

| ROADS | CAPITAL | SEWER | STORMWATER | PROJECT FUNDS | RIVERFRONT | SOLID WASTE | SPECIAL SERVICE AREAS | DEBT | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$1,144,750 |  |  |  |  |  |  |  | \$4,192,400 | \$29,896,835 |
| \$6,026,471 | \$1,261,744 |  |  | \$76,400 |  |  |  |  | \$48,860,960 |
|  | \$0 |  |  |  |  |  |  |  | \$4,497,513 |
|  | \$0 |  |  |  |  |  |  |  | \$0 |
|  | \$0 | \$0 | \$0 | \$0 |  |  |  |  | \$10,000,000 |
| \$8,884,821 | \$8,487,898 | \$5,812,678 | \$7,708,500 | \$5,412,400 | \$173,300 | \$417,942 | \$1,042,880 | \$4,273,400 | \$193,805,083 |
| \$2,253,200 | \$0 |  |  | \$0 | \$8,333 |  |  | \$7,618,851 | \$16,967,563 |
| \$11,138,021 | \$8,487,898 | \$5,812,678 | \$7,708,500 | \$5,412,400 | \$181,633 | \$417,942 | \$1,042,880 | \$11,892,251 | \$210,772,646 |



| \$1,869,762 | (\$526,338) | \$1,073,296 | \$777,190 | \$699,660 | (\$183,515) | $(\$ 12,058)$ | $(\$ 216,960)$ | (\$571,520) | \$11,096,246 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$11,226,250 | (\$10,378,383) | \$2,316,762 | \$14,254,752 | \$4,481,013 | \$441,054 | \$370,976 | \$523,020 | \$3,340,930 | \$70,501,101 |
| \$13,096,012 | (\$10,904,721) | \$3,390,058 | \$15,031,942 | \$5,180,673 | \$257,539 | \$358,918 | \$306,060 | \$2,769,410 | \$81,597,346 |



| ROADS | CAPITAL | SEWER | STORMWATER | $\underset{\text { PROJECTS }}{\text { CAPITAL }}$ BOND | TIF PROJECT FUNDS | RIVERFRONT | SOLID WASTE | SPECIAL SERVICE AREAS | DEBT | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$1,200,000 |  |  |  |  |  |  |  |  | \$4,373,600 | \$30,921,710 |
| \$5,015,235 | \$1,305,000 |  |  |  | \$77,500 |  |  |  |  | \$48,741,885 |
|  | \$0 |  |  |  |  |  |  |  |  | \$2,648,517 |
|  | $\begin{array}{r} \$ 75,000 \\ \$ 0 \end{array}$ | \$0 | \$0 |  | \$0 |  |  |  |  | $\begin{array}{r} \$ 75,000 \\ \$ 0 \end{array}$ |
| \$8,115,535 | \$8,025,009 | \$5,802,678 | \$12,000,000 | \$0 | \$5,383,207 | \$173,450 | \$415,000 | \$1,388,356 | \$4,375,800 | \$194,380,319 |
| \$1,800,000 | \$0 |  |  |  | \$0 | \$50,000 |  |  | \$16,642,623 | \$26,245,304 |
| \$9,915,535 | \$8,025,009 | \$5,802,678 | \$12,000,000 | \$0 | \$5,383,207 | \$223,450 | \$415,000 | \$1,388,356 | \$21,018,423 | \$220,625,623 |


|  | \$127,715 | $\begin{array}{r} \$ 75,903 \\ \$ 1,650,750 \\ \$ 0 \end{array}$ | $\begin{array}{r} \$ 2,599,711 \\ \$ 868,113 \\ \$ 178,500 \end{array}$ |  | $\begin{array}{r} \$ 157,177 \\ \$ 60,000 \\ \$ 1,851,900 \end{array}$ | $\begin{aligned} & \$ 225,000 \\ & \$ 91,500 \end{aligned}$ | \$339,000 | \$463,671 |  | \$64,656,458 <br> \$24,713,950 <br> \$3,869,649 <br> \$6,007,464 <br> \$55,481,906 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0 | \$127,715 | \$1,726,653 | \$3,646,324 | \$0 | \$2,069,077 | \$316,500 | \$339,000 | \$463,671 | \$0 | \$154,729,427 |
| \$8,116,500 | \$5,995,951 <br> \$0 | \$1,615,250 | \$2,655,000 | \$0 | \$1,738,000 |  |  |  | \$19,648,864 | \$20,120,701 <br> \$19,648,864 |
| \$8,116,500 | \$6,123,666 | \$3,341,903 | \$6,301,324 | \$0 | \$3,807,077 | \$316,500 | \$339,000 | \$463,671 | \$19,648,864 | \$194,498,992 |
| \$363,895 | \$2,801,861 | \$3,687,423 | \$1,334,378 |  | \$1,986,622 | \$49,420 | \$76,000 | \$800,885 | \$1,000,000 | \$26,245,304 |
| \$8,480,395 | \$8,925,527 | \$7,029,326 | \$7,635,702 | \$0 | \$5,793,699 | \$365,920 | \$415,000 | \$1,264,556 | \$20,648,864 | \$220,744,296 |


