

## CITY OF PEORIA

## AGREEMENT WITH THE

## PEORIA AREA CONVENTION AND VISITORS BUREAU

This agreement, made and entered into, as of 8/17/16 by and between the City of Peoria, Illinois (hereinafter referred to as "the City") and the Peoria Area Convention and Visitors Bureau, Inc., (hereinafter referred to as the "PACVB"):

## WITNESSETH THAT:

WHEREAS: The City of Peoria desires to enhance economic impact for its community; and

WHEREAS: The City desires to provide support for PACVB operations including promotional and marketing efforts which will provide economic growth through tourism; and

WHEREAS: The PACVB possesses the legal authority to carry out the activities included herein;

NOW, THEREFORE, it is mutually agreed as follows:

The City, in consideration of the promises, assurances, and conditions contained herein to be kept and performed by the parties, herein designates the PACVB to implement services in the City of Peoria thereby enhancing the economic growth in the community through promotion and marketing of tourism.

1. Compensation and Scope of Work.

A. Tourism Activities, \$200,000. The portion provided to the PACVB under this section shall be used to promote general tourism activities within the greater Peoria region. Specifically, these funds should be used to leverage additional state Tourism funds and other local community funds, to market all amenities and establishments within the City of Peoria, and to promote the greater Peoria region.

B. Promotional/Marketing Efforts for the City of Peoria/Peoria Civic Center Authority (PCCA), \$350,000 (effective September 1, 2016). The portion provided to the PACVB will be used for promotional/marketing efforts for the City of Peoria, as described in the PACVB long term plan. The City and the PACVB will define marketing expectations by an annual separate memorandum of understanding. The PCCA will have primary, but not exclusive sales responsibility at the Peoria Civic Center. If requested, the PACVB will provide sales support, housing services and marketing services to events booked at the Peoria Civic Center by the PCCA. The PACVB and the PCCA shall share all leads received and acknowledge receipt of the lead with the other party. The PACVB and the PCCA will collaborate to provide unified bid packages to potential clients. The PACVB and PCCA will share unified bid packages with one another, with the consent of the participating hotels, and agree upon a method to share potential leads and define a procedure for client relations. The PACVB will continue to

provide sporting event sales to other Peoria venues. If requested, the PACVB will provide additional services to events at the Civic Center and other venues using more than one hotel. The PACVB will collaborate with the City and the Civic Center to bring additional events to Peoria. The PACVB will attend the monthly PCCA meetings. The PACVB agrees to provide consulting services to City staff in the development of promotional items (i.e. brochures, pamphlets, etc.).

C. The PACVB will pay \$7,500 annually to the City of Peoria for collection and administration of the Hotel Tax.

D. During the term of this Agreement, the PACVB will develop a shared services funding model that will define how the PACVB will marshal its resources annually between services general in nature and community-specific events and contracts.

E. Annual Sales and Marketing Plan. The PACVB will annually adopt a Sales and Marketing Plan, and present the Plan to the Peoria City Council. This Plan will outline the strategies, objectives and goals of each key business unit of the PACVB. The 2016 Sales and Marketing Plan is included as Attachment A.

## 2. Tourism Reserve Fund.

A. The City and the PACVB shall jointly administer a Tourism Reserve Fund.

1. The Tourism Reserve Fund previously consisted of five separate funds: the 90% Civic Center Fund; the 10% Non-Civic Center Fund; the Local Community Events Fund; the Peoria Marketing Fund; and the Joint Marketing Fund. Beginning with this Agreement, the 90% Civic Center Fund shall be eliminated. Previously unspent balances in the 90% Civic Center Fund, shall be distributed upon execution of this Agreement to the Civic Center Authority for future funding commitments and to increase the Civic Center operating subsidy. Future distributions shall be allocated to the Civic Center operating subsidy. Beginning with this Agreement, the Joint Marketing Fund shall be eliminated. Previously unspent balances in the Joint Marketing Fund shall be held by the Tourism Reserve Fund for future marketing efforts. Future distributions of the Joint Marketing Fund shall be allocated to the Civic Center operating subsidy.

2. The Tourism Reserve Fund shall be held by the City and used by the Committee for the following purposes:

a. Seventy Thousand Dollars (\$70,000) plus any unspent prior balance, may be used by the Tourism Reserve Fund Committee for support of the 10% Non-Civic Center Fund to attract convention/tourism business to Peoria, thereby increasing overnight stays, and subsequently, increasing the economic impact to the community.

b. Ninety Thousand Dollars (\$90,000), plus any unspent prior balance, may be used by the Tourism Reserve Fund Committee for support of the Local Community Events Fund to assist Peoria based organizations with special events funding to enhance the quality of life for the citizens and visitors of the City of Peoria.

c. 36.67% of the annual Hotel tax in excess of \$650,000, after application of the Hotel Pere Marquette Hotel Tax Exclusion and the Hotel Tax increase effective January 1, 2016 described below, may be used by the PACVB each year for the Peoria Marketing Fund.

Any balance remaining in the Fund shall roll over from year to year. Attachment C is attached hereto as an example of how the cascading of funds will occur.

B. The Tourism Reserve Fund shall be operated by a committee comprised of five voting members: two members of the Peoria City Council appointed by the Mayor and approved by the Council; two members appointed by the Mayor and approved by the Council; and one member of the Peoria Area Convention and Visitor's Bureau Board of Directors. The Peoria City Manager and the President of the Peoria Area Convention and Visitors Bureau shall be non-voting members of the committee, but may vote in the absence of a member of their respective entities. The operations of the committee and the uses of its funding shall be subject to and governed by a separate set of criteria for use of the TRF funds which were restated in April 2011 and which may from time to time be amended or restated by the Committee as necessary to accomplish the intended purpose of the Tourism Reserve Fund.

C. The City Council entered into a Redevelopment Agreement for the block bounded by Fulton, Madison, Main and Monroe Streets in downtown Peoria to redevelop the Hotel Pere Marquette and to construct a new Marriott Courtyard Hotel. Part of the financing of the project is intended to come from increased hotel and restaurant taxes on the block, and the City has issued bonds for the project. In 2013, and thereafter until the aforementioned bonds are paid, the City may utilize hotel and restaurant taxes in excess of the hotel and restaurant taxes realized from the Hotel Pere Marquette in 2008 to repay the bonds issued by the City. The Hotel taxes collected by the Hotel Pere Marquette in 2008 were Two Hundred Seventy-one Thousand Eight Hundred Sixty Four Dollars (\$271,864). The Restaurant taxes collected by the Hotel Pere Marquette in 2008 were Fifty-Five Thousand Four Hundred Forty One Dollars (\$55,441). The PACVB and the Civic Center Authority shall have no claim on the aforementioned incremental hotel and restaurant taxes which shall be known as the Hotel Pere Marquette Hotel Tax Exclusion.

