\$0	\$0	\$0
Downtown Stadium TIF	\$149,375	\$160,000	\$160,000	\$159,750	\$159,750
Northside Riverfront TIF	\$0	\$0	\$0	\$0	\$0
Southtown TIF Increment	\$0	\$0	\$0	\$0	\$0
Air Rights	\$35,000	\$0	\$0	\$0	\$0
Joint Gaming Revenues	\$0	\$48,648	\$48,648	\$0	\$0
Sewer Fees	\$163,995	\$163,995	\$163,995	\$166,875	\$166,875
Special Assessments	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000
Sales Tax	\$35,000	\$0	\$0	\$0	\$0
Utility Tax	\$400,805	\$339,482	\$339,482	\$396,125	\$396,125
TOTAL	\$1,043,800	\$757,125	\$757,125	\$767,750	\$767,750

2010 A GO Refunding Bonds

Principal	\$210,000	\$220,000	\$220,000	\$225,000	\$225,000
Interest	\$52,000	\$45,175	\$45,175	\$37,475	\$37,475
TOTAL	\$262,000	\$265,175	\$265,175	\$262,475	\$262,475
Source of Funds					
Utility Taxes	\$262,000	\$265,175	\$265,175	\$262,475	\$262,475
TOTAL	\$262,000	\$265,175	\$265,175	\$262,475	\$262,475

DEBT SERVICE REQUIREMENTS

DEBT	2017 Actual	2018 Amended Budget	2018 Estimated Actual	2019 Budget	2019 Revised Budget
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2010 C Taxable GO Bonds

Principal	\$425,000	\$430,000	\$430,000	\$445,000	\$445,000
Interest	\$804,923	\$786,223	\$786,223	\$766,013	\$766,013
TOTAL	\$1,229,923	\$1,216,223	\$1,216,223	\$1,211,013	\$1,211,013
Source of Funds					
Sewer Fees	\$922,442	\$936,492	\$936,492	\$908,259	\$908,259
Utility Tax	\$307,481	\$279,731	\$279,731	\$302,753	\$302,753
TOTAL	\$1,229,923	\$1,216,223	\$1,216,223	\$1,211,013	\$1,211,013

2010 D Taxable GO Bonds

Principal	\$3,000,000	\$100,000	\$100,000	\$100,000	\$100,000
Interest	\$950,313	\$800,313	\$800,313	\$797,813	\$797,813
TOTAL	\$3,950,313	\$900,313	\$900,313	\$897,813	\$897,813
Source of Funds					
HRA Tax	\$3,950,313	\$900,313	\$900,313	\$897,813	\$897,813
TOTAL	\$3,950,313	\$900,313	\$900,313	\$897,813	\$897,813

2011 A GO Bonds

Principal	\$295,000	\$305,000	\$305,000	\$315,000	\$315,000
Interest	\$79,375	\$72,000	\$72,000	\$62,850	\$62,850
TOTAL	\$374,375	\$377,000	\$377,000	\$377,850	\$377,850
Source of Funds					
Sewer Fees	\$164,725	\$165,880	\$165,880	\$166,254	\$166,254
Utility Taxes	\$209,650	\$211,120	\$211,120	\$211,596	\$211,596
TOTAL	\$374,375	\$377,000	\$377,000	\$377,850	\$377,850

2011 B GO Refunding Bonds

Principal	\$0	\$0	\$0	\$0	\$0
Interest	\$204,900	\$204,900	\$204,900	\$204,900	\$204,900
TOTAL	\$204,900	\$204,900	\$204,900	\$204,900	\$204,900
Source of Funds					
HRA Tax	\$204,900	\$204,900	\$204,900	\$204,900	\$204,900
TOTAL	\$204,900	\$204,900	\$204,900	\$204,900	\$204,900