| \$1,435,140 | $(\$ 900,518)$ | (\$1,226,648) | \$4,364,298 | \$0 | (\$410,492) | (\$142,470) | \$0 | \$123,800 | \$369,559 | $(\$ 118,673)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$13,096,012 | (\$10,904,721) | \$3,390,058 | \$15,031,942 | \$0 | \$5,180,673 | \$257,539 | \$358,918 | \$306,060 | \$2,769,410 | \$81,597,346 |
| \$14,531,152 | (\$11,805,239) | \$2,163,410 | \$19,396,240 | \$0 | \$4,770,181 | \$115,069 | \$358,918 | \$429,860 | \$3,138,969 | \$81,478,673 |

## 2020-2021 BIENNIAL BUDGET

## BUDGET SUMMARY

|  | 2019 <br> Revised <br> Budget | 2020 <br> Budget | 2021 <br> Budget | 2022 <br> Forecasted <br> Budget | 2023 <br> Forecasted <br> Budget |
| :--- | :---: | :---: | :---: | :---: | :---: |

REVENUES:
Local Sources:

| Local Taxes | $\$ 94,535,688$ | $\$ 82,389,995$ | $\$ 89,169,108$ | $\$ 90,437,099$ | $\$ 90,533,617$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| License \& Permits | $\$ 3,008,100$ | $\$ 3,103,460$ | $\$ 3,144,300$ | $\$ 3,117,400$ | $\$ 3,185,500$ |
| Fines \& Forfeitures | $\$ 1,594,320$ | $\$ 1,420,000$ | $\$ 1,439,920$ | $\$ 1,298,860$ | $\$ 1,310,920$ |
| Fees \& User Charges | $\$ 28,896,442$ | $\$ 28,130,984$ | $\$ 33,955,677$ | $\$ 32,718,224$ | $\$ 33,228,431$ |
| Miscellaneous | $\$ 16,791,084$ | $\$ 15,402,172$ | $\$ 15,205,912$ | $\$ 16,471,657$ | $\$ 17,001,233$ |
| Total Local Sources | $\$ 144,825,633$ | $\$ 130,446,611$ | $\$ 142,914,917$ | $\$ 144,043,241$ | $\$ 145,259,701$ |


| Total State Sources | $\$ 45,412,145$ | $\$ 48,860,960$ | $\$ 48,741,885$ | $\$ 51,457,480$ | $\$ 48,205,980$ |
| :--- | ---: | ---: | ---: | ---: | ---: | | Total Federal Sources | $\$ 2,853,948$ | $\$ 4,497,513$ | $\$ 2,648,517$ | $\$ 2,648,517$ | $\$ 2,648,517$ |
| :--- | ---: | ---: | ---: | ---: | ---: |


| Total Revenues | $\$ 193,091,726$ | $\$ 183,805,083$ | $\$ 194,305,319$ | $\$ 198,149,238$ | $\$ 196,114,198$ |
| :--- | ---: | ---: | ---: | ---: | ---: |

Other Financing Sources

| Sale of Property | $\$ 0$ | $\$ 0$ | $\$ 75,000$ | $\$ 75,000$ | $\$ 75,000$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Bond/Loan Proceeds | $\$ 15,825,500$ | $\$ 10,000,000$ | $\$ 0$ | $\$ 3,120,000$ | $\$ 9,760,000$ |
| Use of Restricted Fund Balances | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| Total Other Financing Sources | $\$ 15,825,500$ | $\$ 10,000,000$ | $\$ 75,000$ | $\$ 3,195,000$ | $\$ 9,835,000$ |


| Total Revenues and Other Financing Sources | $\$ 208,917,226$ | $\$ 193,805,083$ | $\mathbf{\$ 1 9 4 , 3 8 0 , 3 1 9}$ | $\mathbf{\$ 2 0 1 , 3 4 4 , 2 3 8}$ | $\mathbf{\$ 2 0 5 , 9 4 9 , 1 9 8}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |

EXPENDITURES:

| Total Operating Expenditures With Library | \$152,783,795 | \$154,515,520 | \$154,729,427 | \$157,979,800 | \$163,245,624 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Capital Expenditures | \$30,238,712 | \$18,333,342 | \$20,120,701 | \$29,590,613 | \$27,050,313 |
| Total Debt Service Expenditures | \$21,269,083 | \$9,859,976 | \$19,648,864 | \$19,336,097 | \$19,272,758 |
| Total Expenditures | \$204,291,590 | \$182,708,838 | \$194,498,992 | \$206,906,510 | \$209,568,696 |
| Surplus (Deficit) | \$4,625,637 | \$11,096,246 | (\$118,673) | (\$5,562,272) | (\$3,619,497) |



|  | 2019 <br> Revised <br> Budget | 2020 <br> Budget | 2022 <br> Budget | 2021 <br> Forecasted <br> Budget | 2023 <br> Forecasted <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |

EXPENSES OF OPERATIONS

| Personnel Services | $\$ 60,309,974$ | $\$$ | $61,569,057$ | $\$$ | $61,094,188$ | $\$$ | $61,681,957$ | $\$$ | $62,911,939$ |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$$ | $23,561,800$ | $\$$ | $22,538,192$ | $\$$ | $21,983,103$ | $\$$ | $22,203,787$ | $\$$ | $22,538,288$ |
| Supplies \& Materials | $\$$ | $3,711,320$ | $\$$ | $3,783,126$ | $\$$ | $3,792,649$ | $\$$ | $3,662,700$ | $\$$ | $3,662,700$ |
| TOTAL | $\$ 87,583,094$ |  | $\$ 87,890, \mathbf{3 7 5}$ |  | $\mathbf{\$ 8 6 , 8 6 9 , 9 4 0}$ | $\mathbf{\$ 8 7 , 5 4 8 , 4 4 4}$ | $\mathbf{\$ 8 9 , 1 1 2 , 9 2 7}$ |  |  |  |

BENEFITS \& SUPPORT TO OTHER AGENCIES

| TOTAL | $\$ 58,696,063$ | $\$ 60,290,298$ | $\$ 61,489,370$ | $\$ 64,025,616$ | $\$ 67,690,978$ |
| ---: | ---: | ---: | ---: | ---: | ---: |


|  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| TOTAL OPERATING EXPENSES | $\$ 146,279,157$ | $\$ 148,180,673$ | $\$ 148,359,310$ | $\$ 151,574,060$ | $\$ 156,803,906$ |


| LIBRARY OPERATIONS | $\$ 6,504,638$ | $\$ 6,334,847$ | $\$ 6,370,117$ | $\$ 6,405,740$ | $\$ 6,441,719$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| TOTAL OPERATING EXPENSES |  |  |  |  |  |
| WITH LIBRARY | $\mathbf{\$ 1 5 2 , 7 8 3 , 7 9 5}$ | $\mathbf{\$ 1 5 4 , 5 1 5 , 5 2 0}$ | $\mathbf{\$ 1 5 4 , 7 2 9 , 4 2 7}$ | $\mathbf{\$ 1 5 7 , 9 7 9 , 8 0 0}$ | $\mathbf{\$ 1 6 3 , 2 4 5 , 6 2 4}$ |

CAPITAL IMPROVEMENTS

|  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| TOTAL CAPITAL EXPENSES | $\$ 30,238,712$ | $\$ 18,333,342$ | $\$ 20,120,701$ | $\$ 29,590,613$ | $\$ 27,050,313$ |

DEBT SERVICE

| TOTAL DEBT SERVICE | $\$ 21,269,083$ | $\$ 9,859,976$ | $\$ 19,648,864$ | $\$ 19,336,097$ | $\$ 19,272,758$ |
| :--- | ---: | ---: | ---: | ---: | ---: |


| TOTAL EXPENDITURES | $\$ 204,291,590$ | $\$ 182,708,838$ | $\$ 194,498,992$ | $\$ 206,906,510$ | $\$ 209,568,696$ |
| :--- | ---: | ---: | ---: | ---: | ---: |