D. The City Council approved a 2016-2017 operating and capital budget on December 8, 2015, that included a 2% increase in the Hotel tax, effective January 1, 2016. This increase was designated for road improvements throughout Peoria. Effective January 1, 2016 and until the tax is rescinded, an amount equivalent to 25% of the Hotel tax collected will be transferred from the Restaurant tax collections to the City Road fund to be used for City infrastructure projects within City right-of-ways.

3. Time of Performance.

A. Performance will be ongoing and will be reported monthly.

4. Method of Payment.

A. The City will provide payment to the PACVB each month after receiving taxes from the hotel facilities.

5. Notice.

A. Notices and communications under this agreement shall be sent by first-class prepaid mail, to the City addressed to City Manager's Office, 419 Fulton Street, Room 207, Peoria, IL 61602, and the PACVB addressed to their place of business. Said notices and communications shall be deemed received when mailed.

6. Terms and Conditions.

A. This agreement is subject to the provisions set out in the paragraphs below:

1. Compliance with Laws.

a. The PACVB shall comply with all Federal, State, and local laws, ordinances and executive orders included, but not limited to rules and regulations regarding charging of fees, criminal sanctions, grievance procedures, sectarian activities and political activities.

2. Fair Employment Practices.

a. The PACVB shall comply with all applicable provisions of Chapter 17 of the Municipal Code of Peoria providing for fair employment practices.

7. Representations and Warranties.

A. In connection with the execution of this contract, the PACVB further represents and warrants:

1. That it is financially solvent, that its employees are competent to perform the services required under this agreement, and the PACVB is legally authorized to execute and perform this agreement under the terms and conditions stated herein.

2. That the PACVB has carefully examined and analyzed the provisions and requirements of this agreement, that it has satisfied itself as to the nature of all things needed for the performance of this agreement, and that the time available to it for such examination was adequate.

3. That no officer, agent or employee of the City is employed by the PACVB or has a financial interest, directly or indirectly, in this agreement.

8. Indemnity.

A. The PACVB agrees to indemnify, defend, hold and save harmless the City, its agents, officials and employees, against any and all injuries, deaths, losses, damages, claims, suits, liabilities, judgments, costs and expenses which may in any way or manner accrue against the City out of or by reason of the PACVB's negligent acts, errors, or omissions, in connection with the activities contemplated by this agreement.

9. Audit Rights.

A. The PACVB shall conduct an annual audit by a Certified Public Accountant and provide one copy to the City at no expense to the City. The City reserves the right to conduct special audits, at any time, of hotel tax funds expended.

10. Record Retention.

A. All records pertinent to this agreement, including financial, statistical, and supporting documentation, shall be retained for a period of three (3) years or until all audits are complete and findings on all claims have been finally resolved.

11. Annual Performance Report and Monitoring.

A. The PACVB shall provide reports of productivity and performance to the City, as related to the service of promotion and marketing of the City of Peoria to enhance overnight room stays, on a monthly basis and will present an annual marketing report which will include the duties agreed upon.

12. Duration.

A. This agreement is in effect through December 31, 2017, and will automatically renew for one year if either party fails to give notice of a desire to make changes within 90 days of the contract expiration.

Executed this 17<sup>th</sup> day of August, 2016.

PEORIA AREA CONVENTION AND  
VISITORS BUREAU, INC.

CITY OF PEORIA

By: Alf C. Baum  
Chairman of the Board

Mayor

By: Ellen C. Baier  
President

By: Tom Doherty  
By: Patti Uhl  
City Manager

By: Donald B. Leist  
Corporation Counsel

By: Dotti Ball  
City Clerk

ATTACHMENT A – 2016 SALES AND MARKETING PLAN

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PACVB 2016  
**SALES & MARKETING PLAN**



# PACVB 2016 SALES & MARKETING PLAN

## MISSION STATEMENT

To promote the Peoria Area as a destination for visitors and contribute to the economic growth of the communities we represent.

## TABLE OF CONTENTS

3 MARKET OVERVIEW

4 2015-2017 STRATEGIC PLAN

12 SALES & MARKETING OBJECTIVES

16 PACVB S.M.A.R.T. GOALS



# PACVB 2016 MARKET OVERVIEW

The Peoria Area CVB works hand in hand with all of the communities in our service area to create economic growth and increase visitor awareness of all that our area has to offer.

A new strategic plan has been adopted by the PACVB. This is a three year plan with goals that include enhancing community awareness of the visitor industry, increasing the utilization of the Peoria Civic Center, advocating for destination enhancing development and analyzing opportunities to increase the PACVB budget to a competitive level. We are working diligently with committees and communities to create ways in which to meet and exceed these goals.

Over the course of the year prior, the PACVB has gone through a re-branding stage. The community will start to recognize "Enjoy Peoria" and the new logo that is being brought with it. A new website is in development to be launched within the new year as well as promotional videos and commercials to drive economic development and visitation.

The PACVB has also launched a Bring Your Meeting Home campaign that will run through 2016. This is to show our communities the impact that visitors and meeting and convention attendees have on our area through job creation and business development.

This past year we have welcomed Cory Hatfield as our new Director of Sales. Cory brought with him sales experience from the Champaign CVB. He has been a valuable asset to our team and continues to grow and move the PACVB Sales Team to another level of excellence. Since Cory's hire we have also brought to the team Joni Staley as our new Senior Sales Manager. Her experience and expertise in the area's meetings and convention arena is invaluable.

We are growing and moving in a phenomenal direction and are excited as to what 2016 will bring. Our team is strong and motivated and we are looking forward to enhancing partnerships and showing the world what an innovated, diverse and amazing area we represent.