2012 A Taxable GO Bonds

Principal	\$850,000	\$955,000	\$955,000	\$1,050,000	\$1,050,000
Interest	\$1,263,363	\$1,239,988	\$1,239,988	\$1,211,338	\$1,211,338
TOTAL	\$2,113,363	\$2,194,988	\$2,194,988	\$2,261,338	\$2,261,338
Source of Funds					
Hospitality Improvement Zone TIF	\$1,673,363	\$1,754,988	\$1,754,988	\$1,821,338	\$1,821,338
HRA Tax	\$440,000	\$440,000	\$440,000	\$440,000	\$440,000
TOTAL	\$2,113,363	\$2,194,988	\$2,194,988	\$2,261,338	\$2,261,338

2012 B Refunding Bonds

Principal	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Interest	\$288,750	\$287,775	\$287,775	\$286,800	\$286,800
TOTAL	\$353,750	\$352,775	\$352,775	\$351,800	\$351,800
Source of Funds					
HRA Tax	\$353,750	\$352,775	\$352,775	\$351,800	\$351,800
TOTAL	\$353,750	\$352,775	\$352,775	\$351,800	\$351,800

DEBT SERVICE REQUIREMENTS

DEBT	2017 Actual	2018 Amended Budget	2018 Estimated Actual	2019 Budget	2019 Revised Budget
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2013 A Refunding Bonds

Principal	\$0	\$0	\$0	\$0	\$0
Interest	\$289,900	\$289,900	\$289,900	\$289,900	\$289,900
TOTAL	\$289,900	\$289,900	\$289,900	\$289,900	\$289,900
Source of Funds					
HRA Tax	\$289,900	\$289,900	\$289,900	\$289,900	\$289,900
TOTAL	\$289,900	\$289,900	\$289,900	\$289,900	\$289,900

2013 C Taxable GO Refunding Bonds

Principal	\$1,200,000	\$0	\$0	\$0	\$0
Interest	\$19,800	\$0	\$0	\$0	\$0
TOTAL	\$1,219,800	\$0	\$0	\$0	\$0
Source of Funds					
Utility Tax	\$1,219,800	\$0	\$0	\$0	\$0
TOTAL	\$1,219,800	\$0	\$0	\$0	\$0

2013 D Taxable Motor Fuel Tax Revenue Refunding Bonds

Principal	\$265,000	\$270,000	\$270,000	\$275,000	\$275,000
Interest	\$50,032	\$43,725	\$43,725	\$36,624	\$36,624
TOTAL	\$315,032	\$313,725	\$313,725	\$311,624	\$311,624
Source of Funds					
Motor Fuel Tax	\$315,032	\$313,725	\$313,725	\$311,624	\$311,624
TOTAL	\$315,032	\$313,725	\$313,725	\$311,624	\$311,624

2014 A General Obligation Bonds

Principal	\$390,000	\$405,000	\$405,000	\$415,000	\$415,000
Interest	\$335,600	\$323,900	\$323,900	\$311,750	\$311,750
TOTAL	\$725,600	\$728,900	\$728,900	\$726,750	\$726,750
Source of Funds					
Sewer Fees	\$453,450	\$451,100	\$451,100	\$453,600	\$453,600
Utility Taxes	\$272,150	\$277,800	\$277,800	\$273,150	\$273,150
TOTAL	\$725,600	\$728,900	\$728,900	\$726,750	\$726,750

2014 B General Obligation Refunding Bonds

Principal	\$0	\$3,035,000	\$3,035,000	\$3,635,000	\$3,635,000
Interest	\$385,650	\$385,650	\$385,650	\$273,000	\$273,000
TOTAL	\$385,650	\$3,420,650	\$3,420,650	\$3,908,000	\$3,908,000
Source of Funds					
HRA Taxes	\$385,650	\$3,420,650	\$3,420,650	\$3,908,000	\$3,908,000
TOTAL	\$385,650	\$3,420,650	\$3,420,650	\$3,908,000	\$3,908,000

DEBT SERVICE REQUIREMENTS

DEBT	2017 Actual	2018 Amended Budget	2018 Estimated Actual	2019 Budget	2019 Revised Budget
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2015 A General Obligation Refunding Bonds (3)