2020-2021 BIENNIAL BUDGET

## REVENUES BY SOURCE

| REVENUES |  | 2019 Revised Budget | $\begin{gathered} 2020 \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2021 \\ \text { Budget } \end{gathered}$ | 2022 Forecasted Budget | 2023 Forecasted Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LOCAL TAXES |  |  |  |  |  |  |
| Property Taxes |  |  |  |  |  |  |
| Current |  | \$32,178,579 | \$29,896,835 | \$30,921,710 | \$31,094,131 | \$31,597,043 |
| Other |  | \$6,387,708 | \$6,114,880 | \$6,292,302 | \$6,210,193 | \$4,394,907 |
| Sales Tax |  | \$23,613,800 | \$18,900,000 | \$22,479,000 | \$22,928,580 | \$23,387,152 |
| Less Rebate |  | $(\$ 5,000)$ | \$0 | $(\$ 5,000)$ | $(\$ 5,000)$ | $(\$ 5,000)$ |
| S.S.A. Sales Taxes |  | \$216,200 | \$232,550 | \$237,311 | \$242,100 | \$247,000 |
| H.R.A. Taxes |  | \$11,184,800 | \$7,727,900 | \$9,120,485 | \$9,696,555 | \$10,492,375 |
| Real Estate Transfer |  | \$1,071,900 | \$925,100 | \$934,400 | \$943,700 | \$953,100 |
| Gambling Boat |  | \$2,070,900 | \$1,560,000 | \$1,575,600 | \$1,591,400 | \$1,607,300 |
| Gambling Boat: Joint Riverfront Funds |  | \$173,300 | \$173,300 | \$173,300 | \$173,300 | \$173,300 |
| Video Gaming |  | \$600,000 | \$490,000 | \$494,900 | \$499,800 | \$504,800 |
| Local Motor Fuel Tax |  | \$2,000,000 | \$1,616,000 | \$1,800,000 | \$1,818,000 | \$1,836,200 |
| Franchise Fees |  | \$3,569,800 | \$3,273,930 | \$3,296,100 | \$3,318,600 | \$3,341,400 |
| Utility Taxes |  | \$10,773,700 | \$10,571,000 | \$10,622,300 | \$10,674,500 | \$10,727,800 |
| Package Liquor Tax |  | \$700,000 | \$808,500 | \$824,700 | \$841,200 | \$858,000 |
| Cannabis Tax |  | \$0 | \$100,000 | \$402,000 | \$410,040 | \$418,241 |
| TOTAL LOCAL TAXES |  | \$94,535,688 | \$82,389,995 | \$89,169,108 | \$90,437,099 | \$90,533,617 |
| LICENSES \& PERMITS |  |  |  |  |  |  |
| Amusement Licenses | \$ | 27,900 | \$15,100 | \$15,300 | \$18,000 | \$18,200 |
| Occupational Licenses | \$ | 112,200 | \$117,300 | \$159,400 | \$87,900 | \$88,800 |
| Liquor Licenses | \$ | 423,400 | \$390,000 | \$393,900 | \$426,800 | \$431,100 |
| Video Gaming Licenses |  | \$104,000 | \$375,000 | \$354,000 | \$314,000 | \$354,000 |
| Permits | \$ | 2,339,100 | \$2,199,560 | \$2,215,100 | \$2,264,000 | \$2,286,600 |
| Other | \$ | 1,500 | \$6,500 | \$6,600 | \$6,700 | \$6,800 |
| TOTAL LICENSES \& PERMITS |  | \$3,008,100 | \$3,103,460 | \$3,144,300 | \$3,117,400 | \$3,185,500 |
| FINES \& FORFEITURES |  |  |  |  |  |  |
| Traffic/Court | \$ | 316,200 | \$500,000 | \$505,000 | \$279,300 | \$282,100 |
| Parking | \$ | 295,700 | \$340,000 | \$343,400 | \$142,500 | \$143,900 |
| Demolitions/Weeds | \$ | 581,600 | \$435,000 | \$439,400 | \$484,040 | \$488,900 |
| Other | \$ | 400,820 | \$145,000 | \$152,120 | \$393,020 | \$396,020 |
| TOTAL FINES \& FORFEITURES |  | \$1,594,320 | \$1,420,000 | \$1,439,920 | \$1,298,860 | \$1,310,920 |
| FEES \& USER CHARGES |  |  |  |  |  |  |
| Sewer Fees | \$ | 14,568,480 | \$13,461,178 | \$17,802,678 | \$17,802,678 | \$17,802,678 |
| Public Safety | \$ | 954,600 | \$717,400 | \$722,500 | \$765,000 | \$772,700 |
| Parking | \$ | 1,978,238 | \$1,543,600 | \$1,634,983 | \$1,877,288 | \$1,895,938 |
| Refuse Collection Fee | \$ | 8,024,562 | \$8,750,000 | \$9,570,846 | \$10,013,208 | \$10,448,565 |
| Public Safety Pension Fee | \$ | 1,226,712 | \$ 1,688,264 | \$ 2,004,070 | \$ | \$ |
| Other | \$ | 2,143,850 | \$ 1,970,542 | \$ 2,220,600 | \$ 2,260,050 | \$ 2,308,550 |
| TOTAL FEES \& USER CHARGES |  | \$28,896,442 | \$28,130,984 | \$33,955,677 | \$32,718,224 | \$33,228,431 |

2020-2021 BIENNIAL BUDGET REVENUES BY SOURCE


## 2020-2021 BIENNIAL BUDGET

 OPERATING SUMMARYEXPENDITURE BY DEPARTMENT AND OBJECT

| DEPARTMENT | 2019 <br> Revised <br> Budget | 2020 <br> Forecasted <br> Budget | 2021 <br> Forecasted <br> Budget | 2022 <br> Forecasted <br> Budget | 2023 <br> Forecasted <br> Budget |
| :--- | :---: | :---: | :---: | :---: | :---: |