3

**Don Welch**  
President/CEO  
[dwelch@peoria.org](mailto:dwelch@peoria.org)  
**309.282.3273**

*Lead the PACVB in the mission to ultimately increase overnight stays in the Peoria Area. Work with the Board of Directors to ensure that appropriate policies and strategies are developed and implemented for the PACVB*

## AFFILIATIONS

- Creve Coeur Club
- Heart of Illinois Hospitality Assn.
- Peoria Civic Center Authority
- Destination Marketing Assoc. International
- IHSA March Madness Steering Committee
- CEO Council
- Peoria Gridiron

\* Represents 11 month total

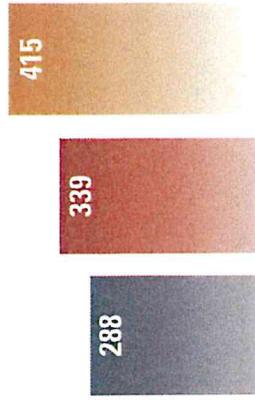
## PEORIA CIVIC CENTER DAYS



## TOTAL ROOM NIGHTS



## LEADS SENT



# PACVB 2015-17 STRATEGIC PLAN

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## GOAL ONE

*While valued as an essential economic development strategy around the world, tourism and the visitor industry are widely misunderstood in America. The PACVB must increase the level and effectiveness of its local outreach program to ensure that community, business and governmental leaders support its efforts to expand its sales and marketing program and enhance destination product. While the Organization's CEO and marketing-communications staff will design the message, it is often influential members of the Board of Directors who have the ability, given their volunteer status, of delivering the message in a compelling way. This strategy frames and supports all other goals in this Strategic Plan.*

## ENHANCE COMMUNITY AWARENESS AND APPRECIATION OF THE PACVB & THE VISITOR INDUSTRY

### ■ **Objective A**

Develop and deliver a compelling message to convey the importance of the Local Visitor Economy and the PACVB

### ■ **Objective B**

Work with Regional Media Outlets to increase understanding of the PACVB and the importance of the Visitor Economy

### ■ **Objective C**

Enhance Communications with Community and Business Leaders

### ■ **Objective D**

Increase Communications with Government Leaders throughout the Region

# PACVB 2015-17 STRATEGIC PLAN

## WORK TO INCREASE UTILIZATION OF THE PEORIA CIVIC CENTER

### GOAL Two

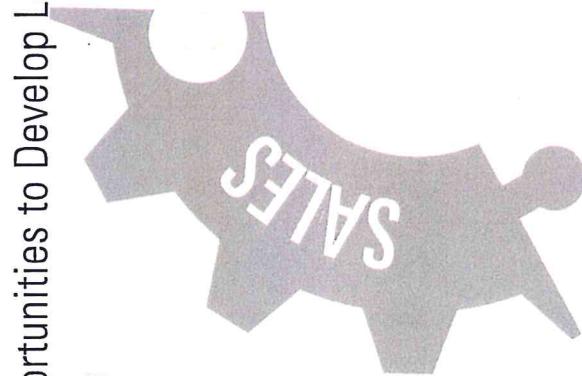
#### ■ **Objective A**

Perform an Analysis of why Event Planners are not increasing their use of the Civic Center for conventions, sports and events

#### ■ **Objective B**

Analyze Opportunities to Develop Locally Owned Events during Need Periods

*While the Peoria Civic Center makes up a relatively small portion of the \$500 million dollar visitor economy in Peoria and Tazewell Counties, it is likely the most visible aspect of the region's tourism assets. It is also the publicly held facility that is generating the most concern in that its operational subsidy continues to grow. Despite the fact that the PACVB's Lost Business Reports clearly indicate that the Civic Center's lack of business stems from reasons beyond its control, there is an expectation that the PACVB should be able to staunch the facility's losses.*



## GOAL THREE

*The primary roadblocks to maximizing events at the Peoria Civic Center is the lack of hotel rooms in close proximity to the facility and the lack of a critical mass retail, dining and nightlife in the downtown. But, beyond these challenges to the Civic Center, the destination, as a whole, is facing stiff competition from other Midwest communities that are enhancing their visitor appeal by developing new product, such as Rockford's new downtown hotel and indoor sports complex. While the proposed new Caterpillar Headquarters in Downtown Peoria will have a profound effect on the renaissance of the region, the PACVB is in the position to advise and advocate for ways to enhance the region's visitor assets to make the Peoria Area a more attractive destination for visitors and investors alike.*

## ADVOCATE FOR DESTINATION ENHANCING DEVELOPMENT

### ■ Objective A

Perform a Destination Assessment to Identify Asset Strengths and Weaknesses throughout the Region

### ■ Objective B

Develop a White Paper Identifying Opportunities to Enhance the Attractiveness of the Region

### ■ Objective C

Utilize the White Paper's Findings to Encourage Public and Private Sector Action to Enhance the Destination

# PACVB 2015-17 STRATEGIC PLAN

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## ANALYZE OPPORTUNITIES TO INCREASE THE PACVB BUDGET TO COMPETITIVE LEVEL

### GOAL FOUR

- **Objective A**  
Identify the potential ROI and impacts that a more competitive PACVB budget would create
- **Objective B**  
Assign a Board Task Force to Examine some of the new Revenue Streams being utilized by DMOs around the Country
- **Objective C**  
Initiate Conversations with Key Community Leaders to Review Data and Anticipated ROI of New Revenue Streams

At \$1.6 million, the PACVB Budget pales in comparison to several of its primary competitors (Rockford, Madison, Des Moines, etc.). And, with potential reductions on the horizon for the State's LTCB Grant Fund, the PACVB must begin aggressively identifying new funding mechanisms if it is to effectively compete for the visitor dollar.



# PACVB 2016 SALES & MARKETING OBJECTIVES

## TEAM GOALS

In 2015, the Enjoy Peoria sales team experienced unprecedented sales figures, as we expected a significant number of championship events for the Illinois High School Association and the Illinois Elementary School Association, requiring multiple years. These events combined for 60 definite events, bringing in over 38,000 hotel room nights. While we don't anticipate as many multiple year events, we're still aggressively planning for 2016.

**8**

### PACVB SALES TEAM GOALS

- OUR SALES LEADS WILL BE CREDIBLE AND QUALIFIED.
- WE WILL BE A RESOURCE.
- WE WILL LEAD HOSPITALITY SALES IN THE AREA BY EXAMPLE WITH CLASS, CREATIVITY AND CLIENT TRUST.

### OUR TARGET NUMBERS TO MEET OR EXCEED 245 TOTAL QUALIFIED LEADS

WHICH WILL INCLUDE **122** NEW BUSINESS LEADS, **123** PEORIA CIVIC CENTER USE DAYS AND **85,000** DEFINITE ROOM NIGHTS.