Principal	\$2,530,000	\$2,280,000	\$2,280,000	\$2,375,000	\$2,375,000
Interest	\$399,250	\$272,750	\$272,750	\$158,750	\$158,750
TOTAL	\$2,929,250	\$2,552,750	\$2,552,750	\$2,533,750	\$2,533,750
Source of Funds					
Downtown TIF Increment	\$553,320	\$553,320	\$553,320	\$553,320	\$553,320
HRA Tax	\$330,750	\$330,750	\$330,750	\$0	\$0
Midtown TIF Increment	\$110,000	\$75,000	\$75,000	\$110,000	\$110,000
Net Parking Revenues	\$247,930	\$280,180	\$280,180	\$274,180	\$274,180
Sales Tax	\$322,500	\$360,250	\$360,250	\$982,000	\$982,000
Joint Gaming Revenues		\$94,538	\$94,538	\$94,500	\$94,500
Utility Tax	\$1,364,750	\$858,712	\$858,712	\$519,750	\$519,750
TOTAL	\$2,929,250	\$2,552,750	\$2,552,750	\$2,533,750	\$2,533,750

2015 B General Obligation Refunding Bonds (4)

Principal	\$880,000	\$930,000	\$930,000	\$1,000,000	\$1,000,000
Interest	\$507,050	\$463,050	\$463,050	\$416,550	\$416,550
TOTAL	\$1,387,050	\$1,393,050	\$1,393,050	\$1,416,550	\$1,416,550
Source of Funds					
Sewer Fees	\$1,054,158	\$1,058,718	\$1,058,718	\$1,076,578	\$1,076,578
Utility Tax	\$332,892	\$334,332	\$334,332	\$339,972	\$339,972
TOTAL	\$1,387,050	\$1,393,050	\$1,393,050	\$1,416,550	\$1,416,550

2015 C Taxable General Obligation Bonds

Principal	\$0	\$0	\$0	\$290,000	\$290,000
Interest	\$341,935	\$341,935	\$341,935	\$341,935	\$341,935
TOTAL	\$341,935	\$341,935	\$341,935	\$631,935	\$631,935
Source of Funds					
Capitalized Interes	\$0	\$0	\$0	\$0	\$0
SSA Hotel & Sales Tax	\$341,935	\$341,935	\$341,935	\$469,435	\$469,435
SSA Property Tax				\$162,500	\$162,500
TOTAL	\$341,935	\$341,935	\$341,935	\$631,935	\$631,935

2015 D Taxable General Obligation Bonds

Principal	\$0	\$0	\$0	\$80,000	\$80,000
Interest	\$88,030	\$88,030	\$88,030	\$88,030	\$88,030
TOTAL	\$88,030	\$88,030	\$88,030	\$168,030	\$168,030
Source of Funds					
Capitalized Interes	\$0	\$0	\$0	\$0	\$0
SSA Hotel & Sales Tax	\$0	\$0	\$0	\$91,275	\$91,275
SSA Property Tax	\$88,030	\$88,030	\$88,030	\$76,755	\$76,755
TOTAL	\$88,030	\$88,030	\$88,030	\$168,030	\$168,030

DEBT SERVICE REQUIREMENTS

DEBT	2017 Actual	2018 Amended Budget	2018 Estimated Actual	2019 Budget	2019 Revised Budget
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2016 A Variable Rate General Obligation Bonds

Principal	\$620,000	\$675,000	\$675,000	\$705,000	\$705,000
Interest	\$121,173	\$145,650	\$145,650	\$126,225	\$126,225
Administrative Costs	\$111,657	\$45,450	\$45,450	\$42,075	\$42,075
TOTAL	\$852,830	\$866,100	\$866,100	\$873,300	\$873,300
Source of Funds					
Utility Tax	\$665,207	\$675,558	\$675,558	\$681,174	\$681,174
Sewer Fees	\$187,623	\$190,542	\$190,542	\$192,126	\$192,126
TOTAL	\$852,830	\$866,100	\$866,100	\$873,300	\$873,300