COUNCIL

| Personnel Services | $\$$ | 297,167 | $\$$ | 320,330 | $\$$ | 322,364 | $\$$ | 324,300 | $\$$ | 326,300 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$$ | 51,000 | $\$$ | 41,000 | $\$$ | 41,000 | $\$$ | 41,000 | $\$$ | 41,000 |
| Supplies \& Materials | $\$$ | 13,000 | $\$$ | 13,000 | $\$$ | 13,000 | $\$$ | 13,000 | $\$$ | 13,000 |
| TOTAL | $\mathbf{\$}$ | $\mathbf{3 6 1 , 1 6 7}$ | $\mathbf{\$}$ | $\mathbf{3 7 4 , 3 3 0}$ | $\mathbf{\$}$ | $\mathbf{3 7 6 , 3 6 4}$ | $\mathbf{\$}$ | $\mathbf{3 7 8 , 3 0 0}$ | $\mathbf{\$}$ | $\mathbf{3 8 0 , 3 0 0}$ |

COMMISSIONS

| Personnel Services | $\$$ | 645 | $\$$ | 645 | $\$$ | 645 | $\$$ | 700 | $\$$ | 700 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Contractual Services | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - |
| Supplies \& Materials | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - |
| TOTAL | $\mathbf{\$}$ | $\mathbf{6 4 5}$ | $\mathbf{\$}$ | $\mathbf{6 4 5}$ | $\mathbf{\$}$ | $\mathbf{6 4 5}$ | $\mathbf{\$}$ | $\mathbf{7 0 0}$ | $\mathbf{\$}$ | $\mathbf{7 0 0}$ |


| Personnel Services | $\$$ | 314,692 | $\$$ | 316,760 | $\$$ | 323,095 | $\$$ | 329,600 | $\$$ | 336,200 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$$ | 23,125 | $\$$ | 16,162 | $\$$ | 17,602 | $\$$ | 17,600 | $\$$ | 17,600 |
| Supplies \& Materials | $\$$ | 6,300 | $\$$ | 6,800 | $\$$ | 6,800 | $\$$ | 6,800 | $\$$ | 6,800 |
| TOTAL | $\$$ | $\mathbf{3 4 4 , 1 1 7}$ | $\$$ | $\mathbf{3 3 9 , 7 2 2}$ | $\mathbf{\$}$ | $\mathbf{3 4 7 , 4 9 7}$ | $\mathbf{\$}$ | $\mathbf{3 5 4 , 0 0 0}$ | $\mathbf{\$}$ | $\mathbf{3 6 0 , 6 0 0}$ |

ADMINISTRATION

| Personnel Services | $\$ 731,902$ | $\$ 811,145$ | $\$ 827,249$ | $\$ 843,800$ | $\$ 860,700$ |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$ 124,895$ | $\$ 213,133$ | $\$ 138,133$ | $\$ 138,100$ | $\$ 138,100$ |
| Supplies \& Materials | $\$ 3,850$ | $\$ 6,400$ | $\$ 6,400$ | $\$ 6,400$ | $\$ 6,400$ |
| TOTAL | $\mathbf{\$}$ | $\mathbf{1 , 0 0 3 , 4 4 7}$ | $\mathbf{\$ 1 , 0 3 0}, 678$ | $\mathbf{\$}$ | $\mathbf{9 7 1 , 7 8 2}$ |

CITY TREASURER

| Personnel Services | $\$$ | 435,105 | $\$$ | 443,874 | $\$$ | 454,796 | $\$$ | 463,900 | $\$$ | 473,200 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$$ | 3,990 | $\$$ | 4,090 | $\$$ | 4,215 | $\$$ | 4,200 | $\$$ | 4,200 |
| Supplies \& Materials | $\$$ | 2,500 | $\$$ | 2,500 | $\$$ | 2,500 | $\$$ | 2,500 | $\$$ | 2,500 |
| TOTAL | $\mathbf{\$}$ | $\mathbf{4 4 1 , 5 9 5}$ | $\mathbf{\$}$ | $\mathbf{4 5 0 , 4 6 4}$ | $\mathbf{\$}$ | $\mathbf{4 6 1 , 5 1 1}$ | $\mathbf{\$}$ | $\mathbf{4 7 0 , 6 0 0}$ | $\mathbf{\$}$ | $\mathbf{4 7 9 , 9 0 0}$ |