### STRATEGIES TO ATTAIN THESE GOALS INCLUDE:

- Be in contact with 25 new regional clients per quarter
- Work with the PCC on offering TRF and Perfect Fit incentives to help offset costs
- Work with current clients to expand the number of events they hold at the PCC
- Implementing a new prospecting system, being a primary focus of the sales coordinator
- Continuous prospecting by involvement in professional affiliations, committees and boards
- Participation in a number of networking events and industry specific conventions (page 9)
- Supporting efforts for the Bring Your Meetings Home Campaign with group presentations, post survey and local marketing of the program
- Increase the number of site visits for local, state and regional clients by 25%
- Hosting two, one-day FAM tours from central Illinois cities, utilizing the Mobile Visitor Center
- Hosting two client appreciation events in Springfield, in partnership with our Hotel Sales Directors and PCC Sales Team
- Continued lead generation and growth with R & G Solutions assistance

# PACVB 2016 CALENDARS

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JANUARY 9-12  
**AMERICAN BUS ASSOC.** | LOUISVILLE, KY

APRIL 3-7  
**NASC** | GRAND RAPIDS, MI

MAY 31-JUNE 4  
**FRATERNITY EXECUTIVES ASSOCIATION** | KANSAS CITY, MO

JUNE 2016  
**SPORTS HUDDLE** | TBD

JULY 20-22  
**IL SOCIETY OF ASSOCIATION EXECUTIVES SUMMER SESSION** | CHAMPAIGN, IL

AUGUST 13-16  
**AMERICAN SOCIETY OF ASSOCIATION EXECUTIVES** | SALT LAKE CITY, UT

JANUARY 12-14  
**THE SPECIAL EVENT** | ORLANDO, FL

FEBRUARY 10-11  
**DMAI SALES ACADEMY** | WASHINGTON, DC

MARCH 21-23  
**GOVERNOR'S CONFERENCE** | SPRINGFIELD, IL

APRIL 21-22  
**REG'L F & A** | ALSIP, IL

JUNE 7-9  
**Tourism Academy** | PHILADELPHIA, PA

JUNE 12-16  
**INSTITUTE FOR ORGANIZATIONAL MANAGEMENT** | MADISON, WI

AUGUST 25-27  
**CONNECT MARKETPLACE** | GRAPEVINE, TX

**ASSOCIATION**  
■ CORPORATE  
■ SPECIALTY  
■ SPORTS

SEPTEMBER 26-29  
**TEAMS** | ATLANTIC CITY, NJ

OCTOBER 25-27  
**REJUVENATE** | ORLANDO, FL

NOVEMBER 2016  
**SPIN CON** | LOCATION TBD

NOVEMBER 2016  
**MEETING PROFESSIONALS INTERNATIONAL GREAT LAKES SUMMIT** | TBD

JANUARY 12-14  
**THE SPECIAL EVENT** | ORLANDO, FL

FEBRUARY 10-11  
**DMAI SALES ACADEMY** | WASHINGTON, DC

MARCH 21-23  
**GOVERNOR'S CONFERENCE** | SPRINGFIELD, IL

APRIL 21-22  
**REG'L F & A** | ALSIP, IL

JUNE 7-9  
**Tourism Academy** | PHILADELPHIA, PA

MARKETING WRITING BOOTCAMP | ONLINE TRAINING

# TRADESHOWS

Attending convention, sports and motor coach tradeshows to promote and sell the Peoria Area to current and potential clients. Emphasis will be put on enhancing each opportunity to reach and extend contact time with meeting planners through sponsorships, hospitality, marketing special group events or sales calls in the host city.



# PACVB 2016 INCENTIVE & BONUS PROGRAM

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## SALES MANAGERS

*Incentive and bonus program for sales managers and administrative assistants to exceed their goals and to promote larger conventions utilizing the Peoria Civic Center and multiple hotels*

**FOR EACH NEW\* DEFINITE CONTRACT UTILIZING 32,000 SQ. FEET OF PEORIA CIVIC CENTER SPACE (EXHIBIT HALLS, BALLROOM, ARENA AND THEATER) AND 300 HOTEL ROOMS PEAK NIGHT OR 900 ROOMS TOTAL, A BONUS WOULD BE PAID TO SALES MANAGERS AS FOLLOWS:**

- First definite qualified contract ..... 5% of annual salary
- Second definite qualified contract ..... 10% of annual salary
- Each subsequent qualified contract ..... 10% of annual salary
- Definite repeat business contract & new business contract under the perfect fit promotion ..... \$50 for 50-200 rooms; \$100 for 200+ rooms
- Total Leads exceed goal ..... 2.5% of annual salary
- 50% of Total Leads are new business ..... 2.5% of annual salary
- Definite Rooms Nights booked exceed goal ..... 2.5% of annual salary
- Total PCC days booked exceeds goal ..... 2.5% of annual salary

# PACVB 2016 INCENTIVE & BONUS PROGRAM

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## DEFINITE NEW\* BUSINESS FROM PROSPECTING EFFORTS THAT MEETS QUALIFYING CRITERIA\*\*

- First definite from prospect.....\$125
- Second definite from prospect.....\$250
- Each additional definite from prospect.....\$500

## FOR EACH NEW, QUALIFIED PROSPECT\*\*\* TURNED OVER TO THE RESPECTIVE SALES MANAGER

- 1 thru 5 prospects .....\$25 each
- 6 thru 10 prospects .....\$50 each
- 11 & over prospects .....\$75 each

\* New business is defined as a group that has not met in the Peoria Area before, or will not meet in Peoria area within three years before the conference date.

\*\* Qualifying criteria - new definite PCC signed contract utilizing 32,000 sq. feet of Peoria Civic Center space (exhibit .. halls, ballroom, arena and theater) and 300 rooms peak night or 900 rooms total.

\*\*\* Qualified prospect - for which Peoria has the appropriate accommodations and meeting spaces available, and meets qualifying criteria for PCC and room nights, and a written request from the client has been made.

## CLIENT

## SERVICES

## & COORDINATORS

*Prospecting Per Month*

11

# PACVB 2016 S.M.A.R.T. GOALS

## SALES DEPARTMENT



**CORY HATFIELD**  
*Director of Sales*

chatfield@peoria.org  
**309.282.3283**

*Increase the number of hotel room nights generated in the Peoria Area by actively marketing and selling it as a premiere convention destination.*

### AFFILIATIONS

- Religious Conference
- Management Association
- Association Forum
- Illinois Society of Association Executives
- Society of Government Meeting Planners
- Professional Convention Management Association
- American Society of Association Executives

**12**

### 1. Sales

- Encourage growth of each sales manager's lead goals and ensure that all goals are met (ongoing)
- Create a prospecting system
- Evaluate R & G's performance for continued partnership (end of 2nd Qtr)
- Implement new internal prospecting research plan (1st Quarter)
  - a) Increased competitor research (ongoing)
  - b) Charge Sales Coordinator with finding 10 new conference prospects each month

- Host two meeting planner/client socials in Springfield based around ISAE events
- Spring Social (May-June 2016)
- Fall Social with ISAE Sponsorship (4th Quarter)
- Host two, one-day MVC "FAV" Tours
- Springfield (3rd Quarter)
- Champaign (4th Quarter)

- Continue partnership with Servicing Staff for more involvement in retaining events (ongoing)
- Increase client interaction before, during and after conferences and events (ongoing)