2016 B GO Library Bonds

Principal	\$1,335,000	\$1,370,000	\$1,370,000	\$1,450,000	\$1,450,000
Interest	\$1,070,750	\$889,950	\$889,950	\$848,850	\$848,850
TOTAL	\$2,405,750	\$2,259,950	\$2,259,950	\$2,298,850	\$2,298,850
Source of Funds					
Property Tax	\$2,405,750	\$2,259,950	\$2,259,950	\$2,298,850	\$2,298,850
TOTAL	\$2,405,750	\$2,259,950	\$2,259,950	\$2,298,850	\$2,298,850

2016 C General Obligation Refunding Bonds

Principal	\$105,000	\$115,000	\$115,000	\$120,000	\$120,000
Interest	\$106,177	\$94,111	\$94,111	\$90,661	\$90,661
TOTAL	\$211,177	\$209,111	\$209,111	\$210,661	\$210,661
Source of Funds					
Sewer Fees	\$211,177	\$209,111	\$209,111	\$210,661	\$210,661
TOTAL	\$211,177	\$209,111	\$209,111	\$210,661	\$210,661

2018 A General Obligation Refunding Bonds

Principal	\$0	\$0	\$165,000	\$0	\$150,000
Interest	\$0	\$0	\$125,945	\$0	\$142,056
TOTAL	\$0	\$0	\$290,945	\$0	\$292,056
Source of Funds					
Utility Tax	\$0	\$0	\$96,012	\$0	\$96,378
Sewer Fees	\$0	\$0	\$194,933	\$0	\$195,678
TOTAL	\$0	\$0	\$290,945	\$0	\$292,056

DEBT SERVICE REQUIREMENTS

DEBT	2017 Actual	2018 Amended Budget	2018 Estimated Actual	2019 Budget	2019 Revised Budget
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2018 B General Obligation Refunding Bonds

Principal	\$0	\$0	\$0	\$0	\$190,000
Interest	\$0	\$0	\$0	\$0	\$512,995
TOTAL	\$0	\$0	\$0	\$0	\$702,995
Source of Funds					
Utility Tax	\$0	\$0	\$0		\$140,599
Sewer Fees	\$0	\$0	\$0		\$224,958
Storm Water Fees	\$0	\$0	\$0		\$224,958
Library - Property Taxes	\$0	\$0	\$0		\$112,480
TOTAL	\$0	\$0	\$0	\$0	\$702,995

WeaverRidge Special Service Area Tax Bonds

Principal	\$525,000	\$0	\$0	\$0	\$0
Interest	\$13,125	\$0	\$0	\$0	\$0
Administrative Costs	\$15,400	\$0	\$0	\$0	\$0
TOTAL	\$553,525	\$0	\$0	\$0	\$0
Source of Funds					
Capitalized Interest	\$0	\$0	\$0	\$0	\$0
Interest	\$0	\$0	\$0	\$0	\$0
Property Tax	\$438,000	\$0	\$0	\$0	\$0
Real Estate Transfer Tax	\$10,000	\$0	\$0	\$0	\$0
Sales Tax	\$35,000	\$0	\$0	\$0	\$0
Utility Tax	\$25,000	\$0	\$0	\$0	\$0
SSA Tax	\$45,525	\$0	\$0	\$0	\$0
TOTAL	\$553,525	\$0	\$0	\$0	\$0

PMP Fermentation Loan

Principal	\$0	\$0	\$0	\$0	\$0
Interest	\$53,097	\$53,097	\$53,097	\$0	\$0
TOTAL	\$53,097	\$53,097	\$53,097	\$0	\$0
Source of Funds					
Northside Riverfront TIF	\$53,097	\$53,097	\$53,097	\$0	\$0
TOTAL	\$53,097	\$53,097	\$53,097	\$0	\$0