DIVERSITY \& INCLUSION

| Personnel Services | $\$$ | 93,840 | $\$$ | 371,846 | $\$$ | 377,283 | $\$$ | 384,787 | $\$$ |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$$ | 12,000 | $\$$ | 25,654 | $\$$ | 26,704 | $\$$ | 26,704 | $\$$ |
| Supplies \& Materials | $\$$ | 3,000 | $\$$ | 1,800 | $\$$ | 1,800 | $\$$ | 1,800 | $\$$ |
| TOTAL | $\mathbf{\$}$ | $\mathbf{1 0 8 , 8 4 0}$ | $\mathbf{\$}$ | $\mathbf{3 9 9 , 3 0 0}$ | $\mathbf{\$}$ | $\mathbf{4 0 5 , 7 8 7}$ | $\mathbf{\$}$ | $\mathbf{4 1 3 , 2 9 1}$ | $\mathbf{\$}$ |

FINANCE

| Personnel Services | $\$$ | 966,000 | $\$$ | $1,070,720$ | $\$$ | $1,092,794$ | $\$$ | $1,114,646$ | $\$$ | $1,136,917$ |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$$ | 166,900 | $\$$ | 302,850 | $\$$ | 230,200 | $\$$ | 126,225 | $\$$ | 126,353 |
| Supplies \& Materials | $\$$ | 16,050 | $\$$ | 102,350 | $\$$ | 104,050 | $\$$ | 104,100 | $\$$ | 104,100 |
| TOTAL | $\mathbf{\$}$ | $\mathbf{1 , 1 4 8 , 9 5 0}$ | $\mathbf{\$}$ | $\mathbf{1 , 4 7 5 , 9 2 0}$ | $\mathbf{\$}$ | $\mathbf{1 , 4 2 7 , 0 4 4}$ | $\mathbf{\$}$ | $\mathbf{1 , 3 4 4 , 9 7 1}$ | $\mathbf{\$}$ | $\mathbf{1 , 3 6 7 , 3 7 0}$ |

LEGAL

| Personnel Services | $\$$ | 491,313 | $\$$ | 609,059 | $\$$ | 619,233 | $\$$ | 631,600 | $\$$ |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$$ | $2,579,200$ | $\$$ | $1,820,552$ | $\$$ | $1,193,595$ | $\$$ | $1,193,600$ | $\$$ |
| Supplies \& Materials | $\$$ | 6,500 | $\$$ | 6,700 | $\$$ | 6,700 | $\$$ | 6,700 | $\$$ |
| TOTAL | $\mathbf{\$}$ | $\mathbf{3 , 0 7 7 , 0 1 3}$ | $\mathbf{\$}$ | $\mathbf{2 , 4 3 6 , 3 1 1}$ | $\mathbf{\$}$ | $\mathbf{1 , 8 1 9 , 5 2 8}$ | $\mathbf{\$}$ | $\mathbf{1 , 8 3 1 , 9 0 0}$ | $\mathbf{\$}$ |

HUMAN RESOURCES (Includes FIRE \& POLICE COMMISSION)

| Personnel Services | $\$$ | 486,691 | $\$$ | 553,263 | $\$$ | 563,364 | $\$$ | 574,600 | $\$$ | 586,100 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$$ | $1,093,536$ | $\$$ | $1,266,070$ | $\$$ | $1,266,070$ | $\$$ | $1,266,100$ | $\$$ | $1,266,100$ |
| Supplies \& Materials | $\$$ | 18,510 | $\$$ | 18,600 | $\$$ | 18,600 | $\$$ | 18,600 | $\$$ | 18,600 |
| TOTAL | $\mathbf{\$}$ | $\mathbf{1 , 5 9 8 , 7 3 7}$ | $\mathbf{\$}$ | $\mathbf{1 , 8 3 7 , 9 3 3}$ | $\mathbf{\$}$ | $\mathbf{1 , 8 4 8 , 0 3 4}$ | $\mathbf{\$}$ | $\mathbf{1 , 8 5 9 , 3 0 0}$ | $\mathbf{\$}$ | $\mathbf{1 , 8 7 0 , 8 0 0}$ |

INFORMATION SYSTEMS

| Personnel Services | $\$$ | $1,057,772$ | $\$$ | 998,219 | $\$$ | $1,017,644$ | $\$$ | $1,038,000$ | $\$$ | $1,058,800$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$$ | 911,825 | $\$$ | $1,062,400$ | $\$$ | $1,072,400$ | $\$$ | $1,072,400$ | $\$$ | $1,072,400$ |
| Supplies \& Materials | $\$$ | 12,300 | $\$$ | 8,200 | $\$$ | 8,200 | $\$$ | 8,200 | $\$$ | 8,200 |
| TOTAL | $\mathbf{\$}$ | $\mathbf{1 , 9 8 1 , 8 9 7}$ | $\mathbf{\$}$ | $\mathbf{2 , 0 6 8 , 8 1 9}$ | $\mathbf{\$}$ | $\mathbf{2 , 0 9 8 , 2 4 4}$ | $\mathbf{\$}$ | $\mathbf{2 , 1 1 8 , 6 0 0}$ | $\mathbf{\$}$ | $\mathbf{2 , 1 3 9 , 4 0 0}$ |