### 2. Management

- Continuous assessment of tradeshow opportunities, based on colleague feedback and expected ROI
- Implement further plans for tradeshow and event marketing for staff
- Begin looking at facilities differently, new uses for existing spaces
- Assess the need for a third meetings and convention sales person
- Create more efficient sales reporting for PACVB Board, PCCA and local officials
- Further relationships with hotel and facility staff
- Educate all parties on our process
- Potentially host small roundtable luncheons to learn/gather feedback from hotels on what we can improve on
- Work with Marketing to generate more publicity on all major bookings made



# PACVB 2016 S.M.A.R.T. GOALS

- 1. Produce 85 qualified leads with at least 50% of those leads being New business (by December 31, 2016)**
  - Utilizing local contacts
  - R & G Lead Generation
  - Communication with potential, repeat and previous clients
- 2. Produce a total of 22,000 definite room nights (by December 31, 2016)**
  - Contract a total of 48 Peoria Civic Center days with Meetings and Convention Groups (by Dec 31, 2016)
- 3. Create, maintain and update Top 10 Account List (Quarterly)**
- 4. Develop relationships within the local medical community**
  - Leveraging relationships and servicing to bring more medical meetings and conventions
  - Meet with Dave Haney, Board Member, to brainstorm conference ideas (Quarterly)
  - Meet with Dr. Andy Chiou, President of Peoria Medical Group (Bi-annual)
  - Sales calls to major department heads and administrative staff (Quarterly)
- 5. Increase face time with clients on a monthly basis**
  - Go on a minimum of 5 outside sales calls during months of tradeshow attendance
  - Go on a minimum of 10 outside sales calls during free months
  - Plan a minimum of 2 mini individual sales blitz per year that target larger cities
    - | Milwaukee, Chicago, or Indianapolis
- 6. Continually analyze previous lost business and discover key reasons for their decision (Ongoing)**
  - Reopening the conversation with these clients is key to finding out the reasons for their choosing another city as well as getting them to return

- 7. Keep up client maintenance, prospecting and productivity**
  - Daily traces and tasks
  - Updating each client event file with all information
- 8. Increase involvement with Professional Development Organizations**



**JONI STANLEY**  
Senior Convention Sales Manager

13

- HOIHA - Winterfest
- Peoria Area Chamber of Commerce, Community Leadership School 2, Fall 2016
- ISAE- Illinois Society of Association Executives (Special Events Committee)
- Illinois Central College Scholarship Committee

- 9. Meet with two hotels (Monthly)**
  - Have discussions to stress importance of complete/accurate proposals, response time, etc.
- 10. Continually analyze previous lost business and discover key reasons for their decision (Ongoing)**
  - Reopening the conversation with these clients is key to finding out the reasons for their choosing another city as well as getting them to return

## AFFILIATIONS

- |  |  |
|--|--|
| ■ Meeting Planners International                 | ■ American Society of Association Executives |
| ■ Society of Government Meeting Planners         | ■ HOIHA Winterfest Committee                 |
| ■ Professional Convention Management Association | ■ Association Forum                          |
| ■ Illinois Society of Association Executives     |  |

# PACVB 2016 S.M.A.R.T. GOALS

## SALES DEPARTMENT



**Laura Tafoya**  
*Convention Sales Manager*

lttafoya@peoria.org  
309.282.3286

14

- 1.** **Produce 70 qualified leads with at least 50% of those leads being New business** (by December 31, 2016)
  - Utilizing local contacts
  - R & G Lead Generation
  - Communication with potential, repeat and previous clients
- 2.** **Produce a total of 15,000 definite room nights** (by December 31, 2016)
- 3.** **Contract a total of 35 Peoria Civic Center days with Meetings and Convention Groups** (by Dec 31, 2016)
- 4.** **Create, maintain and update Top Account List** (Quarterly) **10**
- 5.** **Increase the number of hotel room nights generated in the Peoria Area by actively marketing and selling it as a premiere convention destination.**
  - Go on a minimum of \_\_\_\_ outside sales calls
  - Plan a minimum of 2 mini individual sales missions per year in Springfield
  - Plan two mini individual sales missions in both Champaign and Bloomington
- 6.** **Host Sales Blitz to Champaign and the University of Illinois and other major organizations. The sales blitz will include invitations to our hotel partners and sales staff** (3rd Quarter)
- 7.** **Keep up client maintenance, prospecting and productivity**
  - Daily traces and tasks
  - Updating each client event file with all information
- 8.** **Increase involvement with Professional Development Organizations**
  - PCMA- Professional Convention Management Association
  - MPI- Meeting Planners International
  - Illinois Society of Association Executives
- 9.** **Meet with two hotels** (monthly)
  - Have discussions to stress importance of complete/accurate proposals, response time etc.
- 10.** **Continually analyze previous lost business and discover key reasons for their decision** (ongoing)
  - Reopenning the conversation with these clients is key to finding out the reasons for their choosing another city as well as getting them to return

### AFFILIATIONS

- Young Professionals of Greater Peoria
- HOIHA Winterfest Committee
- Peoria Women in Leadership
- Peoria Area Chamber Ambassador
- Professional Convention Management Association
- Meeting Planners International
- Illinois Society of Association Executives

# PACVB 2016 S.M.A.R.T. GOALS

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- 1.** Produce 60 qualified leads with at least 50% of those leads being New business (by December 31, 2016)
- 2.** Produce a total of 18,500 definite room nights (by December 31, 2016)
- 3.** Contract a total of 20 Peoria Civic Center days with Sports Groups (by December 31, 2016)
- 4.** Create, maintain and update Top 10 Account List (Quarterly)
- 5.** Plan and conduct 2 sports specific sales blitzes
  - Indianapolis
  - Colorado Springs
- 6.** Create, organize and host a Regional Sports Planner FAM tour for up to 13
  - Highlight major sports facilities, hotels and attractions (Summer 2016)
- 7.** Establish a database of as many local sports planners/clubs as possible in efforts to become the main point of contact for Sports in the Peoria Area (ongoing)
  - Uncover their current events and find out how we can help
  - Use new contacts to bring in larger events from tradeshows as many require a local club/affiliation

## SALES DEPARTMENT



15

KAILEY LOVE  
Sports Sales Manager  
klove@peoria.org  
309.282.3284

Increase the number of hotel room nights generated in the Peoria Area by actively marketing and selling it as a premiere sporting destination.