Other

Promissory Note - Peoria County	\$0	\$0	\$0	\$0	\$54,000
Promissory Note - Walmart Agreement	\$75,440	\$75,440	\$75,440	\$0	\$0
TOTAL	\$75,440	\$75,440	\$75,440	\$0	\$54,000

TOTAL DEBT	\$23,398,780	\$19,378,841	\$19,669,786	\$20,220,032	\$21,269,083
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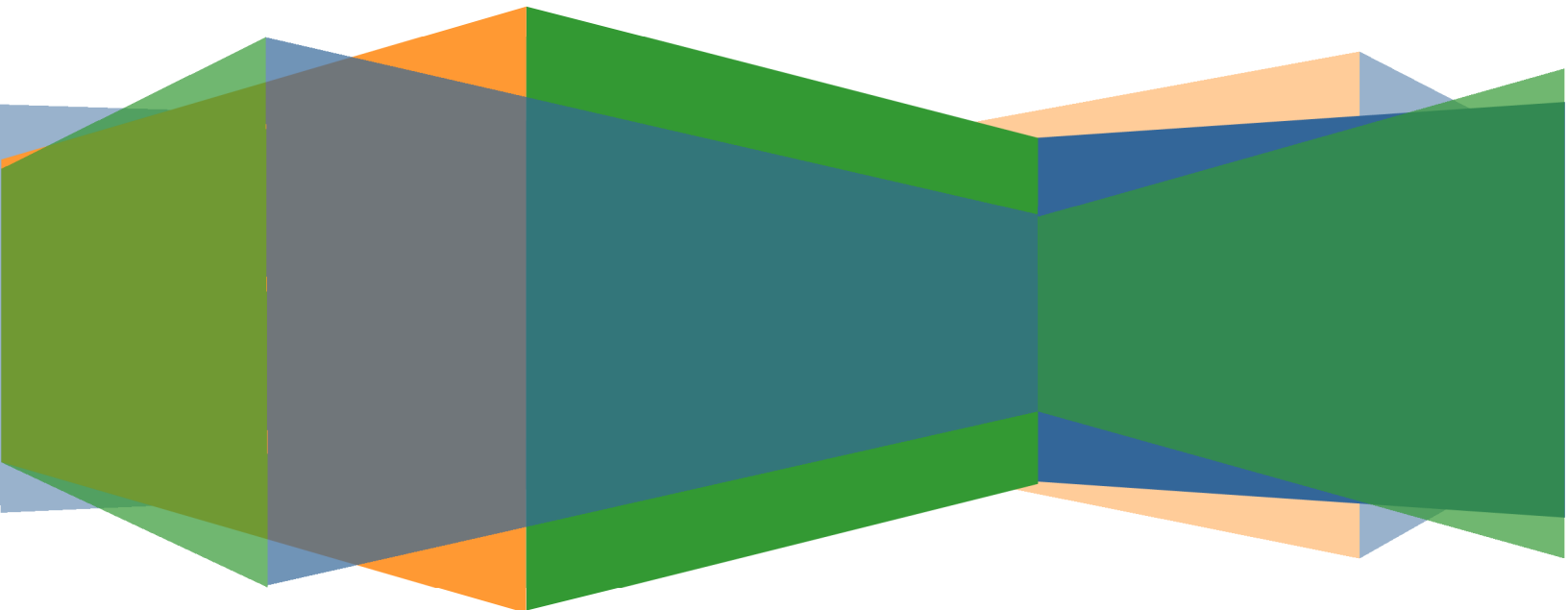
- Notes:** (1) 2004B was refunded with the 2011A GO Bond issue.
 (2) 2005A was partially refunded with 2010 D, 2011 B, 2012 B, and 2013 A. The refunding was done as an economic refunding. The 2005A refunded bonds were called on January 1, 2015.
 (3) 2005B was refunded with the 2015A GO Bond issue.
 (4) 2007A was refunded with the 2015B GO Bond issue.

**173 YEARS
OF SERVICE TO
OUR COMMUNITY**

Incorporated – April 21, 1845



1953 | 1966 | 1989 | 2013



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