## 2020-2021 BIENNIAL BUDGET OPERATING SUMMARY <br> EXPENDITURE BY DEPARTMENT AND OBJECT

| DEPARTMENT | 2019 <br> Revised <br> Budget | 2020 <br> Forecasted <br> Budget | 2021 <br> Forecasted <br> Budget | 2022 <br> Forecasted <br> Budget | 2023 <br> Forecasted <br> Budget |
| :--- | :---: | :---: | :---: | :---: | :---: |

COMMUNITY DEVELOPMENT

| Personnel Services | $\$$ | $2,231,721$ | $\$$ | $2,333,071$ | $\$$ | $2,123,180$ | $\$$ | $2,165,641$ | $\$$ | $2,208,928$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$$ | 789,430 | $\$$ | 955,886 | $\$$ | 913,386 | $\$$ | 913,403 | $\$$ | 913,403 |
| Supplies \& Materials | $\$$ | 108,490 | $\$$ | 136,490 | $\$$ | 136,490 | $\$$ | 136,500 | $\$$ | 136,500 |
| TOTAL |  | $\mathbf{\$ 3 , 1 2 9 , 6 4 1}$ |  | $\mathbf{3 3 , 4 2 5 , 4 4 7}$ | $\mathbf{\$ 3 , 1 7 3 , 0 5 6}$ | $\mathbf{\$ 3 , 2 1 5 , 5 4 4}$ | $\mathbf{\$ 3 , 2 5 8 , 8 3 1}$ |  |  |  |

POLICE

| Personnel Services | $\$ 24,082,679$ | $\$ 24,918,152$ | $\$ 25,586,218$ | $\$ 26,097,900$ | $\$ 26,619,900$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$ 1,472,787$ | $\$ 1,489,511$ | $\$ 1,503,195$ | $\$ 1,503,200$ | $\$ 1,503,200$ |
| Supplies \& Materials | $\$ 355,566$ | $\$ 361,392$ | $\$ 364,442$ | $\$ 364,400$ | $\$ 364,400$ |
| TOTAL | $\mathbf{\$ 2 5 , 9 1 1 , 0 3 2}$ | $\mathbf{\$ 2 6 , 7 6 9 , 0 5 5}$ | $\mathbf{\$ 2 7 , 4 5 3 , 8 5 5}$ | $\mathbf{\$ 2 7 , 9 6 5 , 5 0 0}$ | $\mathbf{\$ 2 8 , 4 8 7 , 5 0 0}$ |

FIRE (Includes OFFICE OF EMERGENCY MANAGEMENT DIVISION)

| Personnel Services | $\$ 18,228,258$ | $\$ 18,482,050$ | $\$ 18,092,178$ | $\$ 18,454,000$ | $\$ 18,823,100$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$ 589,476$ | $\$ 518,247$ | $\$ 539,678$ | $\$ 539,700$ | $\$ 539,700$ |
| Supplies \& Materials | $\$ 393,304$ | $\$ 402,544$ | $\$ 404,817$ | $\$ 404,800$ | $\$ 404,800$ |
| TOTAL | $\$ 19,211,038$ | $\$ 19,402,841$ | $\$ 19,036,673$ | $\$ 19,398,500$ | $\$ 19,767,600$ |

PUBLIC WORKS

| Personnel Services | $\$ 8,062,083$ | $\$ 7,502,622$ | $\$ 6,776,705$ | $\$ 6,282,682$ | $\$ 6,409,102$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$ 15,547,128$ | $\$ 14,601,129$ | $\$ 14,816,817$ | $\$ 15,141,455$ | $\$ 15,475,828$ |
| Supplies \& Materials | $\$ 2,761,700$ | $\$ 2,706,100$ | $\$ 2,708,600$ | $\$ 2,578,600$ | $\$ 2,578,600$ |
| TOTAL | $\mathbf{\$ 2 6 , 3 7 0 , 9 1 1}$ | $\$ \mathbf{2 4 , 8 0 9}, \mathbf{8 5 1}$ | $\mathbf{\$ 2 4 , 3 0 2 , 1 2 2}$ | $\mathbf{\$ 2 4 , 0 0 2 , 7 3 8}$ | $\mathbf{2 4}, \mathbf{4 6 3}, \mathbf{5 2 9}$ |