### AFFILIATIONS

- Young Professionals of Greater Peoria
- HOIHA Winterfest Committee
- March Madness Steering Committee

# PACVB 2016 S.M.A.R.T. GOALS

## SALES DEPARTMENT



**KARYN ANDERSON**

Membership & Advertising  
Sales Manager

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**309.282.3279**

**16**

### 1. Focus on membership retention & education

- Hold monthly training session for new website

- Within 60 days of launch
- Distribute a tip card for members to use for updating/ uploading items to the website

- Plan 6 off-site member socials in outlying areas where members are present. Use to recruit and as appreciation (Quarter 1)

- Create a system where all information on member expenditures by the PACVB is funneled through Karyn (Jan 1)
- Visit each dues paying member at least 2 times annually. This will be in addition to any meeting had to renew membership or sell ads (ongoing)

### 2. Sales Goals

- Web Ads \$45,000
- Experience Guide Ads \$85,000
- Memberships \$35,000

*Develop and implement strategies for membership retention and growth, including but not limited to sales, services, and communication, as well as advertising sales for bureau publications.*

### AFFILIATIONS

- Women's Council Realtors
- Peoria Riverfront Association
- GPEDC Talent Attraction & Retention
- Concierge Sub-Committee

### 6. Training and Education

- Wordpress Training

### 7. Enhance Member Communications

- Submit member accomplishments and events to Marketing Coordinator for Member News
- Work with Service Managers to create awareness of larger events and event specific coupons

### 8. Community Involvement

- Twin Towers Condo Association
- Habitat for Humanity
- Yule Like Peoria
- OSF Women's Lifestyle Show



### 4. Collateral Distribution

- Evaluate all distribution sites for collateral, including Experience Guides
- Create tracking mechanism/report for when and what delivered to whom
- Work with Service Managers to schedule drivers

### 5. Enhance Member Relations

- Meet with all area Chamber Membership Managers (Twice a year)

# PACVB 2016 S.M.A.R.T. GOALS

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## MARKETING, COMMUNICATIONS & SERVICES **DEPARTMENT**



17

- 1. Website Enhancement**
    - Implement digital strategy: target meeting planners and sporting event planners
    - Track and evaluate impression and click through rates
    - Utilize keyword search conqueting
    - Capture and analyze meeting planner traffic
    - Retarget with Peoria Area meeting branded advertising
    - Create a partner portal that is easily utilized
    - Ad rates set (Feb 1)
    - Give membership the ability to sell ad space (April 1)
  - 2. Build calendar of events to reflect all Peoria Area Events (July 1)**
    - Reaching out to the local communities
    - Allow other members to pull data from our calendar
    - Make website calendar updates easier
  - 3. Bring Your Meetings Home**
    - Air Commercials (Feb 1)
    - Television Commercials (Feb 1)
  - 4. Public Relations**
    - Have a PACVB presence on radio and/or TV at a minimum of five times monthly (March 1)
    - Produce video series in house monthly (January)
    - Create a greater MVC presence (April)
  - 5. Tourism**
    - Thirty second commercials in target market cities as well as local (April)
  - 6. Social Media**
    - Create articles to enhance Sales Team presence on LinkedIn as area experts (June 1)
    - Increase Facebook "likes" by 3,000 (Dec 1)
    - Create Instagram contest revolving around interesting attractions, events and food (Spring/Summer)
  - 7. Membership/Partnership Packages**
    - Create easily explainable and identifiable partnership packages that will assist in transitioning our membership to more streamlined advertising partnerships (April 1)
- 8. Events**
- Promote and grow four locally owned events (2 created and 2 promoted)
  - Work with radio and television for partnerships and exposure
  - Gain sponsorship dollars and revenue so that within two to three years each even will gain self-sufficiency
  - Work with HOIHA and our Community Development Manager to grow annual Golf Outing
- 9. Member Communications**
- Increase communication with members as to when groups are coming into town
  - Create welcome signs to be used to let convention/meeting/sports attendees know that the restaurants are ready and prepared for them (Feb 1)
  - Have a downloadable member news and member event calendar on member portion of website (March 1)
  - Create a cheat sheet monthly for hotels to reference to explain local restaurants, events, etc for the month that can be printed out and placed at front desk (Feb 1)
- 10. Economic Impact Calculator**
- Continuing tools and education to stay up to date on economic impact calculation performed by the DMAI, Oxford Economics Impact Calculator
- 11. Sales Campaign**
- Create a new sales campaign (prior to Collinson shows in 2016)
- 12. Publications/Communications**
- Experience Guide (Dec 2016)
  - Sports Planner Guide (August 2016)
  - Performance Newsletter (Quarterly starting March)
  - Member News (monthly)
  - Peoria Promoter (bi-monthly)
  - Tourism e-blast (bus group contact- Quarterly)
  - Sales Pitch (weekly)
  - Sales and Marketing Plan

- AFFILIATIONS**
- Illinois Council of CVB's
  - American Marketing Association
  - IHSA Steering Committee
  - ALS Association: Chicago
  - Economic Development Council
  - Downtown Development Corporation
  - Foster Pet Outreach
  - Peoria Chamber of Commerce
  - Destination Marketing Association
  - International

# PACVB 2016 S.M.A.R.T. GOALS

## MARKETING, COMMUNICATIONS & SERVICES DEPARTMENT



18

**KACI OSBORNE**  
*Community Development Manager*  
*kosborne@peoria.org*  
*309.282.3282*

\*\*Needs new description\*\*

### AFFILIATIONS

- Young Professionals of Greater Peoria -- Vice-chair and Co-chair of Community Connections Committee
- H.O.P.E. (Helping Our Patients Everyday) -- President & Oversees H.O.P.E.'s annual Fight to the Finish Extreme 5K
- Illinois River Roads Scenic Byway Board Member
- Peoria Art Guild Youth Advisory Board Member
- Children's Hospital of Illinois Development Committee Executive Board Member
- ICCVB Tour Illinois

### 1. Motorcoach Business Plan

- Work with PACVB Marketing Department to send out group travel e-newsletter content to be sent seasonally to PACVB motor coach database (Quarterly, beginning March 1)
- Attend American Bus Association, Heartland Showcase (February 30, 2016)
- Update profile sheet highlighting the new experiential itineraries and unique visitor opportunities
- Update Group Tour Guide and website showcasing sample motorcoach itineraries and other area attractions to inform and attract coach providers to the Peoria Area
- Continue to develop new itineraries
- Work with members to capitalize on what they currently offer and help them develop unique experiences for groups
- Feature itineraries monthly on the website and social media

### 2. Community Development Plan

- Plan four main outside events throughout the year and help grow current events
- Work with Peoria Park District, PCC, outlying communities to identify need times and create events
- Mardi Gras in May
- Crop Cycle
- Ignite
- Santa Cause Race
- Organize internal events (i.e. national tourism week, golf outing, etc.) (ongoing)
- Advocate for destination enhancing development

### 3. Professional Development

- Wordpress Training (1/1/16)
- Marketing Prof's Training (3/1/16)
- Event Management Training (6/1/16)
- Tourism Academy (6/15/2016)
- IEG Annual Sponsorship Conference

### 4. Community Involvement

- Easter Seals Volunteer

- Research and develop a bike share program (April 2016)
- Map Sign Installs (March 1)
- Fitness Trail (Sept 2016)
- Chess Tables (August 2016)
- Establish sponsorship procedures to better track and manage community recognition
- Create a spreadsheet of current sponsorships
- Enjoy Peoria Sponsorship kit to ensure current and quality logos are represented
- Attend the IEG's Annual Sponsorship Conference
- Ignite
- Enhance radio and television presence (ongoing)
- Increase radio and television presence on a monthly basis featuring local events and conferences in town
- Recruit two travel writers to the Peoria area on a quarterly basis
- Attend 2016 Travel Media Showcase in Grapevine, Texas (August 16, 2016)
- Create regular Kaci's Places to Play (monthly); expand with itinerary based segments, etc.

# PACVB 2016 S.M.A.R.T. GOALS

## MARKETING, COMMUNICATIONS & SERVICES DEPARTMENT

- 1. Implement Approval Manager**
  - Train staff how to send requests through the platform and eliminate paper copies, emails and verbal requests (Jan 1)
- 2. Continue to find unique ways to gain social media popularity**
  - Work with Membership Manager on ways to offer social media advertising (April 1)
  - Expand use of LinkedIn (June 1)
- 3. Development and Learning**
  - Wordpress Training (Jan & Feb)
  - Managing and Leadership (May)
  - Video shadow with TJ Syndram or Kevin May training (May)
  - IDSS Training (ongoing)
- 4. Website Promotion**
  - Promote #EnjoyPeoria
  - Incorporate more webpage references in marketing to drive people to our new and improved site
  - Promote our new calendar of events
  - Social media ad campaigns specifically for website views (by year end)
- 5. Organize the marketing server and back up drives** (Sept 1)
  - Package all existing files to eliminate broken links and missing text
  - Delete old and unnecessary graphic files from server and/or back them up to external hard drives
  - Go through our cd back up files and move them to an external drive
  - Organize and create one grand list of logins and passwords
- 6. Coupon Books**
  - Group specific, seasonal, etc.
  - New format and professional looking material
- 7. Branding with the Public**
  - PCC Brochure Rack (Feb 1)
  - Emack and Bolio's Rack (Feb 1)
  - Phase out old kiosk at PCC with InfoTouch (May)
  - Inform Peoria Area companies about our new logo and branding (ongoing)
- 8. Beautify the PACVB office with our brand** (ongoing)



**HEATHER SOVIAR**  
Creative Media Manager  
[hsoviar@peoria.org](mailto:hsoviar@peoria.org)  
**309.282.3285**

19

Manage and design all print and web-based materials. Manage and enhance the PACVB website and social media platforms. Implement marketing campaigns and support materials.

### AFFILIATIONS

- Peoria Ad Club
- Echelon Peoria (National Young Adult Auxiliary of The Salvation Army) - Graphic Designer
- Young Professionals of Greater Peoria
- Peoria H3 Running Club - Graphic Designer/Marketing
- Peoria Park District Riverfront Events Division - Graphic Designer
- Foster Pet Outreach
- H.O.P.E. (Helping Our Patients Everyday)
- Founder/2015 Race Director of Peoria Santa Cause 5K

# MARKETING, COMMUNICATIONS & SERVICES DEPARTMENT



**KIM MCKUNE**  
Client Services Manager  
kmckune@peoria.org  
309.282.3278

20

- 1- Increase knowledge and execution of the Economic Impact Calculator**
- Stay up to date on training initiatives
  - Input each event/conference into calculator when event is turned definite in IDSS
  - Keep information as current as possible within each event; Goal 1, objective A

- 2- Update client survey information and distribution**
- Create summary wrap up sheet for monthly reporting (Feb 15)
  - Print off and give completed surveys to DOS and assigned Sales Manager
  - Share monthly report at staff meeting; Goal 2, objective A

- 6. Attend site-visits and pre-event meetings with Sales Team (ongoing)**
- 7. Enhance Mobile Visitors Center reach and utilization**
- Work with Sports Service Manager to utilize the MVC for meetings/conventions/sports (Jan 1)
  - Create checklists for refills of community collateral (Quarter 1)
  - Work with Community Development Manager to put MVC into events and parades and First Fridays (Jan 1)
- 3. Enhance hotelier relationships**
- Attend bi-monthly luncheons with Sales and Membership with local hotels/venues (Quarter 1)
- 4. Hostess training**
- On larger events train/introduce a secondary hostess (March)
- 5. Improve Communications with Members to alert them when larger conferences/events are in town**
- Work with interns to notify local establishments when large groups are coming
  - Work with Membership to create discount card for large events (March)
  - Create a list of members wishing to be contacted for items to give-away or sponsorship opportunities for when events are present (April)

## AFFILIATIONS

- Young Professionals of Greater Peoria
- Humane Society
- Central Illinois Riding Therapy
- Foster Pet Outreach

# MARKETING, COMMUNICATIONS & SERVICES **DEPARTMENT**



21

- 1. Increase knowledge and execution of the Economic Impact Calculator**
  - Stay up to date on training initiatives
  - Input each event/conference into calculator when event is turned definitive in IDSS
  - Keep information as current as possible within each event; Goal 1, objective A
- 2. Update client survey information and distribution**
  - Create summary wrap up sheet for monthly reporting (Feb 15)
  - Print off and give completed surveys to DOS and assigned Sales Manager
  - Share monthly report at staff meeting; Goal 2, objective A
  - Create/revamp client surveys to be more catered to repeat or first time clients (May 1)
- 3. Enhance hotelier relationships**
  - Attend bi-monthly luncheons with Sales and Membership with local hotels/venues (Quarter 1)
- 4. Improve Communications with Members to alert them when larger sporting events are in town**
  - Create a list of members wishing to be contacted for items to give-away or sponsorship opportunities for when sporting events are present (April)
- 5. Attend site-visits and pre-event meetings with Sales Team (ongoing)**
  - Create a list of volunteers from local high schools and colleges
  - Utilize signup genius for an as needed basis
  - Appreciation luncheon/certificates for MVC drivers
  - Volunteer appreciation gifts/gestures-certificate (Quarter 1)
- 6. Enhance Mobile Visitors Center reach and utilization**
  - Work with Client Service Manager to utilize the MVC for meetings/conventions/sports (Jan 1)
  - Create checklists for refills of community collateral (Quarter 1)
  - Work with Community Development Manager to put MVC into events and parades and First Fridays (Jan 1)
  - Create a summer MVC Social Media Campaign
- 7. Work with the Marketing Coordinator to create take home banners for first place sporting teams (2016)**
- 8. Wordpress Training**
- 9. Continue enhancing client experience**
  - Create pages through website for events. Maintain those pages throughout event run (when website training has commenced, and offered as a service)
- 10. Attend one event/project management training course within the year**
- 11. Social Media**
  - Follow incoming groups through Enjoy Peoria on Facebook and Twitter (beginning Jan)
  - Like, share and retweet groups postings. Interact with incoming groups (beginning Jan)
- 12. Work with Louisville Slugger on Visitor Kiosk on Location**
- 13. Enhance Volunteerism and Driver Appreciation**
  - Create a reliable source of street team/volunteers (May 15)
    - Create a list of volunteers from local high schools and colleges
    - Utilize signup genius for an as needed basis
    - Appreciation luncheon/certificates for MVC drivers
    - Volunteer appreciation gifts/gestures-certificate (Quarter 1)