EMERGENCY COMMUNICATION CENTER (Includes RADIO COMMUNICATION DIVISION)

| Personnel Services | \$2,602,806 | \$2,805,302 | \$2,832,940 | \$2,889,600 | \$2,947,400 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Contractual Services | \$188,108 | \$213,108 | \$213,108 | \$213,100 | \$213,100 |
| Supplies \& Materials | \$7,750 | \$7,750 | \$7,750 | \$7,800 | \$7,800 |
| TOTAL | \$2,798,664 | \$3,026,160 | \$3,053,798 | \$3,110,500 | \$3,168,300 |

MUNICIPAL BAND

| Personnel Services | $\$ 84,500$ | $\$ 32,000$ | $\$ 84,500$ | $\$ 86,200$ | $\$ 87,900$ |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Contractual Services | $\$ 8,400$ | $\$ 8,400$ | $\$ 7,000$ | $\$ 7,000$ | $\$ 7,000$ |
| Supplies \& Materials | $\$ 2,500$ | $\$ 2,500$ | $\$ 2,500$ | $\$ 2,500$ | $\$ 2,500$ |
| TOTAL | $\$ 95,400$ | $\$ 42,900$ | $\$ 94,000$ | $\$ 95,700$ | $\$ 97,400$ |

## SUPPORT TO OTHER AGENCIES

| TOTAL | $\$ 8,238,919$ | $\$ 7,707,701$ | $\$ 6,007,464$ | $\$ 6,070,244$ | $\$ 6,506,735$ |
| :--- | ---: | ---: | ---: | ---: | ---: |

BENEFITS

| TOTAL | $\$ 50,457,144$ | $\$ 52,582,597$ | $\$ 55,481,906$ | $\$ 57,955,372$ | $\$ 61,184,244$ |
| :---: | ---: | ---: | ---: | ---: | ---: |


|  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| TOTAL OPERATIONS | $\$ 146,279,157$ | $\$ 148,180,673$ | $\$ 148,359,310$ | $\$ 151,574,060$ | $\$ 156,803,906$ |


| LIBRARY OPERATIONS | \$7,215,154 | \$7,216,263 | \$7,258,348 | \$7,300,853 | \$7,343,783 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Minus LIBRARY TRANSFER | \$710,516 | \$881,416 | \$888,231 | \$895,113 | \$902,064 |
| LIBRARY OPERATIONS After TRANSFER | \$6,504,638 | \$6,334,847 | \$6,370,117 | \$6,405,740 | \$6,441,719 |
| TOTAL OPERATIONS WITH LIBRARY | \$152,783,795 | \$154,515,520 | \$154,729,427 | \$157,979,800 | \$163,245,624 |

GENERAL FUND SUMMARY

|  | 2019 <br> Revised <br> Budget | 2020 <br> Recommended <br> Budget | 2021 <br> Recommended <br> Budget | 2022 <br> Forecasted <br> Budget | 2023 <br> Forecasted <br> Budget |
| :--- | :---: | :---: | :---: | :---: | :---: |


| LOCAL SOURCES |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT LEVY |  | \$76,659 |  | \$0 |  | \$0 |  | \$0 |  | \$0 |
| OTHER LOCAL SOURCES |  | \$56,808,100 |  | \$47,541,158 |  | \$53,335,476 |  | \$55,040,390 |  | \$56,531,992 |
| STATE SOURCES |  | \$36,946,017 |  | \$36,041,722 |  | \$36,526,378 |  | \$36,216,847 |  | \$36,531,675 |
| FEDERAL SOURCES |  | \$80,276 |  | \$306,389 |  | \$80,276 |  | \$80,276 |  | \$80,276 |
| OTHER FINANCING SOURCES |  |  |  |  |  |  |  |  |  |  |
| OTHER |  | \$0 |  | \$0 |  | \$0 |  | \$0 |  | \$0 |
| BOND PROCEEDS |  | \$0 |  | \$10,000,000 |  | \$0 |  | \$0 |  | \$0 |
| AVAILABLE SOURCES |  | \$93,911,052 |  | \$93,889,269 |  | \$89,942,130 |  | \$91,337,513 |  | \$93,143,943 |
| TRANSFER FROM OTHER FUNDS | \$ | 1,761,500 | \$ | 1,349,795 | \$ | 959,000 | \$ | 801,000 | \$ | 801,000 |
| TOTAL SOURCES |  | \$95,672,552 |  | \$95,239,064 |  | \$90,901,130 |  | \$92,138,513 |  | \$93,944,943 |

USES


| INCR(DECR) IN FUND BALANCE | $\$ 2,009,819$ | $\$ 8,433,707$ | $(\$ 4,191,861)$ | $(\$ 6,983,247)$ |
| :--- | ---: | ---: | ---: | ---: |