## AFFILIATIONS

- Young Professionals of Greater Peoria
- March Madness Steering Committee

# PACVB 2016 S.M.A.R.T. GOALS

## MARKETING, COMMUNICATIONS & SERVICES DEPARTMENT



**ANDREW BARRA**  
Marketing Coordinator  
[abarra@peoria.org](mailto:abarra@peoria.org)  
**309.282.3287**

22

### 1. Work with local media outlets to increase PACVB presence and awareness

- Schedule weekly/bi-weekly/monthly segments on television (end of 1st Qtr)
- Schedule weekly segments on 1470 WMBD and/or 89.9 WCBU (end of 1st Qtr)
- Schedule on-camera (live or recorded), radio and print interviews (ongoing)

### 2. Community and attraction promotion

- Assist Community Development Manager in regular radio spots (ongoing)
- Work with Community Development Manager on "Kaci's Places to Play" (monthly)
- Shoot and edit pieces
- Create a testimonial video (before June 1)

### 3. Intern development

- Work with tourism intern on Calendar of Events additions, etc. (ongoing)

Support marketing team operations by compiling and reporting information and materials, and facilitating the duties of the marketing director.

### AFFILIATIONS

- Young Professionals of Greater Peoria
- Peoria Community Against Violence

### 6. Manage Marketing Performances

- Find alternative media documentation programs (March)
- Enhance Marketing reporting (ongoing)
- Report on website ad information (May 1)

### 7. Update Communication Sources

- Continue to design and distribute Member News and Peoria Promoter, moving to bi-monthly for the Promoter (January 1)
- Social media-work to develop campaign for LinkedIn and Instagram (to launch July 1)
- Assist with the development of quarterly newsletter (January 1)
- Work with the update of IDSS information when pulling to website attributes and contact information (January 1)

### 4. Social Media development

- Assist in push for bigger LinkedIn and Instagram presence (June 1)
- Contribute to PACVB blog (August 1)

### 5. Professional Development of Marketing Skills

- Marketing writing bootcamp on Marketing Pros (March)
- Wordpress Training (January)
- Content writing webinars (ongoing)
- Adobe webinars (as available)

# PACVB 2016 S.M.A.R.T. GOALS

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## SALES DEPARTMENT

- 1. Prospecting**
  - Establish a system of prospecting locating 25 new events in competitive cities per month
  - Research, input into IDSS and contact regarding future consideration of the Peoria Area and assign sales managers to contact, if requested
  - Organize two mass prospecting challenges for the entire staff each year
  - Assist with R & G lead generation and client follow up
- 2. Actively participate and manage IDSS and the reporting functionality**
  - Publish weekly sales reports and sales pitch report on the first business day of the week
  - Publish a weekly Daily Productivity Report for the previous week and review for any reporting errors or missing information with sales managers
  - Maintain the Year to Date reporting
  - Create monthly sales reports for the PACVB monthly board packet within the first week of each month
  - Produce monthly sales reports for the Peoria Civic Center Authority
  - Attend training sessions to continue to learn new tips and strategies, including Tourism Academy in Minneapolis
- 3. Assist the sales managers with tradeshow preparation and follow up**
  - Manage the tradeshow planning procedures set forth for the fiscal year
  - Copying the entire tradeshow attendance list
  - Generating mailing list for pre-show emails
  - Researching clients history, previous locations, PACVB connections
  - Save all attendee profiles into server/tradeshow folder
  - Assist with follow up and creation of photo postcards
- 4. Become the manager for the PACVB Event Proposal Process**
  - Gather hotel and facility proposals from sales managers, save and verify
  - Create the proposal to be sent digitally and/or bound for delivery
- 5. Develop skills and leadership roles by getting more involved with organizations that provide opportunities for professional development:**
  - Local HOIHA
  - IHRC- Heart of Illinois Human Resource Council
- 6. Continually analyze previous lost business and discover key reasons for their decision (ongoing)**
  - Reopening the conversation with these clients is key to finding out the reasons for their choosing another city as well as getting them to return

23

**VERONICA POEHLMAN**

*Sales Coordinator*

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309.676.0303 x3299

*Need job description.*

**AFFILIATIONS**



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## HRA Distribution

		2015 Current Agreement	2016 Revised Agreement
Hotel Taxes	6%	\$ 2,520,558.06	\$ 2,570,969.22 *
Hotel Taxes - Road Fund	2%	<u>\$ 2,520,558.06</u>	<u>\$ 3,427,958.96</u>
Total Hotel Taxes		\$ 5,687,645.68	\$ 5,801,398.59 *
Restaurant Taxes	2%	<u>\$ 934,877.91</u>	<u>\$ 953,575.47 *</u>
Amusement Taxes		\$ 9,143,081.65	\$ 10,182,933.02
HRA Taxes			
Pere Marquette Bonds		\$ (485,997.65)	\$ (495,717.60) *
Debt Service		\$ (5,583,046.50)	\$ (5,775,543.78)
PACVB		\$ (650,000.00)	\$ (550,000.00)
Riverfront Marketing		\$ (50,000.00)	\$ (50,000.00)
Arts Partners		\$ (100,000.00)	\$ (100,000.00)
City Administration		<u>\$ (75,000.00)</u>	<u>\$ (75,000.00)</u>
		\$ 2,199,037.50	\$ 3,136,671.64
90% Fund		\$ (690,000.00)	\$ -
10% Fund		\$ (70,000.00)	\$ (70,000.00)
Local Fund		\$ (90,000.00)	\$ (90,000.00)
Peoria Mktg Fund		\$ (96,073.30)	\$ (110,994.77)
Joint Mktg Fund		\$ (50,000.00)	\$ -
Road Fund		<u>\$ -</u>	<u>\$ (856,989.74)</u>
PCCA Subsidy		\$ 1,202,964.20	\$ 2,008,687.13

\* Projected HRA Tax Growth of 2